TOWN OF WESTLAKE, TEXAS

Vision Statement

An oasis of natural beauty that maintains our open spaces in balance with distinctive development, trails, and quality of life amenities amidst an ever expanding urban landscape.

TOWN COUNCIL

BUDGET AND PLANNING WORKSHOP

AGENDA

August 10, 2016

1301 Solana Blvd.
Building 4, Suite 4202
2ND FLOOR, COUNCIL CHAMBER
WESTLAKE, TX 76262

Workshop Session 12:00 p.m.

Mission Statement

Westlake is a unique community blending preservation of our natural environment and viewscapes, while serving our residents and businesses with superior municipal and academic services that are accessible, efficient, cost-effective, and transparent.

Westlake, Texas – "One-of-a-kind community; natural oasis – providing an exceptional level of service."

Workshop Session

1. **CALL TO ORDER**

2. **DISCUSSION OF THE PROPOSED MUNICIPAL BUDGET FOR FISCAL YEAR 2016-2017, FUNDED AND UNFUNDED (UNDER DISCUSSION) PROJECTS CONTAINED IN THE TOWN'S PROPOSED FIVE (5) YEAR CAPITAL IMPROVEMENT PLAN, AS WELL AS THE PROPOSED OPERATING BUDGET FOR WESTLAKE ACADEMY FOR FISCAL YEAR 2016-17.**

3. **ADJOURNMENT**

ANY ITEM ON THIS POSTED AGENDA COULD BE DISCUSSED IN EXECUTIVE SESSION AS LONG AS IT IS WITHIN ONE OF THE PERMITTED CATEGORIES UNDER SECTIONS 551.071 THROUGH 551.076 AND SECTION 551.087 OF THE TEXAS GOVERNMENT CODE.

CERTIFICATION

I certify that the above notice was posted at the Town Hall of the Town of Westlake, 1301 Solana Blvd., Building 4, Suite 4202, Westlake, TX 76262, August 3, 2016, by 5:00 p.m. under the Open Meetings Act, Chapter 551 of the Texas Government Code.

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Kelly Edwards, TRMC, Town Secretary

If you plan to attend this public meeting and have a disability that requires special needs, please advise the Town Secretary 48 hours in advance at 817-490-5710 and reasonable accommodations will be made to assist you.

Town of Westlake

Proposed Budget

FY 2016-2017

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Council Workshop
August 10, 2016

The Town of Westlake * 1301 Solana Blvd, Suite 4202 * Westlake, Texas 76262 * www.westlake-tx.org

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Fiscal Year 2016/2017

Proposed Operating Budget

Budget Workshop

1	Transmittal Letter
2	All Funds Financial
3	General Fund
4	Enterprise Funds
5	Internal Service Funds
6	Special Revenue Funds
7	Debt Service
8	Westlake Academy
9	Capital Projects
10	Capital Improvement Plan
11	Long Term Forecast
12	UNUSED

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August 10, 2016

Honorable Mayor and Town Council:

I am pleased to submit for your consideration, on behalf of the Town of Westlake's Senior Leadership Team, the Proposed FY 2016-17 Budget. **This year's budget theme is *"Forging Westlake, Managing the Impact of Growth".*** Dealing with this growth continues to make this both an exciting and challenging time for our community!

I. BUDGET THEME, TRENDS, & OVERVIEW

Last year, in the budget transmittal letter for the FY15-16 Budget, I recounted how almost 25 years ago, Westlake's governing body recognized that their Town stood at a crossroads; one of change driven by growth in and around Westlake. In 2013, while Westlake's vision had remained much the same, it was recognized by the Town Council that further growth in Westlake and our area was pending and required a proactive approach. The Council's response to this coming growth was to embark on a two (2) year long process, with much community input, to formulate an updated Comprehensive Plan. In March 2015, the Town Council adopted this newly drafted Comprehensive Plan which is entitled *Forging Westlake*. The Plan is "mission critical" in order for the Town to effectively deal with the growth now occurring in Westlake in a manner that is true to our vision, mission and values as a community. Westlake's Vision is that we are:

An oasis of natural beauty that maintains our open spaces in balance with distinctive developments, trails, and quality of life amenities amidst an ever expanding urban landscape.

The growth predicted in *Forging Westlake*, and identified as early as the Town's FY14-15 Budget as being on our horizon, **is now here**. Westlake finds itself in the "vortex" of one of DFW's most desirable executive housing corridors - located along State Highway 114. With growth now arriving in full force, it becomes imperative that we not only understand and deal with the changes that are now occurring, but also understand the impact that future potential growth will have if existing zoning entitlements are utilized.

In the face of these growth challenges, maintaining Westlake's unique bucolic character, exceptional quality of life, and high end housing standards, while at the same time managing the challenges development creates, is no small task. Growth projections of the magnitude projected for the next 30 years in *Forging Westlake* require that we plan, be proactive, and be prudent in our decision making, all the while striving to continue to offer the high quality services Westlake currently enjoys. Our role as a Town government must be to maintain and advance our position as a premier community. We have moved from planning for growth to experiencing it and, with that, we must embrace all the challenges and benefits growth creates.

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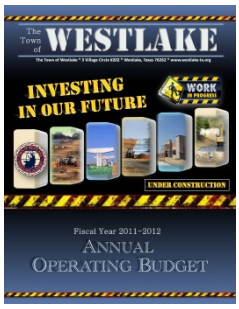
II. THIS YEAR'S BUDGET THEME AND UNDERSTANDING WHERE WE HAVE COME FROM

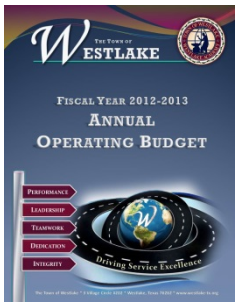
Therefore, the theme for the coming fiscal year is ***"Forging Westlake, Managing the Impact of Growth"***. Before we delve in the FY16-17 Proposed Budget, it is important to understand where Westlake has come from, and where it has been over the last 5 years in terms of the context of our fiscal condition. To accomplish that, one must understand how the Town's budget was focused in past fiscal years to deal with the issues facing our community at that particular time.

In 2010-11, the Town Council (for the first time) levied an ad valorem tax rate to address our long term financial sustainability, as well as to begin investing in our infrastructure through a five (5) year Capital Improvement Plan. The focus was to help maintain the Westlake's unique sense of place. From 2010 to 2014, Westlake experienced moderate residential growth, some commercial growth with the construction of Deloitte University, began dealing with zoning for a potential mixed-use project, expanded the physical plant for growing enrollment at Westlake Academy, as well as engaged in multiple avenues of professional development to improve our organization's talent and the organization's performance as a whole.

Dealing with these issues and initiatives is reflected in the budget themes from this time period:



FY 2011-12
"INVESTING IN OUR FUTURE"
Ad valorem property tax implemented to stabilize our revenue streams, provide for financial sustainability, and invest in our infrastructure.



FY 2012-13
"DRIVING SERVICE EXCELLENCE"
Focused on our ability to deliver excellent customer service.

FY 2013-14
"MOVING FORWARD TOGETHER: A GROWING COMMUNITY, A GROWING SCHOOL"
Expansion at the Academy and infrastructure reinvestment

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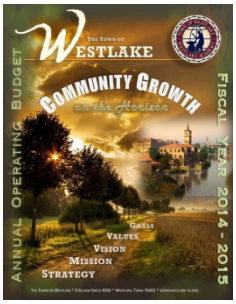
However, things began to change in 2014 as reflected in the budget themes from the last 2 years:



FY 2014-15
"COMMUNITY GROWTH ON THE HORIZON"
Recognizing the growth that was about to occur.

FY 2015-16
"FORGING WESTLAKE: WRITING THE NEXT CHAPTER"
The first fiscal year where we began to utilize our new Comprehensive Plan (Comp Plan), *Forging Westlake*, to plan for our growth.

With development now occurring in Westlake, we believe that we are still *Forging Westlake.* **However, we are now not only planning for those identified changes, but we are managing and dealing with the impact. For that reason, the Proposed FY16-17 Budget's theme is a continuation and expansion of our previous budgets - *"Forging Westlake, Managing the Impact of Growth"*.**

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II. THE CHALLENGES IN TAKING THE NEXT STEPS IN "FORGING WESTLAKE, MANAGING THE IMPACT OF GROWTH"

There is no doubt that we continue to face challenges – many from the "macro perspective", i.e. challenges created by growth throughout the Dallas-Fort Worth metropolitan area. Further challenges remain from the "micro perspective", i.e. those challenges specific to Westlake. Those identified and outlined in the FY15-16 Budget, are still in place, and it appears they will be with us for the foreseeable future - into FY16-17 and beyond.

OUR REGIONAL CHALLENGES CONTINUE TO BE:

1. **DFW Metro Area Employment and Population Growth:** *Since 1970, the DFW Metro area has grown by more than 150% - a faster pace than the state and nation. At 9,500 square miles it is larger in total area than 5 of our states. With a population of nearly 6.8 million, it is the fourth largest metropolitan area in the country. Forecasts from the North Central Texas Council of Governments (NCTCOG) predict employment to grow, in this 12 county standard metropolitan statistical (SMSA) area, by almost 70% over the next 30 years. Population growth over this same 30 year period is forecast by NCTCOG to be 69%. This regional growth is impacting Westlake.*

2. **Water Demand:** Westlake is located in the State's Region C water planning area which covers all or a part of 16 North Central Texas counties. The population of Region C is projected to grow from what was nearly 6.5 million in 2010 to just over 9.9 million in 2040 and ultimately to over 14.3 million by 2070. Dry-year water demands in Region C are expected to reach 2.2 million acre-feet per year by 2040, and 2.9 million acre-feet per year by 2070, largely due to population growth. This increased demand will create a projected shortage of 1.2 million acre-feet per year by 2070 – which is why planning and development of new water management strategies are so critical. And, while much of the recent years' drought has been alleviated by heavy rain fall in the past 12 months, increased water demand due to growth requires that we not be complacent about this regional issue.

3. **Transportation, Mobility, and Traffic Congestion:** With the region's population and employment growth, traffic and the associated congestion has also increased. The recent 2014 amendment to *Mobility 2035*, the region's transportation plan, estimates that between now and 2035, an estimated $395.3 billion is needed to eliminate the worst levels of congestion in our region. However, this plan only identifies $94.5 billion in funding for these projects, meaning that congestion will worsen and mobility will be further impeded over time.

OUR LOCAL CHALLENGES ALSO CONTINUE, AND INCLUDE:

4. **Westlake's Permanent Population Growth:** This is the portion of our population considered to be our permanent residents. From the 1990 population of 185 to 2015's population of 1,200 represents an increase of 449% equal to 1015 additional residents. We will need to continue to monitor and plan for the continued increase in these numbers in light of *Forging Westlake's* forecast of 7.12% population growth between now and 2040.

5. **Traffic Demands Due to Growth in Westlake and Surrounding Areas:** The 4 municipalities surrounding Westlake (Keller, Southlake, Trophy Club, and Roanoke) are projected to have a combined population of 215,000 people by 2040. The growth in these communities will create traffic that passes through our Town. Westlake is estimated to grow to 7,000 with the same time period. Internally, current zoning entitlements, if executed, would create an estimated 300,000 vehicle trips per day. Local impacts associated with this level of growth affect our street infrastructure, water and sewer system capital investment requirements, as well as demand for daily municipal services. Policies established in *Forging Westlake* will be essential for addressing this issue via the Town's thoroughfare plan as it pertains to development which occurs in Westlake.

6. **Balanced Growth to Impact Cost of Municipal Services:** Likewise, the ability to pay for municipal services utilizing a cost effective revenue format requires balanced growth that provides for commercial development and a diversified tax base, while maintaining the community's open space and bucolic atmosphere. At the same time, we must continue to ensure the policy direction of the Town is focused on growth paying for the infrastructure for which it creates the demand.

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7. **Housing Start Increases and Maintaining Westlake's High Quality Residential Housing:** This past year, we continued to see strong single family residential construction demand. This has been evidenced in the recently completed *Granada Phase 1* as well as in existing subdivisions such as *Vaquero*, *Paigebrooke*, and *Terra Bella.*

   Further, three (3) new single family residential developments, *Carlyle Court*, *Granada Phase II* and *Quail Hollow* have been platted. Construction of the infrastructure is either complete or underway. Also, the mixed use development called *Entrada* is underway with platting and infrastructure construction in-process. *Entrada's* infrastructure is being financed with a Town approved Public Improvement District (PID), the bonds for which are paid back by assessments on development within *Entrada*. When *Entrada's* infrastructure is complete, it will add (over time) a wide variety of 322 residential units to Westlake - ranging from single family homes, to villas, to town homes. Once complete, these 4 developments will add 463 new lots to our residential inventory.

   Our residential construction activity is depicted in the chart to the right, which shows a steady increase in building permits for housing which has occurred since we have emerged from the '08-'09 recession. Housing starts in Westlake, due to the high value of our homes, add taxable value to our tax base, but also impact the demand for municipal services, especially the Town's charter school, Westlake Academy.

   As the area economy continues to perform well, and Westlake and our surrounding cities continue to experience commercial development, this will attract individuals who work for and own these businesses. In turn, these employees will need housing. As Westlake's housing stock expands in response to these forces, we will need to manage our distinctive housing developments to ensure we maintain our community as an '*oasis of natural beauty*' as outlined in our Vision statement, and achieve high-end housing options as identified in the Housing element of *Forging Westlake*.

8. **Commercial Development, Economic Development, and Daytime Population:** Because Westlake is the home of major corporate office campuses, its Monday-Friday daytime population swells to approximately 10,000 - 12,000 individuals. These office complexes are comprised of notable corporate clients that include Deloitte LLP and Fidelity Investments. Fidelity has almost 6,000 employees at their Westlake campus, with expansion room for two (2) more office buildings in addition to their two (2) existing office buildings.

   Most recently the Charles Schwab Corporation, working with major Westlake land owner and developer Hillwood Properties, announced their intention to build a regional headquarters which will initially consist of a +/- 250,000 sq. ft. office building and a parking garage. It will be adjacent to a mixed use development that Hillwood will develop and will be located near the intersection of SH170 and SH114. Initially, the Charles Schwab Corporation plans to add 500 employees this year at its temporary Roanoke Road office building while it builds its permanent Westlake campus over the next several years. Schwab's stated goal is to ultimately employee 5,000 at its permanent Westlake facility.

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The Town has also pursued the ideas advanced in the Economic Development element of *Forging Westlake*. That is, to pursue businesses that ultimately expand the Town's tax base with high quality office buildings, and at the same time, expands our financial services business core which has already been created with the location of Fidelity and Deloitte. Further, we pursue the types of businesses interested in high quality office campus development and creating well-paying positions for employees. With the Schwab announcement (and the start of construction of the TD AmeriTrade's complex in Southlake) we are well on our way to becoming a financial services corridor within the DFW Metroplex.

While offering economic development incentives for the Schwab project, the tax abatement provided is in-line with incentives offered in our region, plus the company is also providing one-time funding for Westlake Academy. Staff will continue to monitor our corporate stakeholders and attempt to identify avenues to strengthen these relationships and assist in attracting new corporations to Westlake. The expansion of commercial development will continue to grow Westlake's daytime population.

The mixed use development called *Entrada*, located at FM1938/Davis Blvd. and SH114, will also create growth in our commercial tax base. During the past budget year, commercial buildings totaling 55,000 sq. ft. have been approved by the Town for *Entrada*. A beautiful CVS Pharmacy is under construction with others soon to follow.

Further, the Solana Office Complex was acquired by Equity Office (Blackstone) approximately two (2) years ago. Their multi-million dollar investment in the development to improve its parking, landscaping and buildings has been a strong positive path for Westlake. Equity's investment is beginning to bear fruit with higher office occupancy levels in Solana which are a direct result of their improvement efforts.

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9. **Continued Impact of Westlake Academy on Residential Growth:** The number of Westlake residents who are selecting Westlake Academy as the educational choice for their students has doubled in the past five years. Resident surveys continually indicate that the Academy is one of the main reasons our residents move to Westlake, and why they plan to remain in our community. For example, the 2015 academic service survey results indicate that 96% of the new residents say that enrollment at Westlake Academy was very/somewhat important to their decision to live in the community.

   Planning for Academy growth in the face of residential development continues to be a challenge. Wherever possible, the Town has entered into economic development agreements with residential developers to provide funding for Westlake Academy facilities to lessen the impact of their residential development on the Academy's enrollment.

   Westlake Academy has experienced steady enrollment growth from 491 students in SY 2009-10 to a projected 866 in SY 2016-17. The current increase of student population is a result of the Phase I expansion efforts on the Academy campus and our development. Our growth requires that we carefully manage our student enrollment processes to provide adequate space for children of Westlake residents. Approximately 39,000 sq. ft. of new facilities space was opened at the Academy in SY 14/15. It was comprised of a secondary classroom building, field house, and

a primary years' multi-use hall. All of these buildings increased our capacity and allowed for decompression of our current school facilities. The lottery waiting list for student admissions from our secondary boundaries continues to grow from 705 in 2011 to approximately 2,250 students for this coming school year.

10. **Public Education Funding Shortfall:** State funding of public education was decreased by the State Legislature in 2011. While it has increased somewhat since then, the allocation has not kept pace with basic cost increases. This negatively impacts Westlake since it owns and operates our public charter school, Westlake Academy, which receives 80% of its operational funding from the State. The municipal government continues to allocate significant resources to the Academy in order to deal with State funding limitations, maintain high quality educational services, provide for the Academy's facilities and support services, as well as preserve student slots for Westlake residents as we grow residentially. Additionally, the Westlake Academy Foundation (WAF) raises significant operating funds for the Academy, without which the school could not operate. Recently the Texas Supreme Court upheld, after a multi-year lawsuit, the constitutionality of Texas' public school funding system. For most public schools, including a charter school like Westlake Academy, what the Court's decision holds for us in the future in terms of the State Legislature possibly increasing State public school funding remains to be seen.

11. **Implementation of the Comprehensive Plan:** With adoption of the Town's new Comp Plan, *Forging Westlake*, a number of our ordinances need to be rewritten and new ones drafted so that the Plan's recommendations can be implemented. The task of implementing the changes to the ordinances will require additional staff and consultant time and oversight to ensure we reflect the direction of the Council and the Comp Plan. Progress on the first phase of this work is being made in FY15-16, but will need to continue into FY16-17.

12. **Pursuit of Infrastructure and Services Reinvestment While Combating Certain Cost Increases:** We must reinvest in maintaining our infrastructure. However, with growth comes the need to also invest through capital spending in new public buildings and our water and sewer utility. An example of a key project needed to deal with the Town's growth is a Phase 2 water transmission line to our wholesale water provider. This is a costly project which will require significant dollars.

13. **Staffing Levels, Insurance Costs, and Retention:** Our infrastructure investment must be facilitated in concert with the consideration of additional staffing needs to maintain our current service levels in response to growth. This includes keeping our compensation/benefit package competitive to attract and retain excellent employees so we can continue delivering exceptional service. We have found this to be especially true as it relates to having adequate staffing to deal with development review and construction. We have balanced all these components in light of maximizing staff efficiencies and processes to help contain large expenditure drivers such as employee health insurance.

14. **Continued Emphasis on Long-range Financial Planning:** The FY16-17 budget contains an updated Long-Range Financial Forecast which identifies key revenue and expenditure drivers while assessing historical financial trends and their potential impact upon the town's financial stability. The forecast must be monitored and updated during the budget formulation process, as well as reviewed with the Town Council as the budget is being prepared. Staff will also continue to produce a quarterly financial report for the Council that monitors and analyzes trends in the

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General Fund, Utility Fund, and Visitor Association Fund. The report serves as a valuable tool to assist in developing a proactive, rather than reactive, approach to our changing financial trends.

With these challenges in mind, the FY16-17 budget was formulated to address them within the context of Town Council financial policies, available resources, our Strategy Map, and a conservative 5-year financial forecast. The intent of doing all this is to enable us to continue implementing our Mission so we can attain our Vision. The Town's mission is:

Westlake is a unique community blending preservation of our natural environment and viewscapes, while serving our residents and businesses with superior municipal and academic services that are accessible, efficient, cost-effective, and transparent.

Thomas E. Brymer
Town Manager

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FUND BALANCE CHANGES BY FUND TYPE

On behalf of the Senior Leadership Team and all Westlake staff members, I am presenting the FY 2016-17 budget document for the Council's consideration as follows:

Excerpt from Long Term Forecast

Fund Type	Projected Beginning Fund Balance	Total Revenues and Other Sources	Total Expenditures and Other Uses	Projected Ending Fund Balance	Percent of Total	FY 15/16 Change Amount	FY 16/17 Change Percent
General Fund	8,201,322	8,983,854	8,810,747	8,374,429	53%	173,107	2%
Enterprise Funds	2,030,713	3,681,992	4,242,077	1,470,628	9%	-560,085	-28%
Internal Service Funds	1,001,323	929,203	1,458,700	471,827	3%	-529,497	-53%
Special Revenue Funds	1,718,552	3,118,150	3,282,856	1,553,846	10%	-164,706	-10%
Debt Service Funds	29,976	2,117,357	2,147,333	0	0%	-29,976	-100%
Capital Projects Funds	2,983,271	9,486,785	9,604,585	2,865,471	18%	-117,800	-4%
Academic Funds	1,117,391	8,399,173	8,397,745	1,118,819	7%	1,428	0%
TOTAL	**17,082,549**	**36,716,514**	**37,944,043**	**15,855,020**	**100%**	**(1,227,529)**	**-7%**

BUDGET OVERVIEW	
Total Expenditures & Other Uses	$37,944,043
Fund Balance Change Percent	-7%
Fund Balance Change Amount	**$ (1,227,529)**
General Fund	$173,107
Enterprise Funds	$(560,085)
Internal Services	$(529,497)
Special Revenue	$(164,706)
Debt Service	$(29,976)
Capital Funds	$282,285
Westlake Academy	$1,428
Change to Fund Balance	**$(1,227,529)**

- The FY 2016-17 budgeted expenditure amount totals $37,944,043 for all funds
- Fund balance shows a 7% decrease of $1,227,529 from the FY 2015-16 estimated budget.
- Operating total $17.794M
- Debt total $2.147M
- Capital total $9.604M
- Academic total $8.397M
- This change includes $1.402M transfers in from fund balance.

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MUNICIPAL OPERATING EXPENDITURES

If only Municipal Operating Expenditures were taken into consideration *(removal of all expenses related to capital projects/outlay, Westlake Academy and inter-fund transfers)*, the FY 2016-17 budget would show a 3% increase of $398,100

Excerpt from All Funds Program Summary

	FY2015/16 Estimated	FY2016/17 Proposed	Change Amount	Change Percent
Payroll	$4,207,966	$4,702,017	$494,052	12%
Expenditures	$9,906,009	$9,810,057	$(95,951)	-1%
TOTAL	**$14,113,975**	**$14,512,075**	**$398,100**	**3%**

PROPOSED BUDGET IN A MULTI-YEAR CONTEXT

Evaluating the budget within the context of a longer term forecast is important as it shows whether we are on the right road financially in FY 2016-17.

Excerpt from the Town's Five Year Forecast for the General Fund

FORECAST FOR	ESTIMATED	PROPOSED	FIVE YEAR PROJECTION			
GENERAL FUND ONLY	FY 15/16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
Total Revenues & Transfers in	8,558,742	8,983,854	9,439,341	8,679,317	8,853,220	8,967,516
Total Expenditures & Transfers Out	(7,598,149)	(8,810,747)	(8,660,660)	(8,844,945)	(9,163,022)	(9,535,695)
NET R&TI Over(Under) E&TO	**960,592**	**173,107**	**778,681**	**(165,628)**	**(309,801)**	**(568,179)**
Beginning Fund Balance	7,240,729	8,201,322	8,374,429	9,153,110	8,987,482	8,677,681
Ending Fund Balance	**8,201,322**	**8,374,429**	**9,153,110**	**8,987,482**	**8,677,681**	**8,109,501**
Restricted/Committed/Assigned	689,185	689,185	689,185	689,185	689,185	689,185
Unassigned Ending Balance	**7,512,137**	**7,685,244**	**8,463,925**	**8,298,297**	**7,988,496**	**7,420,316**
$ per Day for Operations	20,817	24,139	23,728	24,233	25,104	26,125
Operating Days	361	318	357	342	318	284

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ALL FUNDS REVENUE ANALYSIS

GENERAL SALES TAX

- Sales taxes for the General Fund are budgeted to remain flat at $4,550,000
    - On-going sales tax (all funds) is anticipated to remain flat at $4,350,000.
    - Presumed one-time amounts are projected to remain flat at $200,000.
- Sales taxes are collected on the sale of goods and services within the Town as authorized by the State of Texas.
- The maximum sales tax allowed in the State of Texas is 8.25% per dollar on all taxable goods and services. Funds are collected by the Texas Comptroller of Public Accounts and remitted to the Town on a monthly basis.
- An amount equal to 1.50% of the taxable sales (75% of local collections) is appropriated to the Town's General Fund. This total includes the .50% that is received for "Property Tax Reduction".
- The Town also receives an additional .50% sales tax that is recorded in the 4B Economic Development Corporation Fund.

AD VALOREM PROPERTY TAX

This will be the 7th year the Town has assessed a property tax. The ad valorem tax rate for the Town of Westlake continues to be the lowest for municipalities in the immediate area.

The table to the right compares the ad valorem tax rate in the FY16/17 proposed budget to the tax rate in the FY 15/16 budget.

	FY 15/16 Adopted Tax Rate	FY 16/17 Proposed Tax Rate	Change Amount
M&O	$ 0.13947	$ 0.12857	$ (0.01090)
I&S	$ 0.01687	$ 0.00873	$ (0.00814)
	$0.15634	**$ 0.13670**	**$ (0.01904)**

The proposed ad valorem tax rate per $100 of assessed valuation **will decrease by .01904 for the 2016-2017 for a tax rate of $.13670**. This is the calculated effective rate. As a reminder, the effective tax rate is the total tax rate calculated to raise the same amount of property tax revenue for the Town from the same properties.

This budget will raise more revenue from property taxes than last year's budget by an amount of $125,057, which is a 10.89 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is $75,061. The Total debt obligation for the Town secured by property taxes for various street projects totals $113,148.

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Based on our July 2016 certified values (still in discussion with TAD), the Town's "net taxable value" increased by $176,087,924 over September's supplemental information for FY 15-16. This is attributable to a 25% increase in residential, a 5% in commercial and 49% in personal property.

Excerpt from Property Tax Worksheet

APPRAISED VALUE						
FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Actual	FY 14/15 Actual	FY 15/16 Estimated	FY 16/17 Proposed
$ 1,025,535,296	**$ 1,106,203,390**	**$ 1,224,659,971**	**$ 1,243,070,187**	**$ 1,271,770,200**	**$ 1,297,202,639**	**$ 1,414,464,796**
amount change	$80,668,094	$118,456,581	$18,410,216	$28,700,013	$54,132,452	$142,694,596
percent change	7.87%	10.71%	1.50%	2.31%	4.35%	11.22%

NET TAXABLE VALUES						
FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Actual	FY 14/15 Actual	FY 15/16 Estimated	FY 16/17 Proposed
$ 877,783,383	**$ 948,079,354**	**$ 891,879,595**	**$ 896,339,664**	**$ 927,877,172**	**$ 954,098,025**	**$ 1,080,411,639**
amount change	$70,295,971	-$56,199,759	$4,460,069	$31,537,508	$57,758,361	$152,534,467
percent change	8.01%	-5.93%	0.50%	3.52%	6.44%	16.44%

TOTAL TAX REVENUE GENERATED						
FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Actual	FY 14/15 Actual	FY 15/16 Estimated	FY 16/17 Proposed
$ 1,257,174	**$ 1,441,445**	**$ 1,366,073**	**$ 1,352,058**	**$ 1,429,290**	**$ 1,424,594**	**$ 1,520,629**
amount change	$184,271	-$75,372	-$14,045	$77,233	$72,536	$91,339
percent change	14.66%	-5.23%	-1.03%	5.71%	5.36%	6.39%

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HOTEL OCCUPANCY TAX

Hotel Occupancy Taxes are obtained through the assessment of a 7% hotel occupancy tax. Authority granted by the State of Texas allows cities to levy a tax not to exceed 7% of the rental rate for a hotel/motel room. Funds generated by the occupancy tax may be used in a manner that directly enhances and promotes tourism and the convention and hotel industry. Additionally, because Westlake has broader statutory authority under State law than most cities to spend hotel/motel occupancy tax funds for any municipal purpose, the Town has used these funds to cover costs of various municipal operational costs and capital projects (an example would be payment of a portion of the debt service for Westlake Academy related bonds).

- Total proposed revenues for FY 2016/17 are budgeted to be $866,300; a projected increase of $16,500 (2%) when compared to the base budget for FY16/17.

UTILITY FUND REVENUES

Utility Fund revenue is primarily comprised of fees for water and wastewater service. The fund also receives a small portion of its revenue through tap fees and interest income, and currently serves as a mechanism for collecting and distributing debt service and impact fees.

- Total proposed revenues for FY 2016/17 are budgeted to be $3,669,947; a projected increase of $33,320 (1%) when compared to the base budget for FY16/17.

SERVICE LEVEL ADJUSTMENTS

The Town utilizes "service level adjustments" to create an organizational outcome of being fiscal stewards and tracking our cost increases or decreases. A service level adjustment (SLA) is a request for any dollars in excess of the baseline/target budget. (FY 2015-16 budget, adjusted for year-end estimates, less one-time purchases).

There are 2 types of "Service Level Adjustments".

1. **Maintain**
   - Same level of service as previous year, but increased due to inflation, etc.
   - Activities that require additional resources to maintain the current level of service due to growth, new equipment, etc. are considered additions to the baseline/target budget and are included in the "SLA".

2. **New or expanded level of service.**
   - All requests for new personnel, programs or equipment that represent a new addition to the current operation are considered additions to the baseline/target budget and are included in the new costs.
   - Show any revenues or reduction in current expenses the new or expanded levels of service will create
   - Designate if item represents an "Unfunded Mandate". An unfunded mandate is a statute or regulation that requires a state or local government to perform certain actions, yet provides no money for fulfilling the requirements.

	ONE-TIME	ON-GOING	TOTAL AMOUNT
REVENUES	$8,462,391	$2,272,061	$10,734,452
	79%	21%	Percentage
EXPENDITURES	$8,361,409	$1,926,320	$10,287,729
	89%	11%	Percentage
NET	$ 100,982	$ 345,741	$ 446,723

The FY 2016-17 budget reflects a net impact of $446,723 in service level adjustments which are invested in major areas of emphasis through service level adjustments as follows:

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BALANCED SCORECARD

STRATEGIC THEMES guide the way the Town does business and helps us determine how we should invest our time and resources. Themes are also indicators of our "pillars of excellence" which translates our vision and mission statements into focus areas for our community. The Council identifies each theme and creates a strategic result (or definition) to assist us in telling the Westlake story. In the budget process, this allows for increased transparency, clarity, and accountability, providing the Town a framework for demonstrating results. The continued quality and success of this community does not happen without the diligent effort of a committed team of residents, businesses, community leaders, and staff members.

STRATEGIC THEMES			
Natural Oasis	**Exemplary Service & Governance**	**High Quality Planning, Design, & Development**	**Exemplary Education – Westlake Academy**
Preserve and maintain a perfect blend of the community's natural beauty.	We set the standard by delivering unparalleled municipal and educational services at the lowest cost.	We are a desirable, well planned, high-quality community that is distinguished by exemplary design standards.	Westlake is an international educational leader where each individual's potential is maximized.

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A STRATEGIC PERSPECTIVE is a view of the Town's strategy from a specific vantage point. The Town's operational model encompasses our mission, vision, and values statement, and utilizes the four Perspectives as a framework. As the name implies "a balanced scorecard" is divided into these perspectives that help ensure that we focus on the components necessary to achieve our strategy and aligns our work with the vision and mission for our community.

Our current perspectives encompass the areas of *People, Facilities, and Technology* (organizational capacity building), *Municipal & Academic Operations* (operational processes), *Financial Stewardship* (public funds and financial oversight), and *Citizen, Students, & Stakeholders* (customer service). All work together to ensure we create a vibrant and responsive community for our residents.

SLA COSTS BY PERSPECTIVE			
PERSPECTIVE	**ONE-TIME COSTS**	**ON-GOING COSTS**	**TOTAL COSTS**
Citizens, Students & Stakeholders	2,605	197,940	200,545
Financial Stewardship	8,462,391	2,272,061	10,734,452
Municipal & Academic Operations	10,419	-20,447	-10,028
People, Facilities, and Technology	8,348,385	936,622	9,285,007
GRAND TOTAL	**$ 100,982**	**$ 345,741**	**$ 446,723**

BUDGET COSTS PER PERSPECTIVE & OUTCOME OBJECTIVE

This budget aligns our organizational priorities contained in the Town's Balanced Score Card by Perspective, with the resources needed to fund Service Level Adjustments (SLA). This also shows how these SLA's impact the BSC's strategic objectives within each of the BSC perspective. Further, it connects how each SLA within each Perspective addresses challenges identified in Section II of this letter.

PERSPECTIVE & OUTCOME OBJECTIVE	TOTAL COST
CITIZEN, STUDENTS & STAKEHOLDERS Outcome Objectives: Preserve Desirability & Quality of Life; Increase CSS Satisfaction • ON-GOING: increased cost for Debt Principal & Interest for series 20017,10,12,13,14,17; Fort Worth Water Peak Payment; Increased expense for Fort Worth Water Purchases; rent & utilities	**TOTAL** **$200,545**
FINANCIAL STEWARDSHIP Outcome Objectives: Increase Financial Capacity & Reserves; Increase Revenue Streams • ONE TIME; building and EMS permit fees, inspection/plan review fees ; bond revenue for Fire Station complex; contributions for Glenwyck Telecommunication Ductbank project • ON-GOING; Economic development for Westlake Academy ($10K per lot for entrada/granada); Property Tax Revenue; Water/Sewer/Waste Revenues; Hotel Occupancy Tax; Citation Revenues; Increased Franchise Fee Revenue	**TOTAL** **$10,734,452**
MUNICIPAL & ACADEMIC OPERATIONS Outcome Objectives: Maximize Efficiencies & Effectiveness, Encourage Westlake's Unique Sense of Place, Increase Transparency, Accessibility & Communications • ONE- TIME: Contract Median R&M; Contract Landscape; E. Dove Rd Recon/Drain Vaq-TB; Solana Pavement Repair; Consultant Fees; Communication Supplies; Dues/Subscriptions • ON-GOING: Contract Landscape; ED Deloitte Hotel tax; Bond Principal & Interest 2011 CO; Pre-Employment Testing; Advertising Public Notices; Dues & Subscriptions; Election Expense	**TOTAL** **$(10,028**
PEOPLE, FACILITIES & TECHNOLOGY Outcome Objectives: Attract, Recruit, Retain & Develop the Highest Quality Workforce, Improve Technology, Facilities & Equipment, Optimize Planning & Development Capabilities • ONE-TIME: Consultant; Computer Equip/Software; Hosted Web Applications; Town - Security Expense; Fire Station Complex; Repaint Ground Storage Tank; Pump Station Equipment; GW Telecommunication DB; Motor Vehicle Fire Dept; Mechanical Equipment; Furniture and Fixtures; Firefighter Equipment • ON-GOING: Records Management; SW/HW Maintenance Contracts; Building R&M; Building Supplies; HVAC Supplies; Security Supplies; Grounds R&M; Equipment R&M; Office Rent; Electrical R&M; HVAC R&M; Mechanical R&M; Court Technology; Security; Electric Service; WA-AC ton/7.5 ton server room; WA-HVAC System Replacement; WA-Update Security System; WA-Update Security Cameras; Network Equipment; WA-Parking Lot; Phone System; WA-Carpet/VCT Flooring; WA-Environment Bldg UG light/water; WA-Interior Building R&M; WA-Exterior Paint & Wood R&M; WA-Roof Repairs	**TOTAL** **$9,285,007**

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All Funds
Program Summary
Fiscal Year 2016/2017

		GFOA REQUIREMENTS BASED ON THIS				SLA REQUIREMENTS BASED ON THIS			
		PY ESTIMATED vs CY PROPOSED				BASE VS PROPOSED			
		Estimated Budget FY 15/16	Proposed Budget FY 16/17	CHANGE AMOUNT	CHANGE PERCENT	Base Budget FY 16/17	Proposed Budget FY 16/17	CHANGE AMOUNT	CHANGE PERCENT
1	General Sales Tax - on going	4,350,000	4,350,000	-	0%	4,350,000	4,350,000	-	0%
2	General Sales Tax - one time	200,000	200,000	-	0%	200,000	200,000	-	0%
3	Property Tax	1,473,915	1,520,629	46,714	3%	1,395,572	1,520,629	125,057	9%
4	Hotel Tax	857,000	873,820	16,820	2%	857,000	873,820	16,820	2%
5	Beverage Tax	61,280	62,506	1,226	2%	61,280	62,506	1,226	2%
6	Charge for Services	3,430,837	3,464,119	33,282	1%	3,430,837	3,464,119	33,282	1%
7	Contributions	2,688,450	1,250,400	(1,438,050)	-53%	540,000	1,250,400	710,400	132%
8	Duct Bank Revenue	108,464	108,464	-	0%	108,464	108,464	-	0%
9	Fines & Forfeitures	796,615	805,350	8,735	1%	796,615	805,350	8,735	1%
10	Franchise Fees	1,029,805	1,060,699	30,894	3%	1,029,805	1,060,699	30,894	3%
11	Investment Earnings	31,765	32,077	312	1%	31,765	32,077	312	1%
12	Misc Income	133,938	61,469	(72,469)	-54%	61,430	61,469	39	0%
13	Permits & Fees	1,296,299	266,287	(1,030,013)	-79%	262,699	266,287	3,588	1%
14	Permits & Fees Building	1,143,495	1,931,718	788,223	69%	1,217,381	1,931,718	714,337	59%
15	TRA Wastewater Fees	91,655	91,655	-	0%	91,655	91,655	-	0%
16	**Total Revenues**	**17,693,518**	**16,079,192**	**(1,614,326)**	**-9%**	**14,434,503**	**16,079,192**	**1,644,689**	**11%**
17	Transfers In	3,497,550	3,738,148	240,598	7%	3,108,477	3,738,148	629,672	20%
18	Other Sources - Fire Station	14,995	8,500,000	8,485,005	56586%	-	8,500,000	8,500,000	100%
19	**Total Other Sources**	**3,512,545**	**12,238,148**	**8,725,603**	**248%**	**3,108,477**	**12,238,148**	**9,129,672**	**294%**
20	GF Academic Revenues	7,956,657	8,399,173	442,516	6%	7,956,657	8,399,173	442,516	6%
21	GF Academic Other Sources	482,425	-	(482,425)	-100%	482,425	-	(482,425)	-100%
22	**Total Academic**	**8,439,082**	**8,399,173**	**(39,909)**	**0%**	**8,439,082**	**8,399,173**	**(39,909)**	**0%**
23	**TOTAL REVENUES & OTHER SOURCES**	**29,645,145**	**36,716,514**	**7,071,369**	**24%**	**25,982,062**	**36,716,514**	**10,734,452**	**41%**
24	Payroll Salaries	3,086,126	3,433,800	347,675	11%	3,068,086	3,433,800	365,715	12%
25	Payroll Insurance	470,620	543,980	73,360	16%	470,620	543,980	73,360	16%
26	Payroll Retirement	378,267	415,701	37,434	10%	378,267	415,701	37,434	10%
27	Payroll SS/Medicare	231,434	262,618	31,184	13%	231,434	262,618	31,184	13%
28	Payroll TWC/WC	41,519	45,918	4,399	11%	41,519	45,918	4,399	11%
29	Payroll Transfer In	(895,415)	(932,446)	(37,031)	4%	(895,415)	(932,446)	(37,031)	4%
30	Payroll Transfer Out	895,415	932,446	37,031	4%	895,415	932,446	37,031	4%
31	**Total Payroll and Related**	**4,207,966**	**4,702,017**	**494,052**	**12%**	**4,189,926**	**4,702,017**	**512,092**	**12%**
32	Supplies	229,217	240,137	10,920	5%	225,137	240,137	15,000	7%
33	Services	3,536,986	3,210,212	(326,774)	-9%	3,004,476	3,210,212	205,736	7%
34	Insurance	44,629	44,629	-	0%	44,629	44,629	-	0%
35	Repair & Maintenance	411,501	352,710	(58,791)	-14%	334,501	352,710	18,209	5%
36	Rent & Utilities	508,404	846,228	337,824	66%	508,404	846,228	337,824	66%
37	Economic Development	134,000	134,320	320	0%	134,000	134,320	320	0%
38	Water Purchases	1,280,600	1,344,600	64,000	5%	1,280,600	1,344,600	64,000	5%
39	Debt - Westlake Academy	300,000	300,000	-	0%	300,000	300,000	-	0%
40	Debt - Fort Worth Water	1,114,690	888,158	(226,532)	-20%	888,158	888,158	-	0%
41	Debt - All Other	2,345,983	2,449,065	103,082	4%	2,310,999	2,449,065	138,065	6%
42	**Total Expenditures**	**9,906,009**	**9,810,057**	**(95,951)**	**-1%**	**9,030,903**	**9,810,057**	**779,154**	**9%**
43	**TOTAL MUNICIPAL OPERATING EXPENDITURES**	**14,113,975**	**14,512,075**	**398,100**	**3%**	**13,220,829**	**14,512,075**	**1,291,246**	**10%**
44	Capital Outlay	46,790	232,790	186,000	398%	46,790	232,790	186,000	398%
45	Capital Projects - I.S. Funds	480,835		(480,835)	-100%	215,870	1,458,700	1,242,830	576%
46	Capital Projects - C.P. Funds	2,242,700	11,063,285	8,820,585	393%	2,260,500	9,604,585	7,344,085	325%
47	**Total Capital**	**2,770,325**	**11,296,075**	**8,525,750**	**308%**	**2,523,160**	**11,296,075**	**8,772,915**	**348%**
48	Transfers Out	3,497,550	3,738,148	240,598	7%	3,108,477	3,738,148	629,672	20%
49	Other Uses	-	-	-	0%	-	-	-	0%
50	**Total Other Uses**	**3,497,550**	**3,738,148**	**240,598**	**7%**	**3,108,477**	**3,738,148**	**629,672**	**20%**
51	GF Academic Expenditures	8,803,848	8,397,745	(406,103)	-5%	8,803,848	8,397,745	(406,103)	-5%
52	GF Academic Other Uses	-	-	-	0%	-	-	-	0%
53	**Total Academic**	**8,803,848**	**8,397,745**	**(406,103)**	**-5%**	**8,803,848**	**8,397,745**	**(406,103)**	**-5%**
54	**TOTAL CAPITAL; OTHER USES; ACADEMIC**	**15,071,723**	**23,431,968**	**8,360,245**	**55%**	**14,435,485**	**23,431,968**	**8,996,484**	**62%**
55	**GRAND TOTAL EXPENDITURES**	**29,185,698**	**37,944,043**	**8,758,346**	**30%**	**27,656,314**	**37,944,043**	**10,287,729**	**37%**
56	**EXCESS REVENUES OVER(UNDER) EXPENDITURES**	**$ 459,447**	**$ (1,227,530)**	**(1,686,977)**	**-367%**	**$ (1,674,252)**	**$ (1,227,530)**	**446,723**	**-27%**
57	MUNICIPAL FUND BALANCE BEGINNING	16,623,102	17,082,549	459,447	3%	17,082,549	17,082,549	-	
58	**FUND BALANCE ENDING**	**$ 17,082,549**	**$ 15,855,019**	**(1,227,530)**	**-7%**	**$ 15,408,297**	**$ 15,855,019**	**446,723**	**3%**

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AD VALOREM PROPERTY TAX
SEVEN YEAR ANALYSIS
Fiscal Year 2016/2017

(homestead exemption 20% over 65 exemption age 65)

APPRAISED VALUES

	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Actual	FY 14/15 Actual	FY 15/16 Estimated	FY 16/17 Proposed
	$ 1,025,535,296	**$ 1,106,203,390**	**$ 1,224,659,971**	**$ 1,243,070,187**	**$ 1,271,770,200**	**$ 1,297,202,639**	**$ 1,414,464,796**
	amount change	$80,668,094	$118,456,581	$18,410,216	$28,700,013	$54,132,452	$142,694,596
	percent change	7.87%	10.71%	1.50%	2.31%	4.35%	11.22%

NET TAXABLE VALUES

	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Actual	FY 14/15 Actual	FY 15/16 Estimated	FY 16/17 Proposed
	$ 877,783,383	**$ 948,079,354**	**$ 891,879,595**	**$ 896,339,664**	**$ 927,877,172**	**$ 954,098,025**	**$ 1,080,411,639**
	amount change	$70,295,971	-$56,199,759	$4,460,069	$31,537,508	$57,758,361	$152,534,467
	percent change	8.01%	-5.93%	0.50%	3.52%	6.44%	16.44%
Residential	$454,890,952	$463,311,801	$471,409,028	$494,062,920	$530,229,036	$573,040,585	$728,018,841
Commercial	$354,362,708	$398,732,749	$294,559,502	$288,880,663	$288,318,142	$313,254,102	$338,473,494
Personal	$73,238,159	$86,462,635	$115,049,496	$115,051,251	$110,305,420	$88,007,021	$70,985,591

TOTAL TAX REVENUE GENERATED

FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Actual	FY 14/15 Actual	FY 15/16 Estimated	FY 16/17 Proposed
$ 1,257,174	**$ 1,441,445**	**$ 1,366,073**	**$ 1,352,058**	**$ 1,429,290**	**$ 1,424,594**	**$ 1,520,629**
amount change	$184,271	-$75,372	-$14,015	$77,233	$72,536	$91,339
percent change	14.66%	-5.23%	-1.03%	5.71%	5.36%	6.39%

AVERAGE MARKET VALUE PER HOME

FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Actual	FY 14/15 Actual	FY 15/16 Estimated	FY 16/17 Proposed
$1,354,987	$1,359,897	$1,365,344	$1,416,737	$1,465,821	$1,492,650	$1,804,104
amount change	$4,910	$5,447	$51,393	$49,084	$75,913	$338,283
percent change	0.36%	0.40%	3.76%	3.46%	5.36%	23.08%

AVERAGE AD VALOREM TAX PAYMENT

FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Actual	FY 14/15 Actual	FY 15/16 Estimated	FY 16/17 Proposed
$ 1,083,990	**$ 1,087,918**	**$ 1,092,275**	**$ 1,133,390**	**$ 1,172,657**	**$ 1,194,120**	**$ 1,443,283**
$1,735	$1,706	$1,713	$1,778	$1,833	$1,867	$1,982
amount change	-$29	$7	$64	$56	$34	$115
percent change	-1.68%	0.40%	3.76%	3.13%	1.83%	6.15%

TAX RATE DISTRIBUTION $ $

	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Actual	FY 14/15 Actual	FY 15/16 Estimated	FY 16/17 Proposed
General Fund	0.15620	0.13835	0.14197	0.13907	0.13710	0.13947	0.12857
Debt Service	0.00390	0.01849	0.01487	0.01777	0.01924	0.01687	0.00873
TOTAL	**$ 0.16010**	**$ 0.15684**	**$ 0.15684**	**$ 0.15684**	**$ 0.15634**	**$ 0.15634**	**$ 0.13730**
	amount change	(0.00326)	-	-	(0.00050)	(0.00050)	(0.01904)
	percent change	-2.04%	0.00%	0.00%	-0.32%	-0.32%	-12.18%

TAX RATE DISTRIBUTION % %

	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Actual	FY 13/14 Actual	FY 14/15 Actual	FY 15/16 Estimated	FY 16/17 Proposed
General Fund	97.56%	88.21%	90.52%	88.67%	87.69%	89.21%	93.64%
Debt Service	2.44%	11.79%	9.48%	11.33%	12.31%	10.79%	6.36%
TOTAL	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**

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SERVICE LEVEL ADJUSMENTS

Summary of Changes

SERVICE LEVEL ADJUSMENT TYPE	ONE-TIME COSTS	ON-GOING COSTS	TOTAL COSTS	
REVENUES				
Bond Revenue	*$8,500,000*	*$0*	*$8,500,000*	*79%*
Transfers In	*$2,300*	*$627,372*	*$629,672*	*6%*
All Other	*$0*	*$1,644,689*	*$1,644,689*	*15%*
Academic	*-$39,909*	*$0*	*-$39,909*	*0%*
TOTAL	**$8,462,391**	**$2,272,061**	**$10,734,452**	**100%**
percentage	**79%**	**21%**	**100%**	
PAYROLL AND RELATED				
additional employees	*$0*	*$242,140*	*$242,140*	*47%*
change employees	*$0*	*$62,563*	*$62,563*	*12%*
market adjustment	*$0*	*$61,011*	*$61,011*	*12%*
insurance	*$0*	*$73,360*	*$73,360*	*14%*
taxes	*$0*	*$35,583*	*$35,583*	*7%*
retirement	*$0*	*$37,434*	*$37,434*	*7%*
TOTAL	**$0**	**$512,092**	**$512,092**	**100%**
percentage	**0%**	**100%**	**100%**	
OPERATING EXPENDITURES				
Debt	*$0*	*$138,065*	*$138,065*	*14%*
Eco Dev	*$0*	*$320*	*$320*	*0%*
R&M	*$3,000*	*$15,209*	*$18,209*	*2%*
Rent & Utilities	*$0*	*$337,824*	*$337,824*	*34%*
Service	*$0*	*$205,736*	*$205,736*	*21%*
Supplies	*$7,724*	*$7,276*	*$15,000*	*1%*
Transfer Out	*$2,300*	*$627,372*	*$629,672*	*63%*
Water Purchases	*$0*	*$64,000*	*$64,000*	*6%*
Academic	*$0*	*-$406,103*	*-$406,103*	*0%*
TOTAL	**$13,024**	**$989,699**	**$1,002,723**	**141%**
percentage	**1%**	**99%**	**100%**	
CAPITAL PROJECTS/OUTLAY				
Capital Projects	*$8,348,385*	*$238,530*	*$8,586,915*	*98%*
Capital Outlay	*$0*	*$186,000*	*$186,000*	*2%*
TOTAL	**$8,348,385**	**$424,530**	**$8,772,915**	**100%**
percentage	**95%**	**5%**	**100%**	
NET IMPACT				
NET IMPACT	**$100,982**	**$345,741**	**$446,723**	

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BALANCED SCORE CARD ADJUSTMENTS

Summary of Changes

SERVICE LEVEL ADJUSMENT TYPE	ONE-TIME COSTS	ON-GOING COSTS	TOTAL COSTS
Financial Stewardship	*$8,462,391*	*$2,272,061*	*$10,734,452*
Citizens, Students and Stakeholders	*$2,605*	*$197,940*	*$200,545*
Municipal Operations	*$10,419*	*$385,656*	*$396,075*
Academic Operations	*$0*	*-$406,103*	*-$406,103*
People, Facilities & Technology	*$8,348,385*	*$936,622*	*$9,285,007*
TOTAL	**$100,982**	**$345,741**	**$446,723**

ALL FUNDS - SERVICE LEVEL ADJUSTMENTS
REVENUES AND OTHER SOURCES

S	R	F	ACCOUNT NUMBER	ACCOUNT DESCRIPTION	SLA AMOUNT	JUSTIFICATION
M	O	FB	100-32210-12-000	Building Permits	$519,327.27	Increased Building Permit Fee Revenues - Based on residential/commerical forecast
M	O	FB	100-32211-12-000	Inspection/Plan Reviews	$186,760.07	Increased Inspection/Plan Review Fees - Based on residential/commerical forecast
N	O	IR	410-33501-00-000-00006	Fire Station Complex	$8,500,000.00	increased bond revenue for fire station complex - moved out from FY15/16
N	O	IR	510-33700-16-00-000016	GW Telecommunication DB	$260,400.00	increased contributions for Glenwyck Telecommunications Ductbank Project
				ONE TIME	**$9,466,487.34**	
E	P	IR	210-36500-00-00	Economic Development for WA	$450,320.00	increased revenue economic development for Westlake Academy ($10K per lot for entrada/granada)
E	P	IR	412-52523-88-00	Transfer in from ED	$450,000.00	increased revenue transfer in from economic development fund ($10K per lot for entrada/granada)
M	P	IR	100-31430-10-000	Mixed Beverage Tax	$1,225.60	Increased Beverage Tax Revenue
M	P	IR	100-31800-10-000	Franchise Fees	$30,894.14	Increased Franchise Fee Revenue
M	P	IR	100-36110-10-000	Interest Income	$312.20	Increased Interest Income due to increased revenues
M	P	IR	100-31315-10-000	Property Tax - Current Year	$125,057.00	Increased Property Tax Revenue - based on most current valuation reports
M	P	IR	100-34015-14-000	EMS Revenues	$3,587.50	Increased Permit and Inspection Fees - based on latest projections
M	P	IR	100-34015-14-000	EMS Permit/Inspection Fees	$8,250.00	Increased Inspection/Plan Review Fees - Based on residential/commerical forecast
M	P	IR	100-33110-15-000	Citation Revenues	$8,735.00	Increased Citation Revenues - based on latest projections
M	P	IR	100-52550-88-000	Transfer in from VA	$2,300.00	Increase transfer in from VA Fund to cover Communications Dept 22 expenses
M	P	IR	220-31320-10-01	Marriott Hotel Occupancy Tax	$15,860.00	Increased revenue Marriott Hotel Occupancy Tax
M	P	IR	220-31320-10-02	Deloitte Hotel Occupancy Tax	$640.00	Increased revenue Deloitte Hotel Occupancy Tax
M	P	IR	300-52510-88-00	Transfer in from GF	$177,371.51	increased transfers in from General Fund
M	P	IR	500-30000-16-000	Dept 16 Revenues	$33,320.46	Increased revenue Water/Sewer/Waste Revenues
				ON GONG	**$1,307,873.41**	
				WESTLAKE ACADEMY	-$39,090.00	
				WESTLAKE ACADEMY	**-$39,909.00**	
			TOTAL REVENUES AND OTHER SOURCES		**$10,734,452**	

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ALL FUNDS - SERVICE LEVEL ADJUSTMENTS
EXPENDITURES AND OTHER USES

S	R	F	ACCOUNT NUMBER		ACCOUNT DESCRIPTION	SLA AMOUNT	JUSTIFICATION
M	O	FB	100-43344-19-000	19	Contract Median R&M	$3,000.00	Additional Maintenance on Dove & Ottinger rd.
E	O	FB	100-43405-21-000	21	Computer Equip/Software	$1,000.00	Additional computer and software for HR Director, which was deferred from FY 15/16
M	O	FB	100-44221-14-000	14	Communication Supplies	$6,724.00	Radio frequency use for Ft Worth P25 tower lease agreement increase and replace/upgrade Town Marshal's portable radio
M	O	FB	220-62510-99-00	99	Transfer Out to GF	$2,300.00	Increase expense Transfers Out to General Fund for Communications Dept 22 Expenses
					ONE-TIME	**$13,024.00**	
M	P	FB	100-43135-14-000	14	Pre-Employment Testing	$51.00	Maintain cost of service for pre-employment testing
E	P	FB	100-43241-10-000	10	Records Management	$47,000.00	Ap Workflow $3.1K; Manage Services $7.4K; Forms Renewal $3.1K; 5 Extra Licenses $4.0K; Network Port Cong $2.0K; 15 Weblink Retrievals $27.2K
M	P	FB	100-43245-17-000	17	Consultant	$30,000.00	updated Westlake Academy Master Plan
M	P	FB	100-43255-23-000	23	Keller Police Contract	$16,618.00	updated costs for Keller Police Contract
M	P	FB	100-43266-20-000	20	SW/HW Maintenance Con	$5,000.00	increased cost for software licensing from Microsoft and new licensing needed for Adobe products.
M	P	FB	100-43336-20-000	20	Contract Services	$45,000.00	
M	P	FB	100-43336-21-000	21	Contracted Services	$585.00	Increase is required for ACA reporting
M	P	FB	100-43348-17-000	17	Contract Landscape - Civic	$2,000.00	Moving into temporary fire station
M	P	FB	100-43349-19-000	19	Contract Landscape	$2,000.00	Create small flower bed with in the park /open spaces
M	P	FB	100-43415-21-000	21	Hosted Web Applications	$1,000.00	Additional funding is needed for the Town's online performance evaluation system
M	P	FB	100-44212-14-000	14	Building R&M	$4,000.00	Adjustment to bring the line item back to normal operating level from fire station fire recovery and remodel
M	P	FB	100-44212-17-000	17	Building Supplies	$5,000.00	Moving into temporary fire station, cleaning & paper supplies, lamp replacement
M	P	FB	100-44217-17-000	17	HVAC Supplies	$5,000.00	Replacement filter and service calls
M	P	FB	100-44220-19-000	19	Painting	$2,000.00	increase cost to paint wrought iron fence in the park
M	P	FB	100-44223-17-000	17	Security Supplies	$2,000.00	Service call for current equipment
M	P	FB	100-44306-14-000	14	Grounds R&M	$175.00	Maintain cost of service for grounds repair and maintenance
M	P	FB	100-44311-14-000	14	Equipment R&M	$3,000.00	Service plan for LP15 heart monitors. $1,500 each for 2 monitors
E	P	FB	100-44410-10-000	10	Office Rent	$197,443.70	Increased expense for office rent
M	P	FB	100-45310-14-000	14	Mobile phone	$515.00	Maintain cost of service for mobile phone service
M	P	FB	100-45405-14-000	14	Advertising Public Notices	$38.00	Maintain cost of service for advertising
M	P	FB	100-45825-20-000	20	Travel Mileage	$900.00	additional funds to cover mileage to/from conferences and training
M	P	FB	100-45830-19-000	19	Training/Seminars/Meetin	$1,175.00	Regional parks and recreation conference
M	P	FB	100-45830-20-000	20	Training/Seminars/Meetin	$2,500.00	additional funds for training and conference for Laserfiche, Windows Server 2016, cybersecurity and network management.
M	P	FB	100-45902-17-000	17	Electrical R&M	$1,310.00	Moving into temporary fire station
M	P	FB	100-45907-17-000	17	HVAC R&M	$1,500.00	Moving into temporary fire station
M	P	FB	100-45910-17-000	17	Mechanical R&M	$1,500.00	Moving into temporary fire station/ PM on heating/AC units
M	P	FB	100-46115-14-000	14	Dues & Subscriptions	$1,000.00	CASA Membership for Emergency Management radar access fee. CASA is a new technology of radar that enhances NEXRAD gaps.

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ALL FUNDS - SERVICE LEVEL ADJUSTMENTS
EXPENDITURES AND OTHER USES

S	R	F	ACCOUNT NUMBER		ACCOUNT DESCRIPTION	SLA AMOUNT	JUSTIFICATION
M	P	FB	100-46115-20-000	20	Dues & Subscriptions	$250.00	increased fees and additional funds for Help Desk International membership
M	P	FB	100-46115-21-000	21	Dues/Subscriptions	$970.00	Funding required for compliance training, invoiced by number of users
M	P	FB	100-46165-15-000	15	Court Technology	$13,000.00	LF workflow & scanner for court docket, warrant service & archiving $12K; Ipad or Tablet for accessing case files during court dockets $1K
M	P	FB	100-46170-14-000	14	Security	$134.00	Maintain cost of service for security expense
M	P	FB	100-46170-17-000	17	Town - Security Expense	$5,000.00	updated camera at Town Hall
M	P	FB	100-46180-13-000	13	Election Expense	$3,000.00	Denton County will require full cost of the election for 2017 regardless of the number of registered voters.
E	P	FB	100-46220-10-000	10	Office Electric	$37,850.00	Increased expense for electric service
M	P	FB	100-62580-99-000	99	Transfer Out to DS	$177,371.51	Increase transfer out to Debt Service Fund
E	P	FB	210-46526-00-00	0	ED Deloitte Hotel tax	$320.00	increased expense transfer out to WA Expansion ($10K per lot for entrada/granada)
E	P	FB	210-62581-99-00	99	Transfer Out to WA Expan	$450,000.00	increased expense transfer out to WA Expansion ($10K per lot for entrada/granada)
N	P	FB	220-43245-22-00	22	Consultant Fees	$25,000.00	Essential plan/strategy/tactics to educate, promote, & engage citizens regarding our Town's VVM during this time of growth/development
E	P	FB	220-44410-10-00	10	Office Rent	$42,000.00	Increased expense for office rent
E	P	FB	220-46220-10-00	10	Office Electric	$9,265.00	Increased expense for electric service
M	P	ER	300-48840-48850-00	0	Debt Principal/Interest	$175,194.00	increased cost for Principal & Interest - series 20017,10,12,13,14,17
M	P	ER	301-48840-00-11	11	DS Bond Principal 2011 CC	-$25,000.00	increased cost for Series 2011 principal
M	P	FB	301-48850-00-11	11	DS Bond Interest 2011 CO	-$12,128.62	increased cost for Series 2011 interest
M	P	FB	500-44105-16-00	16	Water Purchases	$44,500.00	Increased expense for Fort Worth Water Purchases
M	P	FB	500-44110-16-00	16	Peak Payment	$19,500.00	Increased expense for Fort Worth Water Peak Payment
E	P	FB	500-44410-10-00	10	Office Rent	$42,000.00	Increased expense for office rent
E	P	FB	500-46220-10-00	10	Office Electric	$9,265.00	Increased expense for electric service
					ON-GOING	**$1,395,801.59**	
					WESTLAKE ACADEMY	-$406,103.00	
					WESTLAKE ACADEMY	**-$406,103.00**	
			TOTAL EXPENDITURES & OTHER USES			**$1,002,722.59**	

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ALL FUNDS - SERVICE LEVEL ADJUSTMENTS
CAPITAL PROJECTS and CAPITAL OULTAY

S	R	F	ACCOUNT NUMBER		ACCOUNT DESCRIPTION	SLA AMOUNT	JUSTIFICATION
N	O	IR	410-33501-00-000-000064	64	Fire Station Complex	$6,653,000.00	increase cost for Fire Station Complex (base was $2.215M increased to $7.697M)
N	O	FB	410-73000-00-000-000041	41	E. Dove Rd Recon/Drain V	$691,085.00	stabilization of road subgrade and 6" of asphalt to approximately 6,500 LF of Dove Road. working with the Southlake developer.
						$0.00	
N	O	FB	510-44119-16-00-000015	15	Repaint Ground Storage T	$100,000.00	cleaning, repaint & repair exterior and interior of existing 685,000 ground storage tank located at the pump station
N	O	FB	510-44123-16-00-000005	5	Pump Station Equipment	$87,500.00	replace one of the two small pumps, motors, and valves at the pump station that we have outgrown.
N	O	FB	510-44124-16-00-000016	16	GW Telecommunication D	$720,000.00	provide Glenwyck neighborhood with ductbank conduit to improve resident's phone/internet/television service
N	O	FB	600-45909-16-000-000046	16	Solana Pavement Repair	$56,000.00	replacement of approximately 150 LF of concrete pavement. Originally in 15/16 budget but swapped out with SC Hills repair.
N	O	FB	605-47410-14-00		Motor Vehicle FD	$55,000.00	Replace 2003 Chevy Tahoe; several repairs over past year; condition ranked as 45 poor-needs priority
			ONE TIME			**$8,362,585.00**	
M	P	FB	600-43347-17-000-000026	17	WA-AC ton/7.5 ton server	$5,000.00	update WA-AC ton/7.5 ton server room
M	P	FB	600-43347-17-000-000032	17	WA-HVAC System Replace	$6,250.00	update WA-HVAC System Replacement
M	P	FB	600-43354-17-000-000018	17	WA-Update Security Syste	$21,065.00	update WA-Update Security System
M	P	FB	600-43354-17-000-000019	17	WA-Update Security Came	$11,065.00	update WA-Update Security Cameras
M	P	FB	600-43405-20-000-000021	20	Network Printers/Periphe	$7,500.00	replacement iPads for council/board of trustee members, mayor, town secretary and town manager.
M	P	FB	600-43405-20-000-000027	20	Network Equipment	$71,700.00	update network equipment at town hall and Westlake Academy
M	P	FB	600-44306-17-000-000015	17	WA-Parking Lot	$5,000.00	update WA-Parking Lot
M	P	FB	600-45305-20-000-000028	20	Phone System/Peripheal D	$4,700.00	additional funds to replace aging phone system hardware and other peripheral devices
M	P	FB	600-45908-17-000-000008	17	WA-Carpet/VCT Flooring	$18,650.00	update WA-Carpet/VCT Flooring
M	P	FB	600-45908-17-000-000010	17	WA-Envrnmt Bldg UG light	$26,000.00	update WA-Envrnmt Bldg UG light/water
M	P	FB	600-45908-17-000-000023	17	WA-Interior Building R&M	$2,250.00	update WA-Interior Building R&M
M	P	FB	600-45909-17-000-000011	17	WA-Exterior Paint & Wood	$2,650.00	update WA-Exterior Paint & Wood R&M
M	P	FB	600-45909-17-000-000013	17	WA-Roof Repairs	$42,500.00	update WA-Roof Repairs
			ON GOING			**$224,330.00**	
			TOTAL CAPITAL PROJECTS			**$8,586,915.00**	
M	O	FB	100-47411-19-000	19	Mechanical Equipment	$500.00	increase cost to replace weedeaters, chainsaws, and other mechanical equipment, etc
E	O	FB	100-47415-17-000	17	Furniture and Fixtures	$173,500.00	furniture and fixtures for nex lease area
M	O	FB	100-47416-14-000	14	Firefighter Equipment	$12,000.00	Replace 15 SCBA bottles reaching end of their service life.
			ONE TIME			**$186,000.00**	
			TOTAL CAPITAL OUTLAY			**$186,000.00**	
			TOTAL CAPITAL PROJECTS AND OUTLAY			**$8,772,915.00**	

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ALL FUNDS - SERVICE LEVEL ADJUSTMENTS
PAYROLL AND RELATED

S	R	F	ACCOUNT NUMBER	ACCOUNT DESCRIPTION	SLA AMOUNT	JUSTIFICATION
N	P	FB	100-41110-12-000	Payroll and Related	$56,000.00	Addditional Full Time Building Inspector
N	P	FB	100-41110-12-000	Payroll and Related	$75,000.00	Addditional Full Time Dev Coord/Mgmt Analyst
N	P	FB	100-41110-12-000	Payroll and Related	-$24,734.28	Credit for current Dev Coord/Mgmt Analyst
N	P	FB	100-41110-12-000	Payroll and Related	$110,000.00	Addditional Full Time Interim P&D Director
N	P	FB	100-41110-12-000	Payroll and Related	-$36,276.95	Credit for current interim P&D Director
M	P	FB	100-41110-14-000	Payroll and Related	$62,151.40	Addditional Full Time Fire Fighter (3 of 3)
			base wages	**additional employees**	**$242,140.17**	
M	P	FB	100-41110-13-000	Payroll and Related	$37,440.00	Change TSO/Admin Clerk to Full time
M	P	FB	100-41110-13-000	Payroll and Related	-$18,720.00	Credit for current TSO part time salary
M	P	FB	100-41110-14-000	Payroll and Related	$93,000.00	Change Fire Marshal to Full Time
M	P	FB	100-41110-14-000	Payroll and Related	-$49,156.77	Credit for current FM part time salary
			base wages	**change employees**	**$62,563.23**	
M	P	FB	100-41110-22-000	Payroll and Related	$61,011.22	market adjustment 3%
			base wages	**market adjustment**	**$61,011.22**	
				TOTAL BASE WAGES	**$365,714.62**	
M	P	FB	100-42698-00-000	Payroll and Related	$73,359.81	Insurance (medical/denlta/life)
M	P	FB	100-42698-00-000	Payroll and Related	$35,582.89	taxes (fica/medicare/twc/wc)
M	P	FB	100-42698-00-000	Payroll and Related	$37,434.27	retirement (tmrs/icma)
M	P	FB	100-42698-00-000	Payroll and Related	-$37,031.16	operating transfers in UF/VA
				TOTAL RELATED	**$109,345.81**	
M	P	FB	220-42699-10-00	Payroll and Related	$9,770.92	operating transfers out UF/VA
M	P	FB	500-42699-10-00	Payroll and Related	$27,260.19	operating transfers out UF/VA
				TRANSFERS OUT	**$37,031.11**	
			TOTAL PAYROLL AND RELATED		**$512,091.54**	

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Personnel Position Summary

Dept	Position	FY 16/17 Proposed	change
11	Town Manager	1.00	-
	Assistant Town Manager	1.00	-
	Part-Time Intern	-	(0.50)
	Administrative Assistant	0.50	0.50
		2.50	**-**
12	Planning & Development Director	1.00	-
	Development Coordinator/Mgmt Analyst	0.60	0.10
	Part Time Intern	0.75	0.25
	Customer Service Representative	1.00	0.67
	Dir. Bldg Construction/Zoning Enforce	1.00	0.50
	Building Inspector	1.00	1.00
	Customer Service Coordinator	-	(0.33)
		5.35	**2.18**
13	Town Secretary	1.00	-
	Administrative Assistant	0.50	0.25
		1.50	**0.25**
14	Fire Chief	1.00	-
	Lt. Firefighter/Paramedics	3.00	-
	Fire Marshal Part-Time	1.00	0.25
	Firefighter/Paramedics FTE	9.00	1.00
	Firefighter/Paramedics part-time	1.50	-
		15.50	**1.25**
15	Court Administrator	-	-
	Supervisor	1.00	-
	Deputy Clerk	1.00	-
	Judge (reports to council)	0.50	-
	Marshal	1.00	-
	Part-Time Clerks (2 x .50)	1.00	-
		4.50	**-**
16	Public Works Director	1.00	-
	Utility Technician	1.00	-
	Utility Billing Coordinator	1.00	1.00
	Customer Service Coordinator	-	(0.33)
	Customer Service Representative	-	(0.33)
		3.00	**0.33**
17	Facilities Maintenance Director	0.50	-
	PT Summer Technicians	0.25	-
	Administrative Assistant	0.50	-
	Customer Service Coordinator	-	(0.17)
	Customer Service Representative	-	(0.17)
		1.25	**(0.33)**
18	Finance Director	1.00	-
	Finance Supervisor	1.00	-
	Development Coordinator/Mgmt Analyst	0.40	0.40
	Accounting Technicians	2.00	-
		4.40	**0.40**
19	Parks & Recreation Director	0.50	-
	Customer Service Coordinator	-	(0.17)
	Customer Service Representative	-	(0.17)
		0.50	**(0.33)**
20	Information Technology Director	1.00	-
		1.00	**-**
21	Human Resources Director	1.00	-
	HR Generalist	1.00	-
		2.00	**-**
22	Communications Director	1.00	-
	Specialist	1.00	-
		2.00	**-**
	Grand Total All Positions	**43.50**	**3.75**

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Recommended 5 Year STAFFING LEVELS

includes all interns and part-time employees

Based on existing development within the community at the time of compiliation

Dept #	Department Name	FY 15-16 estimated	FY 16-17 PROPOSED	FY 17-18 projection	FY 18-19 projection	FY 19-20 projection	FY 20-21 projection
11	Administration	2.50	2.50	2.50	2.50	2.50	2.50
12	Planning & Dev.	3.17	5.35	5.35	5.35	5.35	5.35
13	Town Secretary	1.25	1.50	1.50	1.50	1.50	1.50
14	Fire & EMS	14.25	15.50	16.50	16.50	17.00	17.50
15	Court	4.50	4.50	4.50	4.50	4.50	4.50
16	Public Works	2.67	3.00	4.00	4.00	4.00	4.00
17	Facilities	1.58	1.25	1.25	1.25	1.25	1.25
18	Finance	4.00	4.40	4.40	5.40	5.40	5.40
19	Parks and Rec	0.83	0.50	0.50	0.50	0.50	0.50
20	IT Dept	1.00	1.00	2.00	2.00	2.00	2.00
21	Human Resources	2.00	2.00	2.00	2.50	2.75	2.75
22	Communications	2.00	2.00	3.50	3.50	3.50	3.50
	TOTAL MUNICIPAL	**39.75**	**43.50**	**48.00**	**49.50**	**50.25**	**50.75**
	change amount	1.50	3.75	4.50	1.50	0.75	0.50

Recommended 5 Year Staffing CHANGES

Dept #	Department Name	FY 15-16 estimated	FY 16-17 PROPOSED	FY 17-18 projection	FY 18-19 projection	FY 19-20 projection	FY 20-21 projection
11	Administration	-	-	-	-	-	-
12	Planning & Dev.	-	2.18	-	-	-	-
13	Town Secretary	0.25	0.25	-	-	-	-
14	Fire & EMS	1.00	1.25	1.00	-	0.50	0.50
15	Court	-	-	-	-	-	-
16	Public Works	-	0.33	1.00	-	-	-
17	Facilities	0.25	(0.33)	-	-	-	-
18	Finance	-	0.40	-	1.00	-	-
19	Parks and Rec	-	(0.33)	-	-	-	-
20	IT Dept	-	-	1.00	-	-	-
21	Human Resources	-	-	-	0.50	0.25	-
22	Communications	-	-	1.50	-	-	-
	TOTAL MUNICIPAL	**1.50**	**3.75**	**4.50**	**1.50**	**0.75**	**0.50**
	ORIGINAL FROM FY15/16	1.50	1.25	3.00	1.50	0.00	0.00
	change from original	**0.00**	**2.50**	**1.50**	**0.00**	**0.75**	**0.50**

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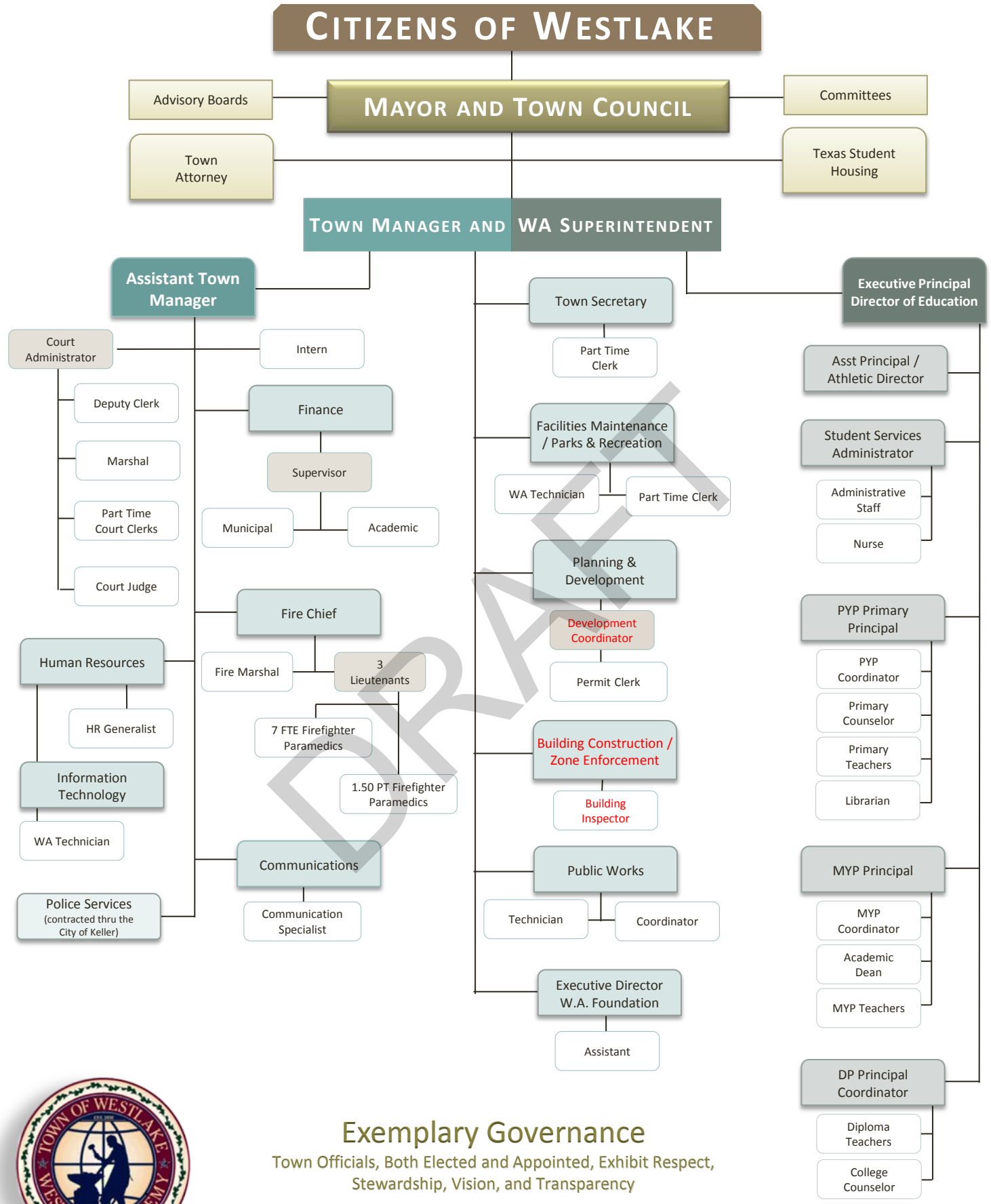

Exemplary Governance

Town Officials, Both Elected and Appointed, Exhibit Respect, Stewardship, Vision, and Transparency

Service Excellence

Public Service that is Responsive and Professional, while balancing Efficiency, Effectiveness and Financial Stewardship

General Fund
Program Summary
Fiscal Year 2016/2017

		GFOA REQUIREMENTS BASED ON THIS				SLA REQUIREMENTS BASED ON THIS			
		PY ESTIMATED vs CY PROPOSED				BASE VS PROPOSED			
		Estimated Budget FY 15/16	Proposed Budget FY 16/17	CHANGE AMOUNT	CHANGE PERCENT	Base Budget FY 16/17	Proposed Budget FY 16/17	CHANGE AMOUNT	CHANGE PERCENT
1	General Sales Tax - on going	3,310,500	3,310,500	-	0%	3,310,500	3,310,500	-	0%
2	General Sales Tax - one time	-	-	-	0%	-	-	-	0%
3	Property Tax	1,312,000	1,437,057	125,057	10%	1,312,000	1,437,057	125,057	10%
4	Hotel Tax	-	-	-	0%	-	-	-	0%
5	Beverage Tax	61,280	62,506	1,226	2%	61,280	62,506	1,226	2%
6	Charge for Services	-	-	-	0%	-	-	-	0%
7	Contributions	10,000	10,000	-	0%	10,000	10,000	-	0%
8	Duct Bank Revenue	-	-	-	0%	-	-	-	0%
9	Fines & Forfeitures	796,615	805,350	8,735	1%	796,615	805,350	8,735	1%
10	Franchise Fees	1,029,805	1,060,699	30,894	3%	1,029,805	1,060,699	30,894	3%
11	Investment Earnings	10,910	11,222	312	3%	10,910	11,222	312	3%
12	Misc Income	39,293	28,485	(10,808)	-28%	28,485	28,485	-	0%
13	Permits & Fees	537,799	260,287	(277,513)	-52%	256,699	260,287	3,588	1%
14	Permits & Fees Building	1,143,495	1,931,718	788,223	69%	1,217,381	1,931,718	714,337	59%
14	TRA Wastewater Fees	-	-	-	0%	-	-	-	0%
15	**Total Revenues**	**8,251,697**	**8,917,823**	**666,127**	**8%**	**8,033,674**	**8,917,823**	**884,149**	**11%**
16	Transfers In	307,045	66,030	(241,015)	0%	63,730	66,030	2,300	0%
17	Other Sources	-	-	-	0%	-	-	-	0%
18	**Total Other Sources**	**307,045**	**66,030**	**(241,015)**	**0%**	**63,730**	**66,030**	**2,300**	**0%**
19	**TOTAL REVENUES & OTHER SOURCES**	**8,558,742**	**8,983,853**	**$ 425,112**	**5%**	**8,097,404**	**8,983,853**	**886,449**	**11%**
20	Payroll Salaries	3,086,126	3,433,800	347,675	0%	3,068,086	3,433,800	365,715	0%
21	Payroll Insurance	470,620	543,980	73,360	0%	470,620	543,980	73,360	0%
22	Payroll Retirement	378,267	415,701	37,434	0%	378,267	415,701	37,434	0%
23	Payroll SS/Medicare	231,434	262,618	31,184	0%	231,434	262,618	31,184	0%
24	Payroll TWC/WC	41,519	45,918	4,399	0%	41,519	45,918	4,399	0%
25	Payroll Transfer In	(895,415)	(932,446)	(37,031)	0%	(895,415)	(932,446)	(37,031)	0%
26	Payroll Transfer Out	-	-	-	0%	-	-	-	0%
27	**Total Payroll and Related**	**3,312,551**	**3,769,572**	**457,020**	**14%**	**3,294,511**	**3,769,572**	**475,060**	**14%**
28	Supplies	200,657	215,582	14,925	7%	200,582	215,582	15,000	7%
29	Services	2,094,846	2,364,382	269,536	13%	2,183,646	2,364,382	180,736	8%
30	Insurance	36,379	36,379	-	0%	36,379	36,379	-	0%
31	Repair & Maintenance	185,001	203,210	18,209	0%	185,001	203,210	18,209	0%
32	Rent & Utilities	337,606	572,900	235,294	70%	337,606	572,900	235,294	70%
33	Economic Development	-	-	-	0%	-	-	-	0%
34	Water Purchases	-	-	-	0%	-	-	-	0%
35	Debt - All Other	336,678	336,678	-	0%	336,678	336,678	-	0%
36	**Total Expenditures**	**3,191,166**	**3,729,130**	**537,964**	**17%**	**3,279,891**	**3,729,130**	**449,239**	**14%**
37	**TOTAL OPERATING EXPENDITURES**	**6,503,718**	**7,498,702**	**$ 994,984**	**15%**	**6,574,403**	**7,498,702**	**924,299**	**14%**
38	Capital Outlay	22,010	208,010	186,000	0%	22,010	208,010	186,000	845%
39	Capital Projects	-	-	-	0%	-	-	-	0%
40	**Total Capital**	**22,010**	**208,010**	**186,000**	**845%**	**22,010**	**208,010**	**186,000**	**845%**
41	Transfers Out	1,072,422	1,104,035	31,613	3%	926,663	1,104,035	177,372	19%
42	Other Uses	-	-	-	0%	-	-	-	0%
43	**Total Other Uses**	**1,072,422**	**1,104,035**	**31,613**	**3%**	**926,663**	**1,104,035**	**177,372**	**19%**
44	**TOTAL CAPITAL AND OTHER USES**	**1,094,432**	**1,312,045**	**$ 217,613**	**20%**	**948,673**	**1,312,045**	**363,372**	**38%**
45	**EXCESS REVENUES OVER(UNDER) EXPENDITURES**	**$ 960,592**	**$ 173,107**	**$ (787,486)**	**-82%**	**$ 574,328**	**$ 173,107**	**$ (401,222)**	**-70%**
								-	
46	FUND BALANCE BEGINNING	7,240,729	8,201,322	960,592	13%	8,201,322	8,201,322	-	0%
47	**FUND BALANCE ENDING**	**$ 8,201,322**	**$ 8,374,428**	**$ 173,107**	**2%**	**$ 8,775,650**	**$ 8,374,428**	**$ (401,222)**	**-5%**

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GENERAL FUND - SERVICE LEVEL ADJUSTMENTS
REVENUES AND OTHER SOURCES

S	R	F	ACCOUNT NUMBER	ACCOUNT DESCRIPTION	SLA AMOUNT	JUSTIFICATION
M	O	IR	100-32209-12-000	Grading/Excavation Permi	$0.00	Increased Grading/Excavation Fee Revenues - Based on residential/commerical forecast
M	O	IR	100-32210-12-000	Building Permits	$519,327.27	Increased Building Permit Fee Revenues - Based on residential/commerical forecast
M	O	IR	100-32211-12-000	Inspection/Plan Reviews	$186,760.07	Increased Inspection/Plan Review Fees - Based on residential/commerical forecast
			MAINTAIN	**ONE-TIME**	**$706,087.34**	
M	P	IR	100-31430-10-000	Mixed Beverage Tax	$1,225.60	Increased Beverage Tax Revenue
M	P	IR	100-31800-10-000	Franchise Fees	$30,894.14	Increased Franchise Fee Revenue
M	P	IR	100-36110-10-000	Interest Income	$312.20	Increased Interest Income due to increased revenues
M	P	IR	100-31315-10-000	Property Tax - Current Yea	$125,057.00	Increased Property Tax Revenue - based on most current valuation reports
M	P	IR	100-34015-14-000	EMS Revenues	$3,587.50	Increased Permit and Inspection Fees - based on latest projections
M	P	IR	100-34015-14-000	EMS Permit/Inspection Fe	$8,250.00	Increased Inspection/Plan Review Fees - Based on residential/commerical forecast
M	P	IR	100-33110-15-000	Citation Revenues	$8,735.00	Increased Citation Revenues - based on latest projections
M	P	IR	100-52550-88-000	Transfer in from VA	$2,300.00	Increase transfer in from VA Fund to cover Communications Dept 22 expenses
			MAINTAIN	**ON GOING**	**$180,361.44**	
			TOTAL REVENUES AND OTHER SOURCES		**$886,448.78**	

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GENERAL FUND - SERVICE LEVEL ADJUSTMENTS
EXPENDITURES AND OTHER USES

S	R	F	ACCOUNT NUMBER	ACCOUNT DESCRIPTION	SLA AMOUNT	JUSTIFICATION
E	O	FB	100-43405-21-000	Computer Equip/Software	$1,000.00	Additional computer and software for HR Director, which was deferred from FY 15/16
			EXPANDED	**ONE TIME**	**$1,000.00**	
M	O	FB	100-43336-21-000	Contracted Services	$585.00	Increase is required for ACA reporting
M	O	FB	100-43415-21-000	Hosted Web Applications	$1,000.00	Additional funding is needed for the Town's online performance evaluation system
M	O	FB	100-44221-14-000	Communication Supplies	$6,724.00	Radio frequency use for Ft Worth P25 tower lease agreement increase and replace/upgrade Town Marshal's portable radio
M	O	FB	100-43245-17-000	Consultant	$30,000.00	updated Westlake Academy Master Plan
M	O	FB	100-46170-17-000	Town - Security Expense	$5,000.00	updated camera at Town Hall
M	O	FB	100-43344-19-000	Contract Median R&M	$3,000.00	Additional Maintenance on Dove & Ottinger rd.
M	O	FB	100-43349-19-000	Contract Landscape	$2,000.00	Create small flower bed with in the park /open spaces
M	O	FB	100-44220-19-000	Painting	$2,000.00	increase cost to paint wrought iron fence in the park
M	O	FB	100-46115-21-000	Dues/Subscriptions	$970.00	Funding required for compliance training, invoiced by number of users
			MAINTAIN	**ONE TIME**	**$51,279.00**	
				TOTAL ONE TIME	**$52,279.00**	
E	P	FB	100-43241-10-000	Records Management	$47,000.00	LF Renewal $20K; Manage Services $7K; Weblink $3K; Forms $3K; 5 Users $4K; Web Portals $29
E	P	FB	100-43336-20-000	Contract Services	$45,000.00	managed network service to provide monitoring & mgmt of network infrastructure across the organization
E	P	FB	100-44410-10-000	Office Rent	$197,443.70	Increased expense for office rent
E	P	FB	100-46220-10-000	Electric Service	$37,850.00	Increased expense for electric service
			EXPANDED	**ON GOING**	**$327,293.70**	
M	P	FB	100-46180-13-000	Election Expense	$3,000.00	Denton County will require full cost of the election for 2017 regardless of the number of registered voters.
M	P	FB	100-43135-14-000	Pre-Employment Testing	$51.00	Maintain cost of service for pre-employment testing
M	P	FB	100-44212-14-000	Building R&M	$4,000.00	Adjustment to bring the line item back to normal operating level from fire station fire recovery and remodel
M	P	FB	100-44306-14-000	Grounds R&M	$175.00	Maintain cost of service for grounds repair and maintenance
M	P	FB	100-44311-14-000	Equipment R&M	$3,000.00	Service plan for LP15 heart monitors. $1,500 each for 2 monitors
M	P	FB	100-45310-14-000	Mobile phone	$515.00	Maintain cost of service for mobile phone service
M	P	FB	100-45405-14-000	Advertising Public Notices	$38.00	Maintain cost of service for advertising
M	P	FB	100-46115-14-000	Dues & Subscriptions	$1,000.00	CASA Membership for Emergency Management radar access fee. CASA is a new technology of radar that enhances NEXRAD gaps.
M	P	FB	100-46170-14-000	Security	$134.00	Maintain cost of service for security expense
M	P	FB	100-46165-15-000	Court Technology	$13,000.00	LF workflow & scanner for court docket, warrant service & archiving $12K; Ipad or Tablet for accessing case files during court dockets $1K
M	P	FB	100-43348-17-000	Contract Landscape - Civic	$2,000.00	Moving into temporary fire station
M	P	FB	100-44212-17-000	Building Supplies	$5,000.00	Moving into temporary fire station, cleaning & paper supplies, lamp replacement
M	P	FB	100-44217-17-000	HVAC Supplies	$5,000.00	Replacement filter and service calls

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GENERAL FUND - SERVICE LEVEL ADJUSTMENTS
EXPENDITURES AND OTHER USES

S	R	F	ACCOUNT NUMBER	ACCOUNT DESCRIPTION	SLA AMOUNT	JUSTIFICATION
M	P	FB	100-44223-17-000	Security Supplies	$2,000.00	Service call for current equipment
M	P	FB	100-45902-17-000	Electrical R&M	$1,310.00	Moving into temporary fire station
M	P	FB	100-45907-17-000	HVAC R&M	$1,500.00	Moving into temporary fire station
M	P	FB	100-45910-17-000	Mechanical R&M	$1,500.00	Moving into temporary fire station/ PM on heating/AC units
M	P	FB	100-45830-19-000	Training/Seminars/Meetings	$1,175.00	Regional parks and recreation conference
M	P	FB	100-43266-20-000	SW/HW Maintenance Contracts	$5,000.00	increased cost for software licensing from Microsoft and new licensing needed for Adobe products.
M	P	FB	100-45825-20-000	Travel Mileage	$900.00	additional funds to cover mileage to/from conferences and training
M	P	FB	100-45830-20-000	Training/Seminars/Meetings	$2,500.00	additional funds for training and conference for Laserfiche, Windows Server 2016, cybersecurity and network management.
M	P	FB	100-46115-20-000	Dues & Subscriptions	$250.00	increased fees and additional funds for Help Desk International membership
M	P	FB	100-43255-23-000	Keller Police Contract	$16,618.00	updated costs for Keller Police Contract
			MAINTAIN	**ON GOING**	**$69,666.00**	
				TOTAL ON GOING	**$396,959.70**	
			TOTAL EXPENDITURES & OTHER USES		**$449,239**	

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GENERAL FUND - SERVICE LEVEL ADJUSTMENTS
TOTAL CAPITAL & OTHER USES

S	R	F	ACCOUNT NUMBER	ACCOUNT DESCRIPTION	SLA AMOUNT	JUSTIFICATION
E	O	FB	100-47415-17-000	Furniture and Fixtures	$173,500.00	furniture and fixtures for nex lease area
M	O	FB	100-47416-14-000	Firefighter Equipment	$12,000.00	Replace 15 SCBA bottles reaching end of their service life. Bottles are required to be removed from service after 15 years.
M	O	FB	100-47411-19-000	Mechanical Equipment	$500.00	increase cost to replace weedeaters, chainsaws, and other mechanical equipment, etc
				TOTAL ONE TIME	**$186,000.00**	
M	P	FB	100-62580-99-000	Transfer Out to DS	$177,371.51	Increase transfer out to Debt Service Fund
				TOTAL ON-GOING	**$177,371.51**	
			TOTAL CAPITAL & OTHER USES		**$363,372**	

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GENERAL FUND - SERVICE LEVEL ADJUSTMENTS
PAYROLL AND RELATED

S	R	F	ACCOUNT NUMBER	ACCOUNT DESCRIPTION	SLA AMOUNT	JUSTIFICATION
N	P	FB	100-41110-12-000	Payroll and Related	56,000.00	Addditional Full Time Building Inspector
N	P	FB	100-41110-12-000	Payroll and Related	75,000.00	Addditional Full Time Dev Coord/Mgmt Analyst
N	P	FB	100-41110-12-000	Payroll and Related	(24,734.28)	Credit for current Dev Coord/Mgmt Analyst
N	P	FB	100-41110-12-000	Payroll and Related	110,000.00	Addditional Full Time Interim P&D Director
N	P	FB	100-41110-12-000	Payroll and Related	(36,276.95)	Credit for current interim P&D Director
M	P	FB	100-41110-14-000	Payroll and Related	62,151.40	Addditional Full Time Fire Fighter (3 of 3)
			base wages	**additional employees**	**$242,140.17**	
M	P	FB	100-41110-13-000	Payroll and Related	37,440.00	Change TSO/Admin Clerk to Full time
M	P	FB	100-41110-13-000	Payroll and Related	(18,720.00)	Credit for current TSO part time salary
M	P	FB	100-41110-14-000	Payroll and Related	93,000.00	Change Fire Marshal to Full Time
M	P	FB	100-41110-14-000	Payroll and Related	(49,156.77)	Credit for current FM part time salary
			base wages	**change employees**	**$62,563.23**	
M	P	FB	100-41110-22-000	Payroll and Related	61,011.22	market adjustment 3%
			base wages	**market adjustment**	**$61,011.22**	
				TOTAL BASE WAGES	**$365,714.62**	
M	P	FB	100-42698-00-000	Payroll and Related	73,359.81	Insurance (medical/denlta/life)
M	P	FB	100-42698-00-000	Payroll and Related	35,582.89	taxes (fica/medicare/twc/wc)
M	P	FB	100-42698-00-000	Payroll and Related	37,434.27	retirement (tmrs/icma)
M	P	FB	100-42698-00-000	Payroll and Related	(37,031.16)	operating transfers in UF/VA
				TOTAL RELATED	**$109,345.81**	

			TOTAL PAYROLL AND RELATED	**$475,060.43**	

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PAYROLL SERVICE LEVEL ADJUSTMENT (FY2016/2017)

Director of Building Construction & Zoning Enforcement

BALANCED SCORECARD INFORMATION

Perspective:	People, Facilities and Technology	Objective:	Attract, Recruit, Retain the Highest Quality Workforce
Intended Result:	More qualified candidates	Initiative:	

DETAILED EXPLANATION FOR THIS PAYROLL CHANGE

Staff is recommending the addition of a director level position to oversee planning and development within our community. The addition will allow us to provide long range management of the planned districts that currently exist within Westlake and work with the developers in the execution of the development standards in Granada, Quail Hollow, and Carlyle Court as well as within the mixed-use development, Entrada. The position would work closely with the Town Manager and the Planning & Zoning Commission preparing and delivering presentations, reviewing ordinances, and interacting with land owners/developers.

EMPLOYEE POSITION INFORMATION

EMPLOYEE INFORMATION		RATE OF PAY		PAY PERIOD & ANNUAL INFORMATION				
Position Type:	New Position	Hourly Rate:	$52.88	Pay Periods:	26	=>	Fire=24	All Other=26
Rate Type:	Salaried	Premium Rate:	$26.44	Regular Hours:	80		2,080	$110,000
Status:	Full Time	Overtime Rate:	$79.33	Premium Hours:	0		0	$0
Duration:	Permanent	Fund:	General Fund	Overtime Hours:	0		0	$0
Funded By:	Fund Balance	Dept:	12 - Planning & Development				BASE ANNUAL PAY:	**$110,000**

BUDGET IMPACT

Account	Description		Year 1	Year 2	Year 3	Year 4	Year 5	Year 6
41110	Base Annual Salary	from above	$110,000	$113,300	$116,699	$120,200	$123,806	$127,520
41120	Overtime Wages	from above	$0	$0	$0	$0	$0	$0
41510	Premium Wages	from above	$0	$0	$0	$0	$0	$0
41640	Car Allowance	per year	$0	$0	$0	$0	$0	$0
41641	Cell Phone Allowance	per year	$0	$0	$0	$0	$0	$0
1.03	**Total Payroll Wages and Salaries**		**$110,000**	**$113,300**	**$116,699**	**$120,200**	**$123,806**	**$127,520**
42110	Medical Insurance	per year	$6,452	$6,646	$6,845	$7,050	$7,262	$7,480
42111	Dental Insurance	per year	$532	$548	$564	$581	$599	$617
42130	Life Insurance	per year	$406	$418	$431	$444	$457	$471
42210	Social Security	6.20%	$6,820	$7,025	$7,235	$7,452	$7,676	$7,906
42220	Medicare	1.45%	$1,593	$1,641	$1,690	$1,741	$1,793	$1,847
42310	TMRS	12.05%	$13,252	$13,649	$14,059	$14,480	$14,915	$15,362
42510	Unemployment	0.23%	$253	$261	$268	$276	$285	$293
42610	Workers Compensation	1.99%	$2,189	$2,255	$2,322	$2,392	$2,464	$2,538
1.03	**Total Payroll Related Taxes & Insurance**		**$31,497**	**$32,441**	**$33,415**	**$34,417**	**$35,450**	**$36,513**
43405	Computer Equip/Software	per year	$0	$0	$0	$0	$0	$0
46105	Office Supplies	per year	$0	$0	$0	$0	$0	$0
45830	Training	per year	$0	$0	$0	$0	$0	$0
46115	Dues Subscriptions	per year	$0	$0	$0	$0	$0	$0
46115	Uniforms	per year	$0	$0	$0	$0	$0	$0
46190	Misc	per year	$0	$0	$0	$0	$0	$0
1.02	**Total Expenditures for Employee**		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
acct	Current Salary of Interim Director	per year	-$43,532	$0	$0	$0	$0	$0
acct	description	per year	$0	$0	$0	$0	$0	$0
acct	description	per year	$0	$0	$0	$0	$0	$0
acct	description	per year	$0	$0	$0	$0	$0	$0
	Total Expenditure Reductions/Revenue Enhancements		**-$43,532**	**$0**	**$0**	**$0**	**$0**	**$0**

SUMMARY OPERATING IMPACT TO THE BUDGET

Payroll Impact to the budget	$141,497	$145,741	$150,114	$154,617	$159,256	$164,033
Expense Impact to the budget	$0	$0	$0	$0	$0	$0
Expenditure Reductions/Increased Revenues	-$43,532	$0	$0	$0	$0	$0
SUMMARY OPERATING IMPACT TO THE BUDGET	**$97,964**	**$145,741**	**$150,114**	**$154,617**	**$159,256**	**$164,033**

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PAYROLL SERVICE LEVEL ADJUSTMENT (FY2016/2017)

Building Inspector

BALANCED SCORECARD INFORMATION

Perspective:	People, Facilities and Technology	Objective:	Attract, Recruit, Retain the Highest Quality Workforce
Intended Result:	More qualified candidates	Initiative:	

DETAILED EXPLANATION FOR THIS PAYROLL CHANGE

Due to recent changes in development and an escalation in our commercial and residential activity levels, staff is recommending the addition of a building inspector to assist in the review of projects. The position will allow us to handle the inspections of the development standards in Granada, Quail Hollow, and Carlyle Court residential areas and the fill-in of the remaining home sites for Vaquero, Terra Bella and various other sections of our community. They would also assist with the mixed-use development, Entrada – providing inspections of the commercial and residential units as well as general oversight of the builder's adherence to the design guidelines.

EMPLOYEE POSITION INFORMATION

EMPLOYEE INFORMATION		RATE OF PAY		PAY PERIOD & ANNUAL INFORMATION				
Position Type:	New Position	Hourly Rate:	$26.92	Pay Periods:	26	=>	Fire=24	All Other=26
Rate Type:	Salaried	Premium Rate:	$13.46	Regular Hours:	80		2,080	$56,000
Status:	Full Time	Overtime Rate:	$40.38	Premium Hours:	0		0	$0
Duration:	Permanent	Fund:	General Fund	Overtime Hours:	0		0	$0
Funded By:	Fund Balance	Dept:	12 - Planning & Development				BASE ANNUAL PAY:	**$56,000**

BUDGET IMPACT

Account	Description		Year 1	Year 2	Year 3	Year 4	Year 5	Year 6
41110	Base Annual Salary	from above	$56,000	$57,680	$59,410	$61,193	$63,028	$64,919
41120	Overtime Wages	from above	$0	$0	$0	$0	$0	$0
41510	Premium Wages	from above	$0	$0	$0	$0	$0	$0
41640	Car Allowance	per year	$0	$0	$0	$0	$0	$0
41641	Cell Phone Allowance	per year	$0	$0	$0	$0	$0	$0
1.03	**Total Payroll Wages and Salaries**		**$56,000**	**$57,680**	**$59,410**	**$61,193**	**$63,028**	**$64,919**
42110	Medical Insurance	per year	$6,452	$6,646	$6,845	$7,050	$7,262	$7,480
42111	Dental Insurance	per year	$532	$548	$564	$581	$599	$617
42130	Life Insurance	per year	$406	$418	$431	$444	$457	$471
42210	Social Security	6.20%	$3,472	$3,576	$3,683	$3,794	$3,908	$4,025
42220	Medicare	1.45%	$811	$835	$860	$886	$913	$940
42310	TMRS	12.05%	$6,746	$6,949	$7,157	$7,372	$7,593	$7,821
42510	Unemployment	0.23%	$129	$133	$137	$141	$145	$149
42610	Workers Compensation	1.99%	$1,114	$1,148	$1,182	$1,218	$1,254	$1,292
1.03	**Total Payroll Related Taxes & Insurance**		**$19,662**	**$20,252**	**$20,860**	**$21,486**	**$22,130**	**$22,794**
43405	Computer Equip/Software	per year	$0	$0	$0	$0	$0	$0
46105	Office Supplies	per year	$0	$0	$0	$0	$0	$0
45830	Training	per year	$0	$0	$0	$0	$0	$0
46115	Dues Subscriptions	per year	$0	$0	$0	$0	$0	$0
46115	Uniforms	per year	$0	$0	$0	$0	$0	$0
46190	Misc	per year	$0	$0	$0	$0	$0	$0
1.02	**Total Expenditures for Employee**		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
acct	description	per year	$0	$0	$0	$0	$0	$0
acct	description	per year	$0	$0	$0	$0	$0	$0
acct	description	per year	$0	$0	$0	$0	$0	$0
acct	description	per year	$0	$0	$0	$0	$0	$0
	Total Expenditure Reductions/Revenue Enhancements		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

SUMMARY OPERATING IMPACT TO THE BUDGET

Payroll Impact to the budget	$75,662	$77,932	$80,270	$82,678	$85,159	$87,714
Expense Impact to the budget	$0	$0	$0	$0	$0	$0
Expenditure Reductions/Increased Revenues	$0	$0	$0	$0	$0	$0
SUMMARY OPERATING IMPACT TO THE BUDGET	**$75,662**	**$77,932**	**$80,270**	**$82,678**	**$85,159**	**$87,714**

DRAFT

PAYROLL SERVICE LEVEL ADJUSTMENT (FY2016/2017)

Change TSO Clerk from PT to FT

BALANCED SCORECARD INFORMATION

Perspective:	People, Facilities and Technology	Objective:	Attract, Recruit, Retain the Highest Quality Workforce
Intended Result:	More qualified candidates	Initiative:	

DETAILED EXPLANATION FOR THIS PAYROLL CHANGE

This was a part time TSO position that was approved in the FY15/16 budget year.

It will be expanded this year to a full time position and allocated between the TSO department 13 and the the Town Manager's Office in department 11.

EMPLOYEE POSITION INFORMATION

EMPLOYEE INFORMATION		RATE OF PAY		PAY PERIOD & ANNUAL INFORMATION				
Position Type:	Reclassification	Hourly Rate:	$18.00	Pay Periods:	26	=>	Fire=24	All Other=26
Rate Type:	Hourly	Premium Rate:	$9.00	Regular Hours:	80		2,080	$37,440
Status:	Full Time	Overtime Rate:	$27.00	Premium Hours:	0		0	$0
Duration:	Permanent	Fund:	General Fund	Overtime Hours:	0		0	$0
Funded By:	Fund Balance	Dept:	13 - Town Secretary				BASE ANNUAL PAY:	**$37,440**

BUDGET IMPACT

Account	Description		Year 1	Year 2	Year 3	Year 4	Year 5	Year 6
41110	Base Annual Salary	from above	$37,440	$38,563	$39,720	$40,912	$42,139	$43,403
41120	Overtime Wages	from above	$0	$0	$0	$0	$0	$0
41510	Premium Wages	from above	$0	$0	$0	$0	$0	$0
41640	Car Allowance	per year	$0	$0	$0	$0	$0	$0
41641	Cell Phone Allowance	per year	$0	$0	$0	$0	$0	$0
1.03	**Total Payroll Wages and Salaries**		**$37,440**	**$38,563**	**$39,720**	**$40,912**	**$42,139**	**$43,403**
42110	Medical Insurance	per year	$7,143	$7,358	$7,578	$7,806	$8,040	$8,281
42111	Dental Insurance	per year	$557	$574	$591	$609	$627	$646
42130	Life Insurance	per year	$406	$418	$431	$444	$457	$471
42210	Social Security	6.21%	$2,321	$2,391	$2,463	$2,537	$2,613	$2,691
42220	Medicare	1.45%	$542	$558	$575	$592	$610	$628
42310	TMRS	12.05%	$4,510	$4,646	$4,785	$4,929	$5,076	$5,229
42510	Unemployment	0.23%	$86	$89	$91	$94	$97	$100
42610	Workers Compensation	0.25%	$94	$96	$99	$102	$105	$109
1.03	**Total Payroll Related Taxes & Insurance**		**$15,660**	**$16,130**	**$16,614**	**$17,112**	**$17,626**	**$18,154**
43405	Computer Equip/Software	per year	$0	$0	$0	$0	$0	$0
46105	Office Supplies	per year	$0	$0	$0	$0	$0	$0
45830	Training	per year	$0	$0	$0	$0	$0	$0
46115	Dues Subscriptions	per year	$0	$0	$0	$0	$0	$0
46115	Uniforms	per year	$0	$0	$0	$0	$0	$0
46190	Misc	per year	$0	$0	$0	$0	$0	$0
1.02	**Total Expenditures for Employee**		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
acct	Current Salary of PT Clerk	per year	-$22,464	-$22,913	-$23,372	-$23,839	-$24,316	-$24,802
acct	description	per year	$0	$0	$0	$0	$0	$0
acct	description	per year	$0	$0	$0	$0	$0	$0
acct	description	per year	$0	$0	$0	$0	$0	$0
	Total Expenditure Reductions/Revenue Enhancements		**-$22,464**	**-$22,913**	**-$23,372**	**-$23,839**	**-$24,316**	**-$24,802**

SUMMARY OPERATING IMPACT TO THE BUDGET

Payroll Impact to the budget	$53,100	$54,693	$56,334	$58,024	$59,765	$61,558
Expense Impact to the budget	$0	$0	$0	$0	$0	$0
Expenditure Reductions/Increased Revenues	-$22,464	-$22,913	-$23,372	-$23,839	-$24,316	-$24,802
SUMMARY OPERATING IMPACT TO THE BUDGET	**$30,636**	**$31,780**	**$32,962**	**$34,185**	**$35,449**	**$36,756**

DRAFT

PAYROLL SERVICE LEVEL ADJUSTMENT (FY2016/2017)

Development Coordinator/Management Analyst

BALANCED SCORECARD INFORMATION

Perspective:	People, Facilities and Technology	Objective:	Attract, Recruit, Retain the Highest Quality Workforce
Intended Result:	More qualified candidates	Initiative:	

DETAILED EXPLANATION FOR THIS PAYROLL CHANGE

This position is recommended as a reallocation of staffing resources and title change of an existing position that is currently supporting three departments. The Customer Service Supervisor is working with Planning & Development / Facilities & Parks/Rec, and Public Works to provide clerical and administrative support to these three functional areas. With the increasing workload and complexity of our development projects, the reorganization will allow the development coordinator / management analyst to oversee the front office processes related to development and work with the finance department on budgeting and fiscal matters. They will also supervise the permitting / customer service (front office) clerk. The Public Works support functions and tasks will be shifted to a dedicated position within that department.

EMPLOYEE POSITION INFORMATION

EMPLOYEE INFORMATION		RATE OF PAY		PAY PERIOD & ANNUAL INFORMATION				
Position Type:	New Position	Hourly Rate:	$36.06	Pay Periods:	26	=>	Fire=24	All Other=26
Rate Type:	Salaried	Premium Rate:	$18.03	Regular Hours:	80		2,080	$75,000
Status:	Full Time	Overtime Rate:	$54.09	Premium Hours:	0		0	$0
Duration:	Permanent	Fund:	General Fund	Overtime Hours:	0		0	$0
Funded By:	Fund Balance	Dept:	12 - Planning & Development				BASE ANNUAL PAY:	**$75,000**

BUDGET IMPACT

Account	Description		Year 1	Year 2	Year 3	Year 4	Year 5	Year 6
41110	Base Annual Salary	from above	$75,000	$77,250	$79,568	$81,955	$84,413	$86,946
41120	Overtime Wages	from above	$0	$0	$0	$0	$0	$0
41510	Premium Wages	from above	$0	$0	$0	$0	$0	$0
41640	Car Allowance	per year	$0	$0	$0	$0	$0	$0
41641	Cell Phone Allowance	per year	$0	$0	$0	$0	$0	$0
1.03	**Total Payroll Wages and Salaries**		**$75,000**	**$77,250**	**$79,568**	**$81,955**	**$84,413**	**$86,946**
42110	Medical Insurance	per year	$7,143	$7,358	$7,578	$7,806	$8,040	$8,281
42111	Dental Insurance	per year	$557	$574	$591	$609	$627	$646
42130	Life Insurance	per year	$406	$418	$431	$444	$457	$471
42210	Social Security	6.20%	$4,650	$4,790	$4,933	$5,081	$5,234	$5,391
42220	Medicare	1.45%	$1,086	$1,119	$1,152	$1,187	$1,222	$1,259
42310	TMRS	12.22%	$9,035	$9,306	$9,585	$9,873	$10,169	$10,474
42510	Unemployment	0.23%	$173	$178	$183	$188	$194	$200
42610	Workers Compensation	0.25%	$187	$193	$199	$205	$211	$217
1.03	**Total Payroll Related Taxes & Insurance**		**$23,238**	**$23,935**	**$24,653**	**$25,393**	**$26,155**	**$26,939**
43405	Computer Equip/Software	per year	$0	$0	$0	$0	$0	$0
46105	Office Supplies	per year	$0	$0	$0	$0	$0	$0
45830	Training	per year	$0	$0	$0	$0	$0	$0
46115	Dues Subscriptions	per year	$0	$0	$0	$0	$0	$0
46115	Uniforms	per year	$0	$0	$0	$0	$0	$0
46190	Misc	per year	$0	$0	$0	$0	$0	$0
1.02	**Total Expenditures for Employee**		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
acct	Current Salary of PT Mgmt Intern	per year	-$29,681	-$30,275	-$30,880	-$31,498	-$32,128	-$32,770
acct	description	per year	$0	$0	$0	$0	$0	$0
acct	description	per year	$0	$0	$0	$0	$0	$0
acct	description	per year	$0	$0	$0	$0	$0	$0
	Total Expenditure Reductions/Revenue Enhancements		**-$29,681**	**-$30,275**	**-$30,880**	**-$31,498**	**-$32,128**	**-$32,770**

SUMMARY OPERATING IMPACT TO THE BUDGET

Payroll Impact to the budget	$98,238	$101,185	$104,221	$107,347	$110,568	$113,885
Expense Impact to the budget	$0	$0	$0	$0	$0	$0
Expenditure Reductions/Increased Revenues	-$29,681	-$30,275	-$30,880	-$31,498	-$32,128	-$32,770
SUMMARY OPERATING IMPACT TO THE BUDGET	**$68,557**	**$70,910**	**$73,340**	**$75,849**	**$78,440**	**$81,114**

DRAFT

PAYROLL SERVICE LEVEL ADJUSTMENT (FY2016/2017)

Firefighter Paramedic

BALANCED SCORECARD INFORMATION

Perspective:	People, Facilities and Technology	Objective:	Attract, Recruit, Retain the Highest Quality Workforce
Intended Result:	More qualified candidates	Initiative:	

DETAILED EXPLANATION FOR THIS PAYROLL CHANGE

The Town's current staffing plan outlines three new firefighter positions over a three year period. This request is third of the three firefighters that are needed in the Fire Department. Adding three firefighters will ensure that a minimum of two firefighters are staffing the fire engine 24 hours a day. Current staffing level only ensures that one firefighter (the lieutenant) is staffing the fire engine 24 hours a day. When the ambulance transports a patient to the hospital, the lieutenant is left on the engine alone when the 14-hour position is not on duty, which means that only one firefighter is left in town providing emergency response. The ideal staffing level is five full-time firefighters for each of the three shifts, which will provide three firefighters on the engine and two firefighters on the ambulance 24 hours a day. During the day, there are two firefighters on the fire engine including the 14-hour part-time position. However, the current staffing model only ensures one firefighter is staffing the engine 24 hours a day. We are required to maintain two personnel on the ambulance 24 hours a day. With the current staffing level, when we have a fire call, we must take the ambulance out of service to staff the fire engine for that fire call.

EMPLOYEE POSITION INFORMATION

EMPLOYEE INFORMATION		RATE OF PAY		PAY PERIOD & ANNUAL INFORMATION				
Position Type:	New Position	Hourly Rate:	$19.10	Pay Periods:	24	=>	Fire=24	All Other=26
Rate Type:	Hourly	Premium Rate:	$9.55	Regular Hours:	120		2,912	$55,620
Status:	Full Time	Overtime Rate:	$28.65	Premium Hours:	4.45		108	$1,031
Duration:	Permanent	Fund:	General Fund	Overtime Hours:	7.91		192	$5,500
Funded By:	Fund Balance	Dept:	14 - Fire Department				BASE ANNUAL PAY:	**$62,150**

BUDGET IMPACT

Account	Description		Year 1	Year 2	Year 3	Year 4	Year 5	Year 6
41110	Base Annual Salary	from above	$55,620	$57,288	$59,007	$60,777	$62,601	$64,479
41120	Overtime Wages	from above	$5,500	$5,665	$5,835	$6,010	$6,190	$6,376
41510	Premium Wages	from above	$1,031	$1,062	$1,093	$1,126	$1,160	$1,195
41640	Car Allowance	per year	$0	$0	$0	$0	$0	$0
41641	Cell Phone Allowance	per year	$0	$0	$0	$0	$0	$0
1.03	**Total Payroll Wages and Salaries**		**$62,150**	**$64,015**	**$65,935**	**$67,913**	**$69,951**	**$72,049**
42110	Medical Insurance	per year	$19,215	$19,791	$20,385	$20,996	$21,626	$22,275
42111	Dental Insurance	per year	$532	$548	$564	$581	$599	$617
42130	Life Insurance	per year	$406	$418	$431	$444	$457	$471
42210	Social Security	6.20%	$3,853	$3,969	$4,088	$4,211	$4,337	$4,467
42220	Medicare	1.45%	$900	$927	$955	$983	$1,013	$1,043
42310	TMRS	12.05%	$7,487	$7,712	$7,943	$8,182	$8,427	$8,680
42510	Unemployment	0.230%	$143	$147	$152	$156	$161	$166
42610	Workers Compensation	1.99%	$1,237	$1,274	$1,312	$1,351	$1,392	$1,434
1.03	**Total Payroll Related Taxes & Insurance**		**$33,773**	**$34,786**	**$35,830**	**$36,905**	**$38,012**	**$39,152**
43405	Computer Equip/Software	per year	$0	$0	$0	$0	$0	$0
46105	Office Supplies	per year	$0	$0	$0	$0	$0	$0
45830	Training	per year	$0	$0	$0	$0	$0	$0
46115	Dues Subscriptions	per year	$0	$0	$0	$0	$0	$0
46115	Uniforms	per year	$3,000	$400	$400	$400	$400	$400
46190	Misc	per year	$0	$0	$0	$0	$0	$0
1.02	**Total Expenditures for Employee**		**$3,000**	**$400**	**$400**	**$400**	**$400**	**$400**
acct	description	per year	$0	$0	$0	$0	$0	$0
acct	description	per year	$0	$0	$0	$0	$0	$0
acct	description	per year	$0	$0	$0	$0	$0	$0
acct	description	per year	$0	$0	$0	$0	$0	$0
	Total Expenditure Reductions/Revenue Enhancements		**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

SUMMARY OPERATING IMPACT TO THE BUDGET

Payroll Impact to the budget	$95,924	$98,801	$101,765	$104,818	$107,963	$111,202
Expense Impact to the budget	$3,000	$400	$400	$400	$400	$400
Expenditure Reductions/Increased Revenues	$0	$0	$0	$0	$0	$0
SUMMARY OPERATING IMPACT TO THE BUDGET	**$98,924**	**$99,201**	**$102,165**	**$105,218**	**$108,363**	**$111,602**

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PAYROLL SERVICE LEVEL ADJUSTMENT (FY2016/2017)

Fire Marshal from PT to FT

BALANCED SCORECARD INFORMATION

Perspective:	People, Facilities and Technology	Objective:	Attract, Recruit, Retain the Highest Quality Workforce
Intended Result:	More qualified candidates	Initiative:	

DETAILED EXPLANATION FOR THIS PAYROLL CHANGE

The Fire Marshal/Deputy Chief position is currently budgeted as a part-time position and normally works three (3) 8-hour days per week. In addition to the fire marshal duties, he assists the Fire Chief with the administrative functions of the department and serves as the second in command of the department. Since the creation of this part-time position, development has increased, placing an even greater workload on the administration of the department. The Fire Marshal also serves as another staffing resource for emergency response three days a week, which increases the manpower on emergency incidents helping to meet Incident Command requirements as well as fulfilling ISO staffing requirements. The necessity for this position to transition to full-time has become evident. Changing the Fire Marshal position to full-time will benefit the town and department by providing full-time code enforcement, enhanced fire administration activities, improved fire prevention policies, procedures, and ordinances. In addition, it will improve customer service through quicker response to stakeholder inquires and inspections. Furthermore, it will improve the oversight of fire administration responsibilities regarding local, state, and federal regulations. A full-time fire marshal will improve the ability for the town to ensure that consistent high-quality building standards (with the emerging new development) are met, so that the town's mission is achieved. A full-time fire marshal would be able to respond to the needs of the town and department 24-7 compared to only three 8-hour days per week that is currently being fulfilled. And lastly, the full-time fire marshal would ensure the continuity of the organizational essential functions in the full-time role of Deputy Chief of the Department.

EMPLOYEE POSITION INFORMATION

EMPLOYEE INFORMATION		RATE OF PAY		PAY PERIOD & ANNUAL INFORMATION				
Position Type:	Reclassification	Hourly Rate:	$44.71	Pay Periods:	26	=>	Fire=24	All Other=26
Rate Type:	Salaried	Premium Rate:	$22.36	Regular Hours:	80		2,080	$93,000
Status:	Full Time	Overtime Rate:	$67.07	Premium Hours:	0		0	$0
Duration:	Permanent	Fund:	General Fund	Overtime Hours:	0		0	$0
Funded By:	Fund Balance	Dept:	14 - Fire Department				BASE ANNUAL PAY:	**$93,000**

BUDGET IMPACT

Account	Description		Year 1	Year 2	Year 3	Year 4	Year 5	Year 6
41110	Base Annual Salary	from above	$93,000	$95,790	$98,664	$101,624	$104,672	$107,812
41120	Overtime Wages	from above	$0	$0	$0	$0	$0	$0
41510	Premium Wages	from above	$0	$0	$0	$0	$0	$0
41640	Car Allowance	per year	$0	$0	$0	$0	$0	$0
41641	Cell Phone Allowance	per year	$0	$0	$0	$0	$0	$0
1.03	**Total Payroll Wages and Salaries**		**$93,000**	**$95,790**	**$98,664**	**$101,624**	**$104,672**	**$107,812**
42110	Medical Insurance	per year	$19,215	$19,791	$20,385	$20,996	$21,626	$22,275
42111	Dental Insurance	per year	$532	$548	$564	$581	$599	$617
42130	Life Insurance	per year	$406	$418	$431	$444	$457	$471
42210	Social Security	6.20%	$5,766	$5,939	$6,117	$6,301	$6,490	$6,684
42220	Medicare	1.45%	$1,349	$1,389	$1,431	$1,474	$1,518	$1,563
42310	TMRS	12.05%	$11,204	$11,540	$11,886	$12,243	$12,610	$12,988
42510	Unemployment	0.23%	$214	$220	$227	$234	$241	$248
42610	Workers Compensation	1.99%	$1,851	$1,906	$1,963	$2,022	$2,083	$2,145
1.03	**Total Payroll Related Taxes & Insurance**		**$40,536**	**$41,752**	**$43,004**	**$44,294**	**$45,623**	**$46,992**
43405	Computer Equip/Software	per year	$0	$0	$0	$0	$0	$0
46105	Office Supplies	per year	$0	$0	$0	$0	$0	$0
45830	Training	per year	$2,000	$2,000	$2,000	$2,000	$2,000	$2,000
46115	Dues Subscriptions	per year	$0	$0	$0	$0	$0	$0
46115	Uniforms	per year	$1,000	$1,000	$1,000	$1,000	$1,000	$1,000
46190	Misc	per year	$0	$0	$0	$0	$0	$0
1.02	**Total Expenditures for Employee**		**$3,000**	**$3,000**	**$3,000**	**$3,000**	**$3,000**	**$3,000**
acct	Current Salary of PT Fire Marshal	per year	-$58,988	$0	$0	$0	$0	$0
acct	description	per year	$0	$0	$0	$0	$0	$0
acct	description	per year	$0	$0	$0	$0	$0	$0
acct	description	per year	$0	$0	$0	$0	$0	$0
	Total Expenditure Reductions/Revenue Enhancements		**-$58,988**	**$0**	**$0**	**$0**	**$0**	**$0**

SUMMARY OPERATING IMPACT TO THE BUDGET

Payroll Impact to the budget	$133,536	$137,542	$141,668	$145,918	$150,295	$154,804
Expense Impact to the budget	$3,000	$3,000	$3,000	$3,000	$3,000	$3,000
Expenditure Reductions/Increased Revenues	-$58,988	$0	$0	$0	$0	$0
SUMMARY OPERATING IMPACT TO THE BUDGET	**$77,547**	**$140,542**	**$144,668**	**$148,918**	**$153,295**	**$157,804**

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Utility Fund
Program Summary
Fiscal Year 2016/2017

		GFOA REQUIREMENTS BASED ON THIS				SLA REQUIREMENTS BASED ON THIS			
		PY ESTIMATED vs CY PROPOSED				BASE VS PROPOSED			
		Estimated Budget FY 15/16	Proposed Budget FY 16/17	CHANGE AMOUNT	CHANGE PERCENT	Base Budget FY 16/17	Proposed Budget FY 16/17	CHANGE AMOUNT	CHANGE PERCENT
1	General Sales Tax - on going	-	-	-	0%	-	-	-	0%
2	General Sales Tax - one time	-	-	-	0%	-	-	-	0%
3	Property Tax	-	-	-	0%	-	-	-	0%
4	Hotel Tax	-	-	-	0%	-	-	-	0%
5	Beverage Tax	-	-	-	0%	-	-	-	0%
6	Charge for Services	3,419,262	3,452,544	33,282	1%	3,419,262	3,452,544	33,282	1%
7	Contributions	-	-	-	0%	-	-	-	0%
8	Duct Bank Revenue	108,464	108,464	-	0%	108,464	108,464	-	0%
9	Fines & Forfeitures	-	-	-	0%	-	-	-	0%
10	Franchise Fees	-	-	-	0%	-	-	-	0%
11	Investment Earnings	6,550	6,550	-	0%	6,550	6,550	-	0%
12	Misc Income	10,695	10,734	39	0%	10,695	10,734	39	0%
13	Permits & Fees	-	-	-	0%	-	-	-	0%
14	Permits & Fees Building	-	-	-	0%	-	-	-	0%
14	TRA Wastewater Fees	91,655	91,655	-	0%	91,655	91,655	-	0%
15	**Total Revenues**	**3,636,626**	**3,669,947**	**33,320**	**1%**	**3,636,626**	**3,669,947**	**33,320**	**1%**
16	Transfers In	-	-	-	0%	-	-	-	0%
17	Other Sources	-	-	-	0%	-	-	-	0%
18	**Total Other Sources**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
19	**TOTAL REVENUES & OTHER SOURCES**	**3,636,626**	**3,669,947**	**$ 33,320**	**1%**	**3,636,626**	**3,669,947**	**33,320**	**1%**
20	Payroll Salaries	-	-	-	0%	-	-	-	0%
21	Payroll Insurance	-	-	-	0%	-	-	-	0%
22	Payroll Retirement	-	-	-	0%	-	-	-	0%
23	Payroll SS/Medicare	-	-	-	0%	-	-	-	0%
24	Payroll TWC/WC	-	-	-	0%	-	-	-	0%
25	Payroll Transfer In	-	-	-	0%	-	-	-	0%
26	Payroll Transfer Out	404,494	431,755	27,260	7%	404,494	431,755	27,260	7%
27	**Total Payroll and Related**	**404,494**	**431,755**	**27,260**	**7%**	**404,494**	**431,755**	**27,260**	**7%**
28	Supplies	10,905	6,900	(4,005)	-37%	6,900	6,900	-	0%
29	Services	921,165	571,165	(350,000)	-38%	571,165	571,165	-	0%
30	Insurance	8,250	8,250	-	0%	8,250	8,250	-	0%
31	Repair & Maintenance	226,000	149,000	(77,000)	0%	149,000	149,000	-	0%
32	Rent & Utilities	134,313	185,578	51,265	38%	134,313	185,578	51,265	38%
33	Economic Development	-	-	-	0%	-	-	-	0%
34	Water Purchases	1,280,600	1,344,600	64,000	0%	1,280,600	1,344,600	64,000	0%
35	Debt - All Other	1,381,368	1,155,611	(225,757)	0%	1,155,611	1,155,611	-	0%
36	**Total Expenditures**	**3,962,601**	**3,421,104**	**(541,497)**	**-14%**	**3,305,839**	**3,421,104**	**115,265**	**3%**
37	**TOTAL OPERATING EXPENDITURES**	**4,367,096**	**3,852,859**	**$ (514,237)**	**-12%**	**3,710,334**	**3,852,859**	**142,525**	**4%**
38	Capital Outlay	24,780	24,780	-	0%	24,780	24,780	-	0%
39	Capital Projects	96,435	-	(96,435)	0%	-	-	-	0%
40	**Total Capital**	**121,215**	**24,780**	**(96,435)**	**-80%**	**24,780**	**24,780**	**-**	**0%**
41	Transfers Out	602,078	358,763	(243,315)	-40%	358,763	358,763	-	0%
42	Other Uses	-	-	-	0%	-	-	-	0%
43	**Total Other Uses**	**602,078**	**358,763**	**(243,315)**	**-40%**	**358,763**	**358,763**	**-**	**0%**
44	**TOTAL CAPITAL AND OTHER USES**	**723,293**	**383,543**	**$ (339,750)**	**-47%**	**383,543**	**383,543**	**-**	**0%**
45	**EXCESS REVENUES OVER(UNDER) EXPENDITURES**	**$ (1,453,763)**	**$ (566,455)**	**$ 887,307**	**-61%**	**$ (457,251)**	**$ (566,455)**	**$ (109,205)**	**24%**
								-	
46	FUND BALANCE BEGINNING	3,226,933	1,773,170	(1,453,763)	-45%	1,773,170	1,773,170	-	0%
47	**FUND BALANCE ENDING**	**$ 1,773,170**	**$ 1,206,715**	**$ (566,455)**	**-32%**	**$ 1,315,920**	**$ 1,206,715**	**$ (109,205)**	**-8%**

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EXPENSE SERVICE LEVEL ADJUSTMENT

Fiscal Year: 2016 / 2017

FUND INFORMATION

Fund Name: 500 - Utility Fund

Department Info: n/a

Contact Name: Greenwood, Jarrod

Today's Date: Tuesday, August 02, 2016

BUDGET INFORMATION

	ACCOUNT TYPE		REVISION 2 BASE BUDGET AMT		REVISION 5 NEW BUDGET AMT		CHANGE AMOUNT
ADD	Revenues, Transfers In & Other Sources:	+	$3,636,626.40	+	$3,669,946.86	=	$33,320.46
MINUS	Payroll & Related Taxes, Insurance	-	$404,494.31	-	$431,749.91	=	$27,255.60
MINUS	Expenses, Transfers Out & Other Uses:	-	$3,689,382.66	-	$3,804,647.66	=	$115,265.00
EQUALS	**Net Budget Impact:**	=	**-$457,250.57**	=	**-$566,450.71**	=	**-$109,200.14** *

* any variance requires an SLA

ACCOUNTS CAUSING VARIANCE

	Type	Recur	Funding	ACCOUNT NUMBER	ACCT DESCRIPTION	CHANGE AMT	PERSPECTIVE & OBJECTIVE *(drop down menu)*
1	M	P	IR	500-30000-16-000	Dept 16 Revenues	$33,320.46	FS - Increase Financial Capacity & Reserves
JUSTIFICATION for CHANGE > >				Increased revenue Water/Sewer/Waste Revenues			
					TOTAL REVENUES	$33,320.46	
2	N	P	FB	500-42699-10-00	Operating Xfr Out for PR Costs	$27,255.60	PFT - A.R.R.D. the Highest Quality Workforce
JUSTIFICATION for CHANGE > >				Increased expense Payroll Transfsers Out to the General Fund			
					TOTAL PAYROLL AND RELATED	$27,255.60	
4	M	P	FB	500-44410-10-00	Office Rent	$42,000.00	MAO - Increase Transparency, Accessibility and Communication
JUSTIFICATION for CHANGE > >				Increase Rent Expense due to proposed new lease agreement			
5	M	P	FB	500-46220-10-00	Electric Service	$9,265.00	MAO - Increase Transparency, Accessibility and Communication
JUSTIFICATION for CHANGE > >				Increase Electric Expense due to proposed new lease agreement			
6	M	P	FB	500-44105-16-00	Water Purchases	$44,500.00	CSS - Preserve Desirability & Quality of Life
JUSTIFICATION for CHANGE > >				Increased expense for Fort Worth Water Purchases			
7				500-44110-16-00	Peak Payment	$19,500.00	CSS - Preserve Desirability & Quality of Life
JUSTIFICATION for CHANGE > >				Increased expense for Fort Worth Water Peak Payment			
					TOTAL EXPENDITURES	$115,265.00	
8							
JUSTIFICATION for CHANGE > >							
9							
JUSTIFICATION for CHANGE > >							
10							
JUSTIFICATION for CHANGE > >							
11							
JUSTIFICATION for CHANGE > >							
12							
JUSTIFICATION for CHANGE > >							
13							
JUSTIFICATION for CHANGE > >							
14							
JUSTIFICATION for CHANGE > >							

TOTAL SLA AMOUNT **-$109,200.14** *SHOULD MATCH AMOUNT NOTED ABOVE*

$0.00 SHOULD BE ZERO

Expense SLA Form - revised 05.26.2016

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Cemetery Fund
Program Summary
Fiscal Year 2016/2017

		GFOA REQUIREMENTS BASED ON THIS				SLA REQUIREMENTS BASED ON THIS			
		PY ESTIMATED vs CY PROPOSED				BASE VS PROPOSED			
		Estimated Budget FY 15/16	Proposed Budget FY 16/17	CHANGE AMOUNT	CHANGE PERCENT	Base Budget FY 16/17	Proposed Budget FY 16/17	CHANGE AMOUNT	CHANGE PERCENT
1	General Sales Tax - on going	-	-	-	0%	-	-	-	0%
2	General Sales Tax - one time	-	-	-	0%	-	-	-	0%
3	Property Tax	-	-	-	0%	-	-	-	0%
4	Hotel Tax	-	-	-	0%	-	-	-	0%
5	Beverage Tax	-	-	-	0%	-	-	-	0%
6	Charge for Services	11,575	11,575	-	0%	11,575	11,575	-	0%
7	Contributions	-	-	-	0%	-	-	-	0%
8	Duct Bank Revenue	-	-	-	0%	-	-	-	0%
9	Fines & Forfeitures	-	-	-	0%	-	-	-	0%
10	Franchise Fees	-	-	-	0%	-	-	-	0%
11	Investment Earnings	120	120	-	0%	120	120	-	0%
12	Misc Income	350	350	-	0%	350	350	-	0%
13	Permits & Fees	-	-	-	0%	-	-	-	0%
14	Permits & Fees Building	-	-	-	0%	-	-	-	0%
14	TRA Wastewater Fees	-	-	-	0%	-	-	-	0%
15	**Total Revenues**	**12,045**	**12,045**	**-**	**0%**	**12,045**	**12,045**	**-**	**0%**
16	Transfers In	-	-	-	0%	-	-	-	0%
17	Other Sources	-	-	-	0%	-	-	-	0%
18	**Total Other Sources**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
19	**TOTAL REVENUES & OTHER SOURCES**	**12,045**	**12,045**	**$ -**	**0%**	**12,045**	**12,045**	**-**	**0%**
20	Payroll Salaries	-	-	-	0%	-	-	-	0%
21	Payroll Insurance	-	-	-	0%	-	-	-	0%
22	Payroll Retirement	-	-	-	0%	-	-	-	0%
23	Payroll SS/Medicare	-	-	-	0%	-	-	-	0%
24	Payroll TWC/WC	-	-	-	0%	-	-	-	0%
25	Payroll Transfer In	-	-	-	0%	-	-	-	0%
26	Payroll Transfer Out	-	-	-	0%	-	-	-	0%
27	**Total Payroll and Related**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
28	Supplies	250	250	-	0%	250	250	-	0%
29	Services	4,925	4,925	-	0%	4,925	4,925	-	0%
30	Insurance	-	-	-	0%	-	-	-	0%
31	Repair & Maintenance	500	500	-	0%	500	500	-	0%
32	Rent & Utilities	-	-	-	0%	-	-	-	0%
33	Economic Development	-	-	-	0%	-	-	-	0%
34	Water Purchases	-	-	-	0%	-	-	-	0%
35	Debt - All Other	-	-	-	0%	-	-	-	0%
36	**Total Expenditures**	**5,675**	**5,675**	**-**	**0%**	**5,675**	**5,675**	**-**	**0%**
37	**TOTAL OPERATING EXPENDITURES**	**5,675**	**5,675**	**$ -**	**0%**	**5,675**	**5,675**	**-**	**0%**
38	Capital Outlay	-	-	-	0%	-	-	-	0%
39	Capital Projects	-	-	-	0%	-	-	-	0%
40	**Total Capital**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
41	Transfers Out	-	-	-	0%	-	-	-	0%
42	Other Uses	-	-	-	0%	-	-	-	0%
43	**Total Other Uses**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
44	**TOTAL CAPITAL AND OTHER USES**	**-**	**-**	**$ -**	**0%**	**-**	**-**	**-**	**0%**
45	**EXCESS REVENUES OVER(UNDER) EXPENDITURES**	**$ 6,370**	**$ 6,370**	**$ -**	**0%**	**$ 6,370**	**$ 6,370**	**$ -**	**0%**
								-	
46	FUND BALANCE BEGINNING	154,738	161,108	6,370	4%	161,108	161,108	-	0%
47	**FUND BALANCE ENDING**	**$ 161,108**	**$ 167,478**	**$ 6,370**	**4%**	**$ 167,478**	**$ 167,478**	**$ -**	**0%**

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EXPENSE SERVICE LEVEL ADJUSTMENT

Fiscal Year: 2016 / 2017

FUND INFORMATION

Fund Name: 255 - Cemetery Fund

Department Info: n/a

Contact Name: Meyer, Troy

Today's Date: Tuesday, August 02, 2016

BUDGET INFORMATION

	ACCOUNT TYPE		REVISION 2 BASE BUDGET AMT		REVISION 5 NEW BUDGET AMT		CHANGE AMOUNT
ADD	Revenues, Transfers In & Other Sources:	+	$12,045.00	+	$12,045.00	=	$0.00
MINUS	Expenses, Transfers Out & Other Uses:	-	$5,675.00	-	$5,675.00	=	$0.00
EQUALS	**Net Budget Impact:**	=	**$6,370.00**	=	**$6,370.00**	=	**$0.00** *

* any variance requires an SLA

ACCOUNTS CAUSING VARIANCE

	Type	Recur	Funding	ACCOUNT NUMBER	ACCT DESCRIPTION	CHANGE AMT	PERSPECTIVE & OBJECTIVE *(drop down menu)*
1							
JUSTIFICATION for CHANGE > >							
2							
JUSTIFICATION for CHANGE > >							
3							
JUSTIFICATION for CHANGE > >							
4							
JUSTIFICATION for CHANGE > >							
5							
JUSTIFICATION for CHANGE > >							
6							
JUSTIFICATION for CHANGE > >							
7							
JUSTIFICATION for CHANGE > >							
8							
JUSTIFICATION for CHANGE > >							
9							
JUSTIFICATION for CHANGE > >							
10							
JUSTIFICATION for CHANGE > >							
11							
JUSTIFICATION for CHANGE > >							
12							
JUSTIFICATION for CHANGE > >							
13							
JUSTIFICATION for CHANGE > >							
14							
JUSTIFICATION for CHANGE > >							
15							
JUSTIFICATION for CHANGE > >							

TOTAL SLA AMOUNT **$0.00** *SHOULD MATCH AMOUNT NOTED ABOVE*

$0.00 SHOULD BE ZERO

Expense SLA Form - revised 05.26.2016

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Utility Maintenance & Replacement Fund
Program Summary
Fiscal Year 2016/2017

		GFOA REQUIREMENTS BASED ON THIS				SLA REQUIREMENTS BASED ON THIS			
		PY ESTIMATED vs CY PROPOSED				BASE VS PROPOSED			
		Estimated Budget FY 15/16	Proposed Budget FY 16/17	CHANGE AMOUNT	CHANGE PERCENT	Base Budget FY 16/17	Proposed Budget FY 16/17	CHANGE AMOUNT	CHANGE PERCENT
1	General Sales Tax - on going	-	-	-	0%	-	-	-	0%
2	General Sales Tax - one time	-	-	-	0%	-	-	-	0%
3	Property Tax	-	-	-	0%	-	-	-	0%
4	Hotel Tax	-	-	-	0%	-	-	-	0%
5	Beverage Tax	-	-	-	0%	-	-	-	0%
6	Charge for Services	-	-	-	0%	-	-	-	0%
7	Contributions	-	260,400	260,400	100	-	260,400	260,400	100%
8	Duct Bank Revenue	-	-	-	0%	-	-	-	0%
9	Fines & Forfeitures	-	-	-	0%	-	-	-	0%
10	Franchise Fees	-	-	-	0%	-	-	-	0%
11	Investment Earnings	2,370	2,370	-	0%	2,370	2,370	-	0%
12	Misc Income	-	-	-	0%	-	-	-	0%
13	Permits & Fees	-	-	-	0%	-	-	-	0%
14	Permits & Fees Building	-	-	-	0%	-	-	-	0%
14	TRA Wastewater Fees	-	-	-	0%	-	-	-	0%
15	**Total Revenues**	**2,370**	**262,770**	**260,400**	**10987%**	**2,370**	**262,770**	**260,400**	**10987%**
16	Transfers In	300,000	300,000	-	0%	300,000	300,000	-	0%
17	Other Sources	-	-	-	0%	-	-	-	0%
18	**Total Other Sources**	**300,000**	**300,000**	**-**	**0%**	**300,000**	**300,000**	**-**	**0%**
19	**TOTAL REVENUES & OTHER SOURCES**	**302,370**	**562,770**	**$ 260,400**	**86%**	**302,370**	**562,770**	**260,400**	**86%**
20	Payroll Salaries	-	-	-	0%	-	-	-	0%
21	Payroll Insurance	-	-	-	0%	-	-	-	0%
22	Payroll Retirement	-	-	-	0%	-	-	-	0%
23	Payroll SS/Medicare	-	-	-	0%	-	-	-	0%
24	Payroll TWC/WC	-	-	-	0%	-	-	-	0%
25	Payroll Transfer In	-	-	-	0%	-	-	-	0%
26	Payroll Transfer Out	-	-	-	0%	-	-	-	0%
27	**Total Payroll and Related**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
28	Supplies	-	-	-	0%	-	-	-	0%
29	Services	-	-	-	0%	-	-	-	0%
30	Insurance	-	-	-	0%	-	-	-	0%
31	Repair & Maintenance	-	-	-	0%	-	-	-	0%
32	Rent & Utilities	-	-	-	0%	-	-	-	0%
33	Economic Development	-	-	-	0%	-	-	-	0%
34	Water Purchases	-	-	-	0%	-	-	-	0%
35	Debt - All Other	-	-	-	0%	-	-	-	0%
36	**Total Expenditures**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
37	**TOTAL OPERATING EXPENDITURES**	**-**	**-**	**$ -**	**0%**	**-**	**-**	**-**	**0%**
38	Capital Outlay	-	-	-	0%	-	-	-	0%
39	Capital Projects	45,000	907,500	862,500	0%	-	907,500	907,500	0%
40	**Total Capital**	**45,000**	**907,500**	**862,500**	**1917%**	**-**	**907,500**	**907,500**	**0%**
41	Transfers Out	-	-	-	0%	-	-	-	0%
42	Other Uses	-	-	-	0%	-	-	-	0%
43	**Total Other Uses**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
44	**TOTAL CAPITAL AND OTHER USES**	**45,000**	**907,500**	**$ 862,500**	**1917%**	**-**	**907,500**	**907,500**	**0%**
45	**EXCESS REVENUES OVER(UNDER) EXPENDITURES**	**$ 257,370**	**$ (344,730)**	**$ (602,100)**	**-234%**	**$ 302,370**	**$ (344,730)**	**$ (647,100)**	**-214%**
								-	
46	FUND BALANCE BEGINNING	420,560	677,930	257,370	61%	677,930	677,930	-	0%
47	**FUND BALANCE ENDING**	**$ 677,930**	**$ 333,200**	**$ (344,730)**	**-51%**	**$ 980,300**	**$ 333,200**	**$ (647,100)**	**-66%**

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EXPENSE SERVICE LEVEL ADJUSTMENT

Fiscal Year: 2016 / 2017

FUND INFORMATION

Fund Name: 510 - Utility Maintenance & Replacement

Department Info: n/a

Contact Name: Greenwood, Jarrod

Today's Date: Tuesday, August 02, 2016

BUDGET INFORMATION

ACCOUNT TYPE		REVISION 2 BASE BUDGET AMT		REVISION 5 NEW BUDGET AMT		CHANGE AMOUNT
ADD Revenues, Transfers In & Other Sources:	+	$302,370.00	+	$562,770.00	=	$260,400.00
MINUS Expenses, Transfers Out & Other Uses:	-	$0.00	-	$907,500.00	=	$907,500.00
EQUALS **Net Budget Impact:**	=	**$302,370.00**	=	**-$344,730.00**	=	**-$647,100.00** *

* any variance requires an SLA

ACCOUNTS CAUSING VARIANCE

	Type	Recur	Funding	ACCOUNT NUMBER	ACCT DESCRIPTION	CHANGE AMT	PERSPECTIVE & OBJECTIVE *(drop down menu)*
1	N	O	FB	510-33700-16-00-000016	GW Telecommunication DB	$260,400.00	FS - Increase Financial Capacity & Reserves
JUSTIFICATION for CHANGE > >				increased contributions for Glenwyck Telecommunications Ductbank Project			
					TOTAL REVENUES	$260,400.00	
2	N	O	FB	510-44119-16-00-000015	Repaint Ground Storage Tank	$100,000.00	PFT - Improve Technology, Facilities & Equipment
JUSTIFICATION for CHANGE > >				cleaning, repaint & repair exterior and interior of existing 685,000 ground storage tank located at the pump station			
3	N	O	FB	510-44123-16-00-000005	Pump Station Equipment	$87,500.00	PFT - Improve Technology, Facilities & Equipment
JUSTIFICATION for CHANGE > >				replace one of the two small pumps, motors, and valves at the pump station that we have outgrown.			
4	N	O	FB	510-44124-16-00-000016	GW Telecommunication DB	$720,000.00	PFT - Improve Technology, Facilities & Equipment
JUSTIFICATION for CHANGE > >				provide Glenwyck neighborhood with ductbank conduit to improve resident's phone/internet/television service			
					TOTAL EXPENDITURES	$907,500.00	
5							
JUSTIFICATION for CHANGE > >							
6							
JUSTIFICATION for CHANGE > >							
7							
JUSTIFICATION for CHANGE > >							
8							
JUSTIFICATION for CHANGE > >							
9							
JUSTIFICATION for CHANGE > >							
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JUSTIFICATION for CHANGE > >							
10							
JUSTIFICATION for CHANGE > >							
11							
JUSTIFICATION for CHANGE > >							
12							
JUSTIFICATION for CHANGE > >							
13							
JUSTIFICATION for CHANGE > >							

TOTAL SLA AMOUNT **-$647,100.00** *SHOULD MATCH AMOUNT NOTED ABOVE*

$0.00 SHOULD BE ZERO

Expense SLA Form - revised 05.26.2016

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General Maintenance & Replacement Fund
Program Summary
Fiscal Year 2016/2017

		GFOA REQUIREMENTS BASED ON THIS				SLA REQUIREMENTS BASED ON THIS			
		PY ESTIMATED vs CY PROPOSED				BASE VS PROPOSED			
		Estimated Budget FY 15/16	Proposed Budget FY 16/17	CHANGE AMOUNT	CHANGE PERCENT	Base Budget FY 16/17	Proposed Budget FY 16/17	CHANGE AMOUNT	CHANGE PERCENT
1	General Sales Tax - on going	-	-	-	0%	-	-	-	0%
2	General Sales Tax - one time	-	-	-	0%	-	-	-	0%
3	Property Tax	-	-	-	0%	-	-	-	0%
4	Hotel Tax	-	-	-	0%	-	-	-	0%
5	Beverage Tax	-	-	-	0%	-	-	-	0%
6	Charge for Services	-	-	-	0%	-	-	-	0%
7	Contributions	-	-	-	0%	-	-	-	0%
8	Duct Bank Revenue	-	-	-	0%	-	-	-	0%
9	Fines & Forfeitures	-	-	-	0%	-	-	-	0%
10	Franchise Fees	-	-	-	0%	-	-	-	0%
11	Investment Earnings	1,550	1,550	-	0%	1,550	1,550	-	0%
12	Misc Income	-	-	-	0%	-	-	-	0%
13	Permits & Fees	6,000	6,000	-	0%	6,000	6,000	-	0%
14	Permits & Fees Building	-	-	-	0%	-	-	-	0%
14	TRA Wastewater Fees	-	-	-	0%	-	-	-	0%
15	**Total Revenues**	**7,550**	**7,550**	**-**	**0%**	**7,550**	**7,550**	**-**	**0%**
16	Transfers In	350,000	350,000	-	0%	350,000	350,000	-	0%
17	Other Sources	14,995	-	(14,995)	0%	-	-	-	0%
18	**Total Other Sources**	**364,995**	**350,000**	**(14,995)**	**0%**	**350,000**	**350,000**	**-**	**0%**
19	**TOTAL REVENUES & OTHER SOURCES**	**372,545**	**357,550**	**$ (14,995)**	**-4%**	**357,550**	**357,550**	**-**	**0%**
20	Payroll Salaries	-	-	-	0%	-	-	-	0%
21	Payroll Insurance	-	-	-	0%	-	-	-	0%
22	Payroll Retirement	-	-	-	0%	-	-	-	0%
23	Payroll SS/Medicare	-	-	-	0%	-	-	-	0%
24	Payroll TWC/WC	-	-	-	0%	-	-	-	0%
25	Payroll Transfer In	-	-	-	0%	-	-	-	0%
26	Payroll Transfer Out	-	-	-	0%	-	-	-	0%
27	**Total Payroll and Related**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
28	Supplies	-	-	-	0%	-	-	-	0%
29	Services	-	-	-	0%	-	-	-	0%
30	Insurance	-	-	-	0%	-	-	-	0%
31	Repair & Maintenance	-	-	-	0%	-	-	-	0%
32	Rent & Utilities	-	-	-	0%	-	-	-	0%
33	Economic Development	-	-	-	0%	-	-	-	0%
34	Water Purchases	-	-	-	0%	-	-	-	0%
35	Debt - All Other	-	-	-	0%	-	-	-	0%
36	**Total Expenditures**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
37	**TOTAL OPERATING EXPENDITURES**	**-**	**-**	**$ -**	**0%**	**-**	**-**	**-**	**0%**
38	Capital Outlay	-	-	-	0%	-	-	-	0%
39	Capital Projects	435,835	496,200	60,365	0%	215,870	496,200	280,330	0%
40	**Total Capital**	**435,835**	**496,200**	**60,365**	**14%**	**215,870**	**496,200**	**280,330**	**130%**
41	Transfers Out	-	-	-	0%	-	-	-	0%
42	Other Uses	-	-	-	0%	-	-	-	0%
43	**Total Other Uses**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
44	**TOTAL CAPITAL AND OTHER USES**	**435,835**	**496,200**	**$ 60,365**	**14%**	**215,870**	**496,200**	**280,330**	**130%**
45	**EXCESS REVENUES OVER(UNDER) EXPENDITURES**	**$ (63,290)**	**$ (138,650)**	**$ (75,360)**	**119%**	**$ 141,680**	**$ (138,650)**	**$ (280,330)**	**-198%**
								-	
46	FUND BALANCE BEGINNING	209,069	145,779	(63,290)	-30%	145,779	145,779	-	0%
47	**FUND BALANCE ENDING**	**$ 145,779**	**$ 7,129**	**$ (138,650)**	**-95%**	**$ 287,459**	**$ 7,129**	**$ (280,330)**	**-98%**

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EXPENSE SERVICE LEVEL ADJUSTMENT

Fiscal Year: 2016 / 2017

FUND INFORMATION

Fund Name: 600 - General Maintenance & Replacement

Department Info: n/a

Contact Name: Ford, Jaymi

Today's Date: Tuesday, August 02, 2016

BUDGET INFORMATION

	ACCOUNT TYPE		REVISION 2 BASE BUDGET AMT		REVISION 5 NEW BUDGET AMT		CHANGE AMOUNT
ADD	Revenues, Transfers In & Other Sources:	+	$357,550.00	+	$357,550.00	=	$0.00
MINUS	Expenses, Transfers Out & Other Uses:	-	$215,870.00	-	$496,200.00	=	$280,330.00
EQUALS	**Net Budget Impact:**	=	**$141,680.00**	=	**-$138,650.00**	=	**-$280,330.00** *

* any variance requires an SLA

ACCOUNTS CAUSING VARIANCE

	Type	Recur	Funding	ACCOUNT NUMBER	ACCT DESCRIPTION	CHANGE AMT	PERSPECTIVE & OBJECTIVE *(drop down menu)*
1	N	O	FB	600-45909-16-000-000046	Solana Pavement Repair	$56,000.00	MAO - Encourage Westlake's unique sense of place
JUSTIFICATION for CHANGE > >	replacement of approximately 150 LF of concrete pavement. Originally in 15/16 budget but swapped out with SC Hills repair.						
2	M	P	FB	600-00000-17-000-000000	Dept 17 GMR Projects	$140,430.00	PFT - Improve Technology, Facilities & Equipment
JUSTIFICATION for CHANGE > >	Westlake Academy (Roof $42.5K - Light/Water upgrade $26K - Security $21K - Flooring $18.6K - Camera $11k - Other $23K)						
3	M	P	FB	600-43405-20-000-000021	Network Printers/Peripheal Dev	$7,500.00	PFT - Improve Technology, Facilities & Equipment
JUSTIFICATION for CHANGE > >	replacement iPads for council/board of trustee members, mayor, town secretary and town manager.						
4	M	P	FB	600-43405-20-000-000027	Network Equipment	$71,700.00	PFT - Improve Technology, Facilities & Equipment
JUSTIFICATION for CHANGE > >	update network equipment at town hall and Westlake Academy						
5	M	P	FB	600-45305-20-000-000028	Phone System/Peripheal Devices	$4,700.00	PFT - Improve Technology, Facilities & Equipment
JUSTIFICATION for CHANGE > >	additional funds to replace aging phone system hardware and other peripheral devices						
					TOTAL EXPENDITURES	**$280,330.00**	
6							
JUSTIFICATION for CHANGE > >							
7							
JUSTIFICATION for CHANGE > >							
8							
JUSTIFICATION for CHANGE > >							
9							
JUSTIFICATION for CHANGE > >							
10							
JUSTIFICATION for CHANGE > >							
11							
JUSTIFICATION for CHANGE > >							
12							
JUSTIFICATION for CHANGE > >							
13							
JUSTIFICATION for CHANGE > >							

TOTAL SLA AMOUNT **-$280,330.00** *SHOULD MATCH AMOUNT NOTED ABOVE*

$0.00 SHOULD BE ZERO

Expense SLA Form - revised 05.26.2016

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Vehicle Maintenance & Replacement Fund
Program Summary
Fiscal Year 2016/2017

		GFOA REQUIREMENTS BASED ON THIS				SLA REQUIREMENTS BASED ON THIS			
		PY ESTIMATED vs CY PROPOSED				BASE VS PROPOSED			
		Estimated Budget FY 15/16	Proposed Budget FY 16/17	CHANGE AMOUNT	CHANGE PERCENT	Base Budget FY 16/17	Proposed Budget FY 16/17	CHANGE AMOUNT	CHANGE PERCENT
1	General Sales Tax - on going	-	-	-	0%	-	-	-	0%
2	General Sales Tax - one time	-	-	-	0%	-	-	-	0%
3	Property Tax	-	-	-	0%	-	-	-	0%
4	Hotel Tax	-	-	-	0%	-	-	-	0%
5	Beverage Tax	-	-	-	0%	-	-	-	0%
6	Charge for Services	-	-	-	0%	-	-	-	0%
7	Contributions	-	-	-	0%	-	-	-	0%
8	Duct Bank Revenue	-	-	-	0%	-	-	-	0%
9	Fines & Forfeitures	-	-	-	0%	-	-	-	0%
10	Franchise Fees	-	-	-	0%	-	-	-	0%
11	Investment Earnings	550	550	-	0%	550	550	-	0%
12	Misc Income	8,700	-	(8,700)	-100%	-	-	-	0%
13	Permits & Fees	-	-	-	0%	-	-	-	0%
14	Permits & Fees Building	-	-	-	0%	-	-	-	0%
14	TRA Wastewater Fees	-	-	-	0%	-	-	-	0%
15	**Total Revenues**	**9,250**	**550**	**(8,700)**	**-94%**	**550**	**550**	**-**	**0%**
16	Transfers In	118,333	8,333	(110,000)	0%	8,333	8,333	-	0%
17	Other Sources	-	-	-	0%	-	-	-	0%
18	**Total Other Sources**	**118,333**	**8,333**	**(110,000)**	**0%**	**8,333**	**8,333**	**-**	**0%**
19	**TOTAL REVENUES & OTHER SOURCES**	**127,583**	**8,883**	**$ (118,700)**	**-93%**	**8,883**	**8,883**	**-**	**0%**
20	Payroll Salaries	-	-	-	0%	-	-	-	0%
21	Payroll Insurance	-	-	-	0%	-	-	-	0%
22	Payroll Retirement	-	-	-	0%	-	-	-	0%
23	Payroll SS/Medicare	-	-	-	0%	-	-	-	0%
24	Payroll TWC/WC	-	-	-	0%	-	-	-	0%
25	Payroll Transfer In	-	-	-	0%	-	-	-	0%
26	Payroll Transfer Out	-	-	-	0%	-	-	-	0%
27	**Total Payroll and Related**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
28	Supplies	-	-	-	0%	-	-	-	0%
29	Services	-	-	-	0%	-	-	-	0%
30	Insurance	-	-	-	0%	-	-	-	0%
31	Repair & Maintenance	-	-	-	0%	-	-	-	0%
32	Rent & Utilities	-	-	-	0%	-	-	-	0%
33	Economic Development	-	-	-	0%	-	-	-	0%
34	Water Purchases	-	-	-	0%	-	-	-	0%
35	Debt - All Other	-	-	-	0%	-	-	-	0%
36	**Total Expenditures**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
37	**TOTAL OPERATING EXPENDITURES**	**-**	**-**	**$ -**	**0%**	**-**	**-**	**-**	**0%**
38	Capital Outlay	-	-	-	0%	-	-	-	0%
39	Capital Projects	-	55,000	55,000	0%	-	55,000	55,000	0%
40	**Total Capital**	**-**	**55,000**	**55,000**	**0%**	**-**	**55,000**	**55,000**	**0%**
41	Transfers Out	-	-	-	0%	-	-	-	0%
42	Other Uses	-	-	-	0%	-	-	-	0%
43	**Total Other Uses**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
44	**TOTAL CAPITAL AND OTHER USES**	**-**	**55,000**	**$ 55,000**	**0%**	**-**	**55,000**	**55,000**	**0%**
45	**EXCESS REVENUES OVER(UNDER) EXPENDITURES**	**$ 127,583**	**$ (46,117)**	**$ (173,700)**	**-136%**	**$ 8,883**	**$ (46,117)**	**$ (55,000)**	**-619%**
								-	
46	FUND BALANCE BEGINNING	50,031	177,615	127,583	255%	177,615	177,615	-	0%
47	**FUND BALANCE ENDING**	**$ 177,615**	**$ 131,498**	**$ (46,117)**	**-26%**	**$ 186,498**	**$ 131,498**	**$ (55,000)**	**-29%**

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EXPENSE SERVICE LEVEL ADJUSTMENT

Fiscal Year: 2016 / 2017

FUND INFORMATION

Fund Name: 605 - Vehicle Maintenance & Replacement

Department Info: n/a

Contact Name: Ford, Jaymi

Today's Date: Tuesday, August 02, 2016

BUDGET INFORMATION

ACCOUNT TYPE		REVISION 2 BASE BUDGET AMT		REVISION 5 NEW BUDGET AMT		CHANGE AMOUNT
ADD Revenues, Transfers In & Other Sources:	+	$8,883.33	+	$8,883.33	=	$0.00
MINUS Expenses, Transfers Out & Other Uses:	-	$0.00	-	$55,000.00	=	$55,000.00
EQUALS **Net Budget Impact:**	=	**$8,883.33**	=	**-$46,116.67**	=	**-$55,000.00** *

* any variance requires an SLA

ACCOUNTS CAUSING VARIANCE

	Type	Recur	Funding	ACCOUNT NUMBER	ACCT DESCRIPTION	CHANGE AMT	PERSPECTIVE & OBJECTIVE *(drop down menu)*
1	N	O	FB	605-47410-14-00	Motor Vehicle FD	$55,000.00	PFT - Improve Technology, Facilities & Equipment
JUSTIFICATION for CHANGE > >				Replace 2003 Chevy Tahoe; several repairs over past year; condition ranked as 45 poor-needs priority			
					TOTAL EXPENDITURES	$55,000.00	
2							
JUSTIFICATION for CHANGE > >							
3							
JUSTIFICATION for CHANGE > >							
4							
JUSTIFICATION for CHANGE > >							
5							
JUSTIFICATION for CHANGE > >							
6							
JUSTIFICATION for CHANGE > >							
7							
JUSTIFICATION for CHANGE > >							
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JUSTIFICATION for CHANGE > >							
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JUSTIFICATION for CHANGE > >							
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JUSTIFICATION for CHANGE > >							
11							
JUSTIFICATION for CHANGE > >							
12							
JUSTIFICATION for CHANGE > >							
13							
JUSTIFICATION for CHANGE > >							
14							
JUSTIFICATION for CHANGE > >							

TOTAL SLA AMOUNT **-$55,000.00** *SHOULD MATCH AMOUNT NOTED ABOVE*

$0.00 SHOULD BE ZERO

Expense SLA Form - revised 05.26.2016

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Visitor Association Fund
Program Summary
Fiscal Year 2016/2017

		GFOA REQUIREMENTS BASED ON THIS				SLA REQUIREMENTS BASED ON THIS			
		PY ESTIMATED vs CY PROPOSED				BASE VS PROPOSED			
		Estimated Budget FY 15/16	Proposed Budget FY 16/17	CHANGE AMOUNT	CHANGE PERCENT	Base Budget FY 16/17	Proposed Budget FY 16/17	CHANGE AMOUNT	CHANGE PERCENT
1	General Sales Tax - on going	-	-	-	0%	-	-	-	0%
2	General Sales Tax - one time	-	-	-	0%	-	-	-	0%
3	Property Tax	-	-	-	0%	-	-	-	0%
4	Hotel Tax	825,000	841,500	16,500	2%	825,000	841,500	16,500	2%
5	Beverage Tax	-	-	-	0%	-	-	-	0%
6	Charge for Services	-	-	-	0%	-	-	-	0%
7	Contributions	-	-	-	0%	-	-	-	0%
8	Duct Bank Revenue	-	-	-	0%	-	-	-	0%
9	Fines & Forfeitures	-	-	-	0%	-	-	-	0%
10	Franchise Fees	-	-	-	0%	-	-	-	0%
11	Investment Earnings	2,900	2,900	-	0%	2,900	2,900	-	0%
12	Misc Income	21,900	21,900	-	0%	21,900	21,900	-	0%
13	Permits & Fees	-	-	-	0%	-	-	-	0%
14	Permits & Fees Building	-	-	-	0%	-	-	-	0%
14	TRA Wastewater Fees	-	-	-	0%	-	-	-	0%
15	**Total Revenues**	**849,800**	**866,300**	**16,500**	**2%**	**849,800**	**866,300**	**16,500**	**2%**
16	Transfers In	-	-	-	0%	-	-	-	0%
17	Other Sources	-	-	-	0%	-	-	-	0%
18	**Total Other Sources**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
19	**TOTAL REVENUES & OTHER SOURCES**	**849,800**	**866,300**	**$ 16,500**	**2%**	**849,800**	**866,300**	**16,500**	**2%**
20	Payroll Salaries	-	-	-	0%	-	-	-	0%
21	Payroll Insurance	-	-	-	0%	-	-	-	0%
22	Payroll Retirement	-	-	-	0%	-	-	-	0%
23	Payroll SS/Medicare	-	-	-	0%	-	-	-	0%
24	Payroll TWC/WC	-	-	-	0%	-	-	-	0%
25	Payroll Transfer In	-	-	-	0%	-	-	-	0%
26	Payroll Transfer Out	490,920	500,691	9,771	2%	490,920	500,691	9,771	2%
27	**Total Payroll and Related**	**490,920**	**500,691**	**9,771**	**2%**	**490,920**	**500,691**	**9,771**	**2%**
28	Supplies	17,405	17,405	-	0%	17,405	17,405	-	0%
29	Services	242,340	267,340	25,000	10%	242,340	267,340	25,000	10%
30	Insurance	-	-	-	0%	-	-	-	0%
31	Repair & Maintenance	-	-	-	0%	-	-	-	0%
32	Rent & Utilities	36,485	87,750	51,265	141%	36,485	87,750	51,265	141%
33	Economic Development	-	-	-	0%	-	-	-	0%
34	Water Purchases	-	-	-	0%	-	-	-	0%
35	Debt - All Other	-	-	-	0%	-	-	-	0%
36	**Total Expenditures**	**296,230**	**372,495**	**76,265**	**26%**	**296,230**	**372,495**	**76,265**	**26%**
37	**TOTAL OPERATING EXPENDITURES**	**787,150**	**873,186**	**$ 86,036**	**11%**	**787,150**	**873,186**	**86,036**	**11%**
38	Capital Outlay	-	-	-	0%	-	-	-	0%
39	Capital Projects	-	-	-	0%	-	-	-	0%
40	**Total Capital**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
41	Transfers Out	155,550	157,850	2,300	1%	155,550	157,850	2,300	1%
42	Other Uses	-	-	-	0%	-	-	-	0%
43	**Total Other Uses**	**155,550**	**157,850**	**2,300**	**1%**	**155,550**	**157,850**	**2,300**	**1%**
44	**TOTAL CAPITAL AND OTHER USES**	**155,550**	**157,850**	**$ 2,300**	**1%**	**155,550**	**157,850**	**2,300**	**1%**
45	**EXCESS REVENUES OVER(UNDER) EXPENDITURES**	**$ (92,900)**	**$ (164,736)**	**$ (71,836)**	**77%**	**$ (92,900)**	**$ (164,736)**	**$ (71,836)**	**77%**
								-	
46	FUND BALANCE BEGINNING	1,082,882	989,982	(92,900)	-9%	989,982	989,982	-	0%
47	**FUND BALANCE ENDING**	**$ 989,982**	**$ 825,245**	**$ (164,736)**	**-17%**	**$ 897,081**	**$ 825,245**	**$ (71,836)**	**-8%**

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EXPENSE SERVICE LEVEL ADJUSTMENT

Fiscal Year: 2016 / 2017

FUND INFORMATION

Fund Name: 220 - Visitor Fund

Department Info: n/a

Contact Name: Ford, Jaymi

Today's Date: Tuesday, August 02, 2016

BUDGET INFORMATION

	ACCOUNT TYPE		REVISION 2 BASE BUDGET AMT		REVISION 5 NEW BUDGET AMT		CHANGE AMOUNT
ADD	Revenues, Transfers In & Other Sources:	+	$849,800.00	+	$866,300.00	=	$16,500.00
MINUS	Expenses, Transfers Out & Other Uses:	-	$490,920.46	-	$500,691.38	=	$9,770.92
MINUS	Expenses, Transfers Out & Other Uses:	-	$451,780.00	-	$530,345.00	=	$78,565.00
EQUALS	**Net Budget Impact:**	=	**-$92,900.46**	=	**-$164,736.38**	=	**-$71,835.92** *

ACCOUNTS CAUSING VARIANCE

	Type	Recur	Funding	ACCOUNT NUMBER	ACCT DESCRIPTION	CHANGE AMT	PERSPECTIVE & OBJECTIVE *(drop down menu)*
1	M	P	IR	220-31320-10-01	Marriott Hotel Occupancy Tax	$15,860.00	FS - Increase Financial Capacity & Reserves
JUSTIFICATION for CHANGE > >				Increased revenue Marriott Hotel Occupancy Tax			
2	M	P	IR	220-31320-10-02	Deloitte Hotel Occupancy Tax	$640.00	FS - Increase Financial Capacity & Reserves
JUSTIFICATION for CHANGE > >				Increased revenue Deloitte Hotel Occupancy Tax			
					TOTAL REVENUES	**$16,500.00**	
3	M	P	FB	220-42699-10-00	Operating Xfr Out for PR Costs	$9,770.92	PFT - A.R.R.D. the Highest Quality Workforce
JUSTIFICATION for CHANGE > >				Increased expense Payroll Transfers Out to General Fund			
					TOTAL PAYROLL & RELATED	**$9,770.92**	
4	N	O	FB	220-43245-22-00	Consultant Fees	$25,000.00	MAO - Increase Transparency, Accessibility and Communication
JUSTIFICATION for CHANGE > >				Essential plan/strategy/tactics to educate, promote, & engage citizens regarding our Town's VVM during this time of growth/development			
5	M	O	FB	220-62510-99-00	Transfer Out to GF	$2,300.00	MAO - Increase Transparency, Accessibility and Communication
JUSTIFICATION for CHANGE > >				Increase expense Transfers Out to General Fund for Communications Dept 22 Expenses			
5	M	P	FB	220-44410-10-00	Office Rent	$42,000.00	MAO - Increase Transparency, Accessibility and Communication
JUSTIFICATION for CHANGE > >				Increase expense Rent Expense due to proposed new lease agreement			
5	M	P	FB	220-46220-10-00	Electric Service	$9,265.00	MAO - Increase Transparency, Accessibility and Communication
JUSTIFICATION for CHANGE > >				Increase expense Electric Expense due to proposed new lease agreement			
					TOTAL EXPENDITURES	**$78,565.00**	
JUSTIFICATION for CHANGE > >							
7							
JUSTIFICATION for CHANGE > >							
8							
JUSTIFICATION for CHANGE > >							
9							
JUSTIFICATION for CHANGE > >							
10							
JUSTIFICATION for CHANGE > >							
11							
JUSTIFICATION for CHANGE > >							
12							
JUSTIFICATION for CHANGE > >							
13							
JUSTIFICATION for CHANGE > >							

TOTAL SLA AMOUNT **-$71,835.92** *SHOULD MATCH AMOUNT NOTED ABOVE*

$0.00 SHOULD BE ZERO

DRAFT

Expense SLA Form - revised 05.26.2016

4B Economic Development Fund
Program Summary
Fiscal Year 2016/2017

		GFOA REQUIREMENTS BASED ON THIS				SLA REQUIREMENTS BASED ON THIS			
		PY ESTIMATED vs CY PROPOSED				BASE VS PROPOSED			
		Estimated Budget FY 15/16	Proposed Budget FY 16/17	CHANGE AMOUNT	CHANGE PERCENT	Base Budget FY 16/17	Proposed Budget FY 16/17	CHANGE AMOUNT	CHANGE PERCENT
1	General Sales Tax - on going	1,137,500	1,137,500	-	0%	1,137,500	1,137,500	-	0%
2	General Sales Tax - one time	-	-	-	0%	-	-	-	0%
3	Property Tax	-	-	-	0%	-	-	-	0%
4	Hotel Tax	-	-	-	0%	-	-	-	0%
5	Beverage Tax	-	-	-	0%	-	-	-	0%
6	Charge for Services	-	-	-	0%	-	-	-	0%
7	Contributions	-	-	-	0%	-	-	-	0%
8	Duct Bank Revenue	-	-	-	0%	-	-	-	0%
9	Fines & Forfeitures	-	-	-	0%	-	-	-	0%
10	Franchise Fees	-	-	-	0%	-	-	-	0%
11	Investment Earnings	-	-	-	0%	-	-	-	0%
12	Misc Income	-	-	-	0%	-	-	-	0%
13	Permits & Fees	-	-	-	0%	-	-	-	0%
14	Permits & Fees Building	-	-	-	0%	-	-	-	0%
14	TRA Wastewater Fees	-	-	-	0%	-	-	-	0%
15	**Total Revenues**	**1,137,500**	**1,137,500**	**-**	**0%**	**1,137,500**	**1,137,500**	**-**	**0%**
16	Transfers In	-	-	-	0%	-	-	-	0%
17	Other Sources	-	-	-	0%	-	-	-	0%
18	**Total Other Sources**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
19	**TOTAL REVENUES & OTHER SOURCES**	**1,137,500**	**1,137,500**	**$ -**	**0%**	**1,137,500**	**1,137,500**	**-**	**0%**
20	Payroll Salaries	-	-	-	0%	-	-	-	0%
21	Payroll Insurance	-	-	-	0%	-	-	-	0%
22	Payroll Retirement	-	-	-	0%	-	-	-	0%
23	Payroll SS/Medicare	-	-	-	0%	-	-	-	0%
24	Payroll TWC/WC	-	-	-	0%	-	-	-	0%
25	Payroll Transfer In	-	-	-	0%	-	-	-	0%
26	Payroll Transfer Out	-	-	-	0%	-	-	-	0%
27	**Total Payroll and Related**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
28	Supplies	-	-	-	0%	-	-	-	0%
29	Services	-	-	-	0%	-	-	-	0%
30	Insurance	-	-	-	0%	-	-	-	0%
31	Repair & Maintenance	-	-	-	0%	-	-	-	0%
32	Rent & Utilities	-	-	-	0%	-	-	-	0%
33	Economic Development	-	-	-	0%	-	-	-	0%
34	Water Purchases	-	-	-	0%	-	-	-	0%
35	Debt - All Other	-	-	-	0%	-	-	-	0%
36	**Total Expenditures**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
37	**TOTAL OPERATING EXPENDITURES**	**-**	**-**	**$ -**	**0%**	**-**	**-**	**-**	**0%**
38	Capital Outlay	-	-	-	0%	-	-	-	0%
39	Capital Projects	-	-	-	0%	-	-	-	0%
40	**Total Capital**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
41	Transfers Out	1,137,500	1,137,500	-	0%	1,137,500	1,137,500	-	0%
42	Other Uses	-	-	-	0%	-	-	-	0%
43	**Total Other Uses**	**1,137,500**	**1,137,500**	**-**	**0%**	**1,137,500**	**1,137,500**	**-**	**0%**
44	**TOTAL CAPITAL AND OTHER USES**	**1,137,500**	**1,137,500**	**$ -**	**0%**	**1,137,500**	**1,137,500**	**-**	**0%**
45	**EXCESS REVENUES OVER(UNDER) EXPENDITURES**	**$ -**	**$ -**	**$ -**	**0%**	**$ -**	**$ -**	**$ -**	**0%**
								-	
46	FUND BALANCE BEGINNING	0	0	-	0%	0	0	-	0%
47	**FUND BALANCE ENDING**	**$ 0**	**$ 0**	**$ -**	**0%**	**$ 0**	**$ 0**	**$ -**	**0%**

DRAFT

EXPENSE SERVICE LEVEL ADJUSTMENT

Fiscal Year: 2016 / 2017

FUND INFORMATION

Fund Name: 200 - 4B Fund

Department Info: n/a

Contact Name: Ford, Jaymi

Today's Date: Tuesday, August 02, 2016

BUDGET INFORMATION

	ACCOUNT TYPE		REVISION 2 BASE BUDGET AMT		REVISION 4 NEW BUDGET AMT		CHANGE AMOUNT
ADD	Revenues, Transfers In & Other Sources:	+	$1,137,500.00	+	$1,137,500.00	=	$0.00
MINUS	Expenses, Transfers Out & Other Uses:	-	$1,137,500.00	-	$1,137,500.00	=	$0.00
EQUALS	**Net Budget Impact:**	=	**$0.00**	=	**$0.00**	=	**$0.00** *

* any variance requires an SLA

ACCOUNTS CAUSING VARIANCE

	Type	Recur	Funding	ACCOUNT NUMBER	ACCT DESCRIPTION	CHANGE AMT	PERSPECTIVE & OBJECTIVE *(drop down menu)*
1							
JUSTIFICATION for CHANGE > >							
2							
JUSTIFICATION for CHANGE > >							
3							
JUSTIFICATION for CHANGE > >							
4							
JUSTIFICATION for CHANGE > >							
5							
JUSTIFICATION for CHANGE > >							
6							
JUSTIFICATION for CHANGE > >							
7							
JUSTIFICATION for CHANGE > >							
8							
JUSTIFICATION for CHANGE > >							
9							
JUSTIFICATION for CHANGE > >							
10							
JUSTIFICATION for CHANGE > >							
11							
JUSTIFICATION for CHANGE > >							
12							
JUSTIFICATION for CHANGE > >							
13							
JUSTIFICATION for CHANGE > >							
14							
JUSTIFICATION for CHANGE > >							
15							
JUSTIFICATION for CHANGE > >							

TOTAL SLA AMOUNT **$0.00** *SHOULD MATCH AMOUNT NOTED ABOVE*

$0.00 SHOULD BE ZERO

Expense SLA Form - revised 05.26.2016

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Economic Development Fund
Program Summary
Fiscal Year 2016/2017

		GFOA REQUIREMENTS BASED ON THIS				SLA REQUIREMENTS BASED ON THIS			
		PY ESTIMATED vs CY PROPOSED				BASE VS PROPOSED			
		Estimated Budget FY 15/16	Proposed Budget FY 16/17	CHANGE AMOUNT	CHANGE PERCENT	Base Budget FY 16/17	Proposed Budget FY 16/17	CHANGE AMOUNT	CHANGE PERCENT
1	General Sales Tax - on going	102,000	102,000	-	0%	102,000	102,000	-	0%
2	General Sales Tax - one time	-	-	-	0%	-	-	-	0%
3	Property Tax	-	-	-	0%	-	-	-	0%
4	Hotel Tax	32,000	32,320	320	1%	32,000	32,320	320	1%
5	Beverage Tax	-	-	-	0%	-	-	-	0%
6	Charge for Services	-	-	-	0%	-	-	-	0%
7	Contributions	530,000	980,000	450,000	85%	530,000	980,000	450,000	85%
8	Duct Bank Revenue	-	-	-	0%	-	-	-	0%
9	Fines & Forfeitures	-	-	-	0%	-	-	-	0%
10	Franchise Fees	-	-	-	0%	-	-	-	0%
11	Investment Earnings	-	-	-	0%	-	-	-	0%
12	Misc Income	-	-	-	0%	-	-	-	0%
13	Permits & Fees	-	-	-	0%	-	-	-	0%
14	Permits & Fees Building	-	-	-	0%	-	-	-	0%
14	TRA Wastewater Fees	-	-	-	0%	-	-	-	0%
15	**Total Revenues**	**664,000**	**1,114,320**	**450,320**	**68%**	**664,000**	**1,114,320**	**450,320**	**68%**
16	Transfers In	35,758	-	(35,758)	-100%	-	-	-	0%
17	Other Sources	-	-	-	0%	-	-	-	0%
18	**Total Other Sources**	**35,758**	**-**	**(35,758)**	**0%**	**-**	**-**	**-**	**0%**
19	**TOTAL REVENUES & OTHER SOURCES**	**699,758**	**1,114,320**	**$ 414,562**	**59%**	**664,000**	**1,114,320**	**450,320**	**68%**
20	Payroll Salaries	-	-	-	0%	-	-	-	0%
21	Payroll Insurance	-	-	-	0%	-	-	-	0%
22	Payroll Retirement	-	-	-	0%	-	-	-	0%
23	Payroll SS/Medicare	-	-	-	0%	-	-	-	0%
24	Payroll TWC/WC	-	-	-	0%	-	-	-	0%
25	Payroll Transfer In	-	-	-	0%	-	-	-	0%
26	Payroll Transfer Out	-	-	-	0%	-	-	-	0%
27	**Total Payroll and Related**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
28	Supplies	-	-	-	0%	-	-	-	0%
29	Services	-	-	-	0%	-	-	-	0%
30	Insurance	-	-	-	0%	-	-	-	0%
31	Repair & Maintenance	-	-	-	0%	-	-	-	0%
32	Rent & Utilities	-	-	-	0%	-	-	-	0%
33	Economic Development	134,000	134,320	320	0%	134,000	134,320	320	0%
34	Water Purchases	-	-	-	0%	-	-	-	0%
35	Debt - All Other	35,758	-	(35,758)	0%	-	-	-	0%
36	**Total Expenditures**	**169,758**	**134,320**	**(35,438)**	**-21%**	**134,000**	**134,320**	**320**	**0%**
37	**TOTAL OPERATING EXPENDITURES**	**169,758**	**134,320**	**$ (35,438)**	**-21%**	**134,000**	**134,320**	**320**	**0%**
38	Capital Outlay	-	-	-	0%	-	-	-	0%
39	Capital Projects	-	-	-	0%	-	-	-	0%
40	**Total Capital**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
41	Transfers Out	530,000	980,000	450,000	85%	530,000	980,000	450,000	85%
42	Other Uses	-	-	-	0%	-	-	-	0%
43	**Total Other Uses**	**530,000**	**980,000**	**450,000**	**85%**	**530,000**	**980,000**	**450,000**	**85%**
44	**TOTAL CAPITAL AND OTHER USES**	**530,000**	**980,000**	**$ 450,000**	**85%**	**530,000**	**980,000**	**450,000**	**85%**
45	**EXCESS REVENUES OVER(UNDER) EXPENDITURES**	**$ -**	**$ -**	**$ -**	**0%**	**$ -**	**$ -**	**$ -**	**0%**
								-	
46	FUND BALANCE BEGINNING	-	-	-	0%	-	-	-	0%
47	**FUND BALANCE ENDING**	**$ -**	**$ -**	**$ -**	**0%**	**$ -**	**$ -**	**$ -**	**0%**

DRAFT

EXPENSE SERVICE LEVEL ADJUSTMENT

Fiscal Year: 2016 / 2017

FUND INFORMATION

Fund Name: 200 - 4B Fund

Department Info: n/a

Contact Name: Ford, Jaymi

Today's Date: Tuesday, August 02, 2016

BUDGET INFORMATION

ACCOUNT TYPE		REVISION 2 BASE BUDGET AMT		REVISION 5 NEW BUDGET AMT		CHANGE AMOUNT
ADD Revenues, Transfers In & Other Sources:	+	$664,000.00	+	$1,114,320.00	=	$450,320.00
MINUS Expenses, Transfers Out & Other Uses:	-	$664,000.00	-	$1,114,320.00	=	$450,320.00
EQUALS **Net Budget Impact:**	=	**$0.00**	=	**$0.00**	=	**$0.00** *

* any variance requires an SLA

ACCOUNTS CAUSING VARIANCE

	Type	Recur	Funding	ACCOUNT NUMBER	ACCT DESCRIPTION	CHANGE AMT	PERSPECTIVE & OBJECTIVE *(drop down menu)*
1	E	P	IR	210-36500-00-00	Economic Development for WA	$450,000.00	FS - Increase Financial Capacity & Reserves
JUSTIFICATION for CHANGE > >	increased revenue economic development for Westlake Academy ($10K per lot for entrada/granada)						
2	M	P	IR	210-31320-00-00	Hotel Occupancy Tax	$320.00	FS - Increase Financial Capacity & Reserves
JUSTIFICATION for CHANGE > >	increased revenue hotel tax						
					TOTAL REVENUES	**$450,320.00**	
3	E	P	FB	210-62581-99-00	Transfer Out to WA Expansion	$450,000.00	MAO - Encourage Westlake's unique sense of place
JUSTIFICATION for CHANGE > >	increased expense transfer out to WA Expansion ($10K per lot for entrada/granada)						
4	M	P	FB	210-46526-00-00	ED - Deloitte Hotel Tax	$320.00	MAO - Encourage Westlake's unique sense of place
JUSTIFICATION for CHANGE > >	increased expense transfer out to WA Expansion ($10K per lot for entrada/granada)						
					TOTAL EXPENDITURES	**$270,320.00**	
5							
JUSTIFICATION for CHANGE > >							
6							
JUSTIFICATION for CHANGE > >							
7							
JUSTIFICATION for CHANGE > >							
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JUSTIFICATION for CHANGE > >							
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JUSTIFICATION for CHANGE > >							
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JUSTIFICATION for CHANGE > >							
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JUSTIFICATION for CHANGE > >							
12							
JUSTIFICATION for CHANGE > >							
13							
JUSTIFICATION for CHANGE > >							
14							
JUSTIFICATION for CHANGE > >							

TOTAL SLA AMOUNT **$0.00** *SHOULD MATCH AMOUNT NOTED ABOVE*

$0.00 SHOULD BE ZERO

Expense SLA Form - revised 05.26.2016

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Lone Star Fund
Program Summary
Fiscal Year 2016/2017

		GFOA REQUIREMENTS BASED ON THIS				SLA REQUIREMENTS BASED ON THIS			
		PY ESTIMATED vs CY PROPOSED				BASE VS PROPOSED			
		Estimated Budget FY 15/16	Proposed Budget FY 16/17	CHANGE AMOUNT	CHANGE PERCENT	Base Budget FY 16/17	Proposed Budget FY 16/17	CHANGE AMOUNT	CHANGE PERCENT
1	General Sales Tax - on going	-	-	-	0%	-	-	-	0%
2	General Sales Tax - one time	-	-	-	0%	-	-	-	0%
3	Property Tax	-	-	-	0%	-	-	-	0%
4	Hotel Tax	-	-	-	0%	-	-	-	0%
5	Beverage Tax	-	-	-	0%	-	-	-	0%
6	Charge for Services	-	-	-	0%	-	-	-	0%
7	Contributions	-	-	-	0%	-	-	-	0%
8	Duct Bank Revenue	-	-	-	0%	-	-	-	0%
9	Fines & Forfeitures	-	-	-	0%	-	-	-	0%
10	Franchise Fees	-	-	-	0%	-	-	-	0%
11	Investment Earnings	30	30	-	0%	30	30	-	0%
12	Misc Income	-	-	-	0%	-	-	-	0%
13	Permits & Fees	-	-	-	0%	-	-	-	0%
14	Permits & Fees Building	-	-	-	0%	-	-	-	0%
14	TRA Wastewater Fees	-	-	-	0%	-	-	-	0%
15	**Total Revenues**	**30**	**30**	**-**	**0%**	**30**	**30**	**-**	**0%**
16	Transfers In	-	-	-	0%	-	-	-	0%
17	Other Sources	-	-	-	0%	-	-	-	0%
18	**Total Other Sources**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
19	**TOTAL REVENUES & OTHER SOURCES**	**30**	**30**	**$ -**	**0%**	**30**	**30**	**-**	**0%**
20	Payroll Salaries	-	-	-	0%	-	-	-	0%
21	Payroll Insurance	-	-	-	0%	-	-	-	0%
22	Payroll Retirement	-	-	-	0%	-	-	-	0%
23	Payroll SS/Medicare	-	-	-	0%	-	-	-	0%
24	Payroll TWC/WC	-	-	-	0%	-	-	-	0%
25	Payroll Transfer In	-	-	-	0%	-	-	-	0%
26	Payroll Transfer Out	-	-	-	0%	-	-	-	0%
27	**Total Payroll and Related**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
28	Supplies	-	-	-	0%	-	-	-	0%
29	Services	-	-	-	0%	-	-	-	0%
30	Insurance	-	-	-	0%	-	-	-	0%
31	Repair & Maintenance	-	-	-	0%	-	-	-	0%
32	Rent & Utilities	-	-	-	0%	-	-	-	0%
33	Economic Development	-	-	-	0%	-	-	-	0%
34	Water Purchases	-	-	-	0%	-	-	-	0%
35	Debt - All Other	-	-	-	0%	-	-	-	0%
36	**Total Expenditures**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
37	**TOTAL OPERATING EXPENDITURES**	**-**	**-**	**$ -**	**0%**	**-**	**-**	**-**	**0%**
38	Capital Outlay	-	-	-	0%	-	-	-	0%
39	Capital Projects	-	-	-	0%	-	-	-	0%
40	**Total Capital**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
41	Transfers Out	-	-	-	0%	-	-	-	0%
42	Other Uses	-	-	-	0%	-	-	-	0%
43	**Total Other Uses**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
44	**TOTAL CAPITAL AND OTHER USES**	**-**	**-**	**$ -**	**0%**	**-**	**-**	**-**	**0%**
45	**EXCESS REVENUES OVER(UNDER) EXPENDITURES**	**$ 30**	**$ 30**	**$ -**	**0%**	**$ 30**	**$ 30**	**$ -**	**0%**
								-	
46	FUND BALANCE BEGINNING	13,632	13,662	30	0%	13,662	13,662	-	0%
47	**FUND BALANCE ENDING**	**$ 13,662**	**$ 13,692**	**$ 30**	**0%**	**$ 13,692**	**$ 13,692**	**$ -**	**0%**

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EXPENSE SERVICE LEVEL ADJUSTMENT

Fiscal Year: 2016 / 2017

FUND INFORMATION

Fund Name: 418 - Lone Star Fund

Department Info: n/a

Contact Name: Ford, Jaymi

Today's Date: Tuesday, August 02, 2016

BUDGET INFORMATION

	ACCOUNT TYPE		REVISION 2 BASE BUDGET AMT		REVISION 5 NEW BUDGET AMT		CHANGE AMOUNT
ADD	Revenues, Transfers In & Other Sources:	+	$30.00	+	$30.00	=	$0.00
MINUS	Expenses, Transfers Out & Other Uses:	-	$0.00	-	$0.00	=	$0.00
EQUALS	**Net Budget Impact:**	=	**$30.00**	=	**$30.00**	=	**$0.00** *

* any variance requires an SLA

ACCOUNTS CAUSING VARIANCE

	Type	Recur	Funding	ACCOUNT NUMBER	ACCT DESCRIPTION	CHANGE AMT	PERSPECTIVE & OBJECTIVE *(drop down menu)*
1							
JUSTIFICATION for CHANGE > >							
2							
JUSTIFICATION for CHANGE > >							
3							
JUSTIFICATION for CHANGE > >							
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JUSTIFICATION for CHANGE > >							
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JUSTIFICATION for CHANGE > >							
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JUSTIFICATION for CHANGE > >							
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JUSTIFICATION for CHANGE > >							
14							
JUSTIFICATION for CHANGE > >							
15							
JUSTIFICATION for CHANGE > >							

TOTAL SLA AMOUNT **$0.00** *SHOULD MATCH AMOUNT NOTED ABOVE*

$0.00 SHOULD BE ZERO

Expense SLA Form - revised 05.26.2016

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Public Improvement Fund
Program Summary
Fiscal Year 2016/2017

		GFOA REQUIREMENTS BASED ON THIS				SLA REQUIREMENTS BASED ON THIS			
		PY ESTIMATED vs CY PROPOSED				BASE VS PROPOSED			
		Estimated Budget FY 15/16	Proposed Budget FY 16/17	CHANGE AMOUNT	CHANGE PERCENT	Base Budget FY 16/17	Proposed Budget FY 16/17	CHANGE AMOUNT	CHANGE PERCENT
1	General Sales Tax - on going	-	-	-	0%	-	-	-	0%
2	General Sales Tax - one time	-	-	-	0%	-	-	-	0%
3	Property Tax	-	-	-	0%	-	-	-	0%
4	Hotel Tax	-	-	-	0%	-	-	-	0%
5	Beverage Tax	-	-	-	0%	-	-	-	0%
6	Charge for Services	-	-	-	0%	-	-	-	0%
7	Contributions	-	-	-	0%	-	-	-	0%
8	Duct Bank Revenue	-	-	-	0%	-	-	-	0%
9	Fines & Forfeitures	-	-	-	0%	-	-	-	0%
10	Franchise Fees	-	-	-	0%	-	-	-	0%
11	Investment Earnings	-	-	-	0%	-	-	-	0%
12	Misc Income	53,000	-	(53,000)	-100%	-	-	-	0%
13	Permits & Fees	752,500	-	(752,500)	-100%	-	-	-	0%
14	Permits & Fees Building	-	-	-	0%	-	-	-	0%
14	TRA Wastewater Fees	-	-	-	0%	-	-	-	0%
15	**Total Revenues**	**805,500**	**-**	**(805,500)**	**-100%**	**-**	**-**	**-**	**0%**
16	Transfers In	-	-	-	0%	-	-	-	0%
17	Other Sources	-	-	-	0%	-	-	-	0%
18	**Total Other Sources**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
19	**TOTAL REVENUES & OTHER SOURCES**	**805,500**	**-**	**$ (805,500)**	**-100%**	**-**	**-**	**-**	**0%**
20	Payroll Salaries	-	-	-	0%	-	-	-	0%
21	Payroll Insurance	-	-	-	0%	-	-	-	0%
22	Payroll Retirement	-	-	-	0%	-	-	-	0%
23	Payroll SS/Medicare	-	-	-	0%	-	-	-	0%
24	Payroll TWC/WC	-	-	-	0%	-	-	-	0%
25	Payroll Transfer In	-	-	-	0%	-	-	-	0%
26	Payroll Transfer Out	-	-	-	0%	-	-	-	0%
27	**Total Payroll and Related**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
28	Supplies	-	-	-	0%	-	-	-	0%
29	Services	271,310	-	(271,310)	-100%	-	-	-	0%
30	Insurance	-	-	-	0%	-	-	-	0%
31	Repair & Maintenance	-	-	-	0%	-	-	-	0%
32	Rent & Utilities	-	-	-	0%	-	-	-	0%
33	Economic Development	-	-	-	0%	-	-	-	0%
34	Water Purchases	-	-	-	0%	-	-	-	0%
35	Debt - All Other	-	-	-	0%	-	-	-	0%
36	**Total Expenditures**	**271,310**	**-**	**(271,310)**	**-100%**	**-**	**-**	**-**	**0%**
37	**TOTAL OPERATING EXPENDITURES**	**271,310**	**-**	**$ (271,310)**	**-100%**	**-**	**-**	**-**	**0%**
38	Capital Outlay	-	-	-	0%	-	-	-	0%
39	Capital Projects	-	-	-	0%	-	-	-	0%
40	**Total Capital**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
41	Transfers Out	-	-	-	0%	-	-	-	0%
42	Other Uses	-	-	-	0%	-	-	-	0%
43	**Total Other Uses**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
44	**TOTAL CAPITAL AND OTHER USES**	**-**	**-**	**$ -**	**0%**	**-**	**-**	**-**	**0%**
45	**EXCESS REVENUES OVER(UNDER) EXPENDITURES**	**$ 534,190**	**$ -**	**$ (534,190)**	**-100%**	**$ -**	**$ -**	**$ -**	**0%**
								-	
46	FUND BALANCE BEGINNING	180,719	714,909	534,190	296%	714,909	714,909	-	0%
47	**FUND BALANCE ENDING**	**$ 714,909**	**$ 714,909**	**$ -**	**0%**	**$ 714,909**	**$ 714,909**	**$ -**	**0%**

DRAFT

EXPENSE SERVICE LEVEL ADJUSTMENT

Fiscal Year: 2016 / 2017

FUND INFORMATION

Fund Name: 215 - PID Fund

Department Info: n/a

Contact Name: Ford, Jaymi

Today's Date: Monday, August 29, 2016

BUDGET INFORMATION

	ACCOUNT TYPE		REVISION 2 BASE BUDGET AMT		REVISION 5 NEW BUDGET AMT		CHANGE AMOUNT
ADD	Revenues, Transfers In & Other Sources:	+	$0.00	+	$0.00	=	$0.00
MINUS	Expenses, Transfers Out & Other Uses:	-	$0.00	-	$0.00	=	$0.00
EQUALS	**Net Budget Impact:**	=	**$0.00**	=	**$0.00**	=	**$0.00** *

* any variance requires an SLA

ACCOUNTS CAUSING VARIANCE

	Type	Recur	Funding	ACCOUNT NUMBER	ACCT DESCRIPTION	CHANGE AMT	PERSPECTIVE & OBJECTIVE *(drop down menu)*
1							
JUSTIFICATION for CHANGE > >							
2							
JUSTIFICATION for CHANGE > >							
3							
JUSTIFICATION for CHANGE > >							
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JUSTIFICATION for CHANGE > >							
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15							
JUSTIFICATION for CHANGE > >							

TOTAL SLA AMOUNT **$0.00** *SHOULD MATCH AMOUNT NOTED ABOVE*

$0.00 SHOULD BE ZERO

Expense SLA Form - revised 05.26.2016

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Debt Service
Program Summary
Fiscal Year 2016/2017

		GFOA REQUIREMENTS BASED ON THIS				SLA REQUIREMENTS BASED ON THIS			
		PY ESTIMATED vs CY PROPOSED				BASE VS PROPOSED			
		Estimated Budget FY 15/16	Proposed Budget FY 16/17	CHANGE AMOUNT	CHANGE PERCENT	Base Budget FY 16/17	Proposed Budget FY 16/17	CHANGE AMOUNT	CHANGE PERCENT
1	General Sales Tax - on going	-	-	-	0%	-	-	-	0%
2	General Sales Tax - one time	-	-	-	0%	-	-	-	0%
3	Property Tax	-	-	-	0%	-	-	-	0%
4	Hotel Tax	-	-	-	0%	-	-	-	0%
5	Beverage Tax	-	-	-	0%	-	-	-	0%
6	Charge for Services	-	-	-	0%	-	-	-	0%
7	Contributions	-	-	-	0%	-	-	-	0%
8	Duct Bank Revenue	-	-	-	0%	-	-	-	0%
9	Fines & Forfeitures	-	-	-	0%	-	-	-	0%
10	Franchise Fees	-	-	-	0%	-	-	-	0%
11	Investment Earnings	-	-	-	0%	-	-	-	0%
12	Misc Income	-	-	-	0%	-	-	-	0%
13	Permits & Fees	-	-	-	0%	-	-	-	0%
14	Permits & Fees Building	-	-	-	0%	-	-	-	0%
14	TRA Wastewater Fees	-	-	-	0%	-	-	-	0%
15	**Total Revenues**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
16	Transfers In	1,856,413	2,033,785	177,372	0%	1,856,413	2,033,785	177,372	0%
17	Other Sources	-	-	-	0%	-	-	-	0%
18	**Total Other Sources**	**1,856,413**	**2,033,785**	**177,372**	**0%**	**1,856,413**	**2,033,785**	**177,372**	**0%**
19	**TOTAL REVENUES & OTHER SOURCES**	**1,856,413**	**2,033,785**	**$ 177,372**	**10%**	**1,856,413**	**2,033,785**	**177,372**	**10%**
20	Payroll Salaries	-	-	-	0%	-	-	-	0%
21	Payroll Insurance	-	-	-	0%	-	-	-	0%
22	Payroll Retirement	-	-	-	0%	-	-	-	0%
23	Payroll SS/Medicare	-	-	-	0%	-	-	-	0%
24	Payroll TWC/WC	-	-	-	0%	-	-	-	0%
25	Payroll Transfer In	-	-	-	0%	-	-	-	0%
26	Payroll Transfer Out	-	-	-	0%	-	-	-	0%
27	**Total Payroll and Related**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
28	Supplies	-	-	-	0%	-	-	-	0%
29	Services	2,000	2,000	-	0%	2,000	2,000	-	0%
30	Insurance	-	-	-	0%	-	-	-	0%
31	Repair & Maintenance	-	-	-	0%	-	-	-	0%
32	Rent & Utilities	-	-	-	0%	-	-	-	0%
33	Economic Development	-	-	-	0%	-	-	-	0%
34	Water Purchases	-	-	-	0%	-	-	-	0%
35	Debt - All Other	1,856,591	2,031,785	175,194	9%	1,856,591	2,031,785	175,194	9%
36	**Total Expenditures**	**1,858,591**	**2,033,785**	**175,194**	**9%**	**1,858,591**	**2,033,785**	**175,194**	**9%**
37	**TOTAL OPERATING EXPENDITURES**	**1,858,591**	**2,033,785**	**$ 175,194**	**9%**	**1,858,591**	**2,033,785**	**175,194**	**9%**
38	Capital Outlay	-	-	-	0%	-	-	-	0%
39	Capital Projects	-	-	-	0%	-	-	-	0%
40	**Total Capital**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
41	Transfers Out	-	-	-	0%	-	-	-	0%
42	Other Uses	-	-	-	0%	-	-	-	0%
43	**Total Other Uses**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
44	**TOTAL CAPITAL AND OTHER USES**	**-**	**-**	**$ -**	**0%**	**-**	**-**	**-**	**0%**
45	**EXCESS REVENUES OVER(UNDER) EXPENDITURES**	**$ (2,178)**	**$ -**	**$ 2,178**	**-100%**	**$ (2,178)**	**$ -**	**$ 2,178**	**-100%**
								-	
46	FUND BALANCE BEGINNING	2,178	(0)	(2,178)	-100%	(0)	(0)	-	0%
47	**FUND BALANCE ENDING**	**$ (0)**	**$ (0)**	**$ -**	**0%**	**$ (2,178)**	**$ (0)**	**$ 2,178**	**-100%**

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EXPENSE SERVICE LEVEL ADJUSTMENT

Fiscal Year: 2016 / 2017

FUND INFORMATION

Fund Name: 300 - Debt Service Fund

Department Info: n/a

Contact Name: Ford, Jaymi

Today's Date: Tuesday, August 02, 2016

BUDGET INFORMATION

	ACCOUNT TYPE		REVISION 2 BASE BUDGET AMT		REVISION 5 NEW BUDGET AMT		CHANGE AMOUNT
ADD	Revenues, Transfers In & Other Sources:	+	$1,856,413.49	+	$2,033,785.00	=	$177,371.51
MINUS	Expenses, Transfers Out & Other Uses:	-	$1,858,591.00	-	$2,033,785.00	=	$175,194.00
EQUALS	**Net Budget Impact:**	=	**-$2,177.51**	=	**$0.00**	=	**$2,177.51** *

* any variance requires an SLA

ACCOUNTS CAUSING VARIANCE

	Type	Recur	Funding	ACCOUNT NUMBER	ACCT DESCRIPTION	CHANGE AMT	PERSPECTIVE & OBJECTIVE *(drop down menu)*
1	M	P	IR	300-52510-88-00	Transfer in from GF	$177,371.51	FS - Increase Financial Capacity & Reserves
JUSTIFICATION for CHANGE > >				increased transfers in from General Fund			
					TOTAL REVENUES	$177,371.51	
2	M	P	ER	300-48840-48850-07	Debt Principal/Interest	-$375.00	FS - Increase Financial Capacity & Reserves
JUSTIFICATION for CHANGE > >				decreased cost for Series 2007 Principal and Interest			
3	M	P	FB	300-48840-48850-10	Debt Principal/Interest	$169,875.00	MAO - Encourage Westlake's unique sense of place
JUSTIFICATION for CHANGE > >				increased cost for Series 2010 Principal and Interest			
4	M	P	FB	300-48840-48850-12	Debt Principal/Interest	$934.00	MAO - Encourage Westlake's unique sense of place
JUSTIFICATION for CHANGE > >				increased cost for Series 2012 Principal and Interest			
5	M	P	FB	300-48840-48850-13	Debt Principal/Interest	$27,700.00	MAO - Encourage Westlake's unique sense of place
JUSTIFICATION for CHANGE > >				increased cost for Series 2013 Principal and Interest			
6	M	P	ER	300-48840-48850-14	Debt Principal/Interest	-$181,940.00	FS - Increase Financial Capacity & Reserves
JUSTIFICATION for CHANGE > >				decreased cost for Series 2014 Principal and Interest			
7	M	P	ER	300-48840-48850-17	Debt Principal/Interest	$159,000.00	FS - Increase Financial Capacity & Reserves
JUSTIFICATION for CHANGE > >				increased cost for Series 2017 Principal and Interest			
					TOTAL EXPENDITURES	$175,194.00	
8							
JUSTIFICATION for CHANGE > >							
9							
JUSTIFICATION for CHANGE > >							
10							
JUSTIFICATION for CHANGE > >							
11							
JUSTIFICATION for CHANGE > >							
12							
JUSTIFICATION for CHANGE > >							

TOTAL SLA AMOUNT **$2,177.51** *SHOULD MATCH AMOUNT NOTED ABOVE*

$0.00 SHOULD BE ZERO

Expense SLA Form - revised 05.26.2016

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Debt Service Property Tax
Program Summary
Fiscal Year 2016/2017

		GFOA REQUIREMENTS BASED ON THIS				SLA REQUIREMENTS BASED ON THIS			
		PY ESTIMATED vs CY PROPOSED				BASE VS PROPOSED			
		Estimated Budget FY 15/16	Proposed Budget FY 16/17	CHANGE AMOUNT	CHANGE PERCENT	Base Budget FY 16/17	Proposed Budget FY 16/17	CHANGE AMOUNT	CHANGE PERCENT
1	General Sales Tax - on going	-	-	-	0%	-	-	-	0%
2	General Sales Tax - one time	-	-	-	0%	-	-	-	0%
3	Property Tax	161,915	83,572	(78,343)	-48%	83,572	83,572	-	0%
4	Hotel Tax	-	-	-	0%	-	-	-	0%
5	Beverage Tax	-	-	-	0%	-	-	-	0%
6	Charge for Services	-	-	-	0%	-	-	-	0%
7	Contributions	-	-	-	0%	-	-	-	0%
8	Duct Bank Revenue	-	-	-	0%	-	-	-	0%
9	Fines & Forfeitures	-	-	-	0%	-	-	-	0%
10	Franchise Fees	-	-	-	0%	-	-	-	0%
11	Investment Earnings	-	-	-	0%	-	-	-	0%
12	Misc Income	-	-	-	0%	-	-	-	0%
13	Permits & Fees	-	-	-	0%	-	-	-	0%
14	Permits & Fees Building	-	-	-	0%	-	-	-	0%
14	TRA Wastewater Fees	-	-	-	0%	-	-	-	0%
15	**Total Revenues**	**161,915**	**83,572**	**(78,343)**	**-48%**	**83,572**	**83,572**	**-**	**0%**
16	Transfers In	-	-	-	0%	-	-	-	0%
17	Other Sources	-	-	-	0%	-	-	-	0%
18	**Total Other Sources**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
19	**TOTAL REVENUES & OTHER SOURCES**	**161,915**	**83,572**	**$ (78,343)**	**-48%**	**83,572**	**83,572**	**-**	**0%**
20	Payroll Salaries	-	-	-	0%	-	-	-	0%
21	Payroll Insurance	-	-	-	0%	-	-	-	0%
22	Payroll Retirement	-	-	-	0%	-	-	-	0%
23	Payroll SS/Medicare	-	-	-	0%	-	-	-	0%
24	Payroll TWC/WC	-	-	-	0%	-	-	-	0%
25	Payroll Transfer In	-	-	-	0%	-	-	-	0%
26	Payroll Transfer Out	-	-	-	0%	-	-	-	0%
27	**Total Payroll and Related**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
28	Supplies	-	-	-	0%	-	-	-	0%
29	Services	400	400	-	0%	400	400	-	0%
30	Insurance	-	-	-	0%	-	-	-	0%
31	Repair & Maintenance	-	-	-	0%	-	-	-	0%
32	Rent & Utilities	-	-	-	0%	-	-	-	0%
33	Economic Development	-	-	-	0%	-	-	-	0%
34	Water Purchases	-	-	-	0%	-	-	-	0%
35	Debt - All Other	150,277	113,148	(37,129)	0%	150,277	113,148	(37,129)	0%
36	**Total Expenditures**	**150,677**	**113,548**	**(37,129)**	**-25%**	**150,677**	**113,548**	**(37,129)**	**-25%**
37	**TOTAL OPERATING EXPENDITURES**	**150,677**	**113,548**	**$ (37,129)**	**-25%**	**150,677**	**113,548**	**(37,129)**	**-25%**
38	Capital Outlay	-	-	-	0%	-	-	-	0%
39	Capital Projects	-	-	-	0%	-	-	-	0%
40	**Total Capital**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
41	Transfers Out	-	-	-	0%	-	-	-	0%
42	Other Uses	-	-	-	0%	-	-	-	0%
43	**Total Other Uses**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
44	**TOTAL CAPITAL AND OTHER USES**	**-**	**-**	**$ -**	**0%**	**-**	**-**	**-**	**0%**
45	**EXCESS REVENUES OVER(UNDER) EXPENDITURES**	**$ 11,238**	**$ (29,976)**	**$ (41,214)**	**-367%**	**$ (67,105)**	**$ (29,976)**	**$ 37,129**	**-55%**
								-	
46	FUND BALANCE BEGINNING	18,738	29,976	11,238	60%	29,976	29,976	-	0%
47	**FUND BALANCE ENDING**	**$ 29,976**	**$ -**	**$ (29,976)**	**-100%**	**$ (37,129)**	**$ -**	**$ 37,129**	**-100%**

DRAFT

EXPENSE SERVICE LEVEL ADJUSTMENT

Fiscal Year: 2016 / 2017

FUND INFORMATION

Fund Name: 301 - Debt Service Property Tax Fund

Department Info: n/a

Contact Name: Ford, Jaymi

Today's Date: Tuesday, August 02, 2016

BUDGET INFORMATION

	ACCOUNT TYPE		REVISION 2 BASE BUDGET AMT		REVISION 5 NEW BUDGET AMT		CHANGE AMOUNT
ADD	Revenues, Transfers In & Other Sources:	+	$83,572.12	+	$83,572.12	=	$0.00
MINUS	Expenses, Transfers Out & Other Uses:	-	$150,676.62	-	$113,548.00	=	-$37,128.62
EQUALS	**Net Budget Impact:**	=	**-$67,104.50**	=	**-$29,975.88**	=	**$37,128.62** *

* any variance requires an SLA

ACCOUNTS CAUSING VARIANCE

	Type	Recur	Funding	ACCOUNT NUMBER	ACCT DESCRIPTION	CHANGE AMT	PERSPECTIVE & OBJECTIVE *(drop down menu)*
2	M	P	ER	301-48840-00-11	DS Bond Principal 2011 CO	-$25,000.00	MAO - Encourage Westlake's unique sense of place
JUSTIFICATION for CHANGE > >							
3	M	P	FB	301-48850-00-11	DS Bond Interest 2011 CO	-$12,128.62	MAO - Encourage Westlake's unique sense of place
JUSTIFICATION for CHANGE > >							
					TOTAL EXPENDITURES	**-$37,128.62**	
4	M	P	FB				
JUSTIFICATION for CHANGE > >							
5	M	P	FB				
JUSTIFICATION for CHANGE > >							
6	M	P	ER				
JUSTIFICATION for CHANGE > >							
7	M	P	FB				
JUSTIFICATION for CHANGE > >							
8							
JUSTIFICATION for CHANGE > >							
9							
JUSTIFICATION for CHANGE > >							
10							
JUSTIFICATION for CHANGE > >							
11							
JUSTIFICATION for CHANGE > >							
12							
JUSTIFICATION for CHANGE > >							
13							
JUSTIFICATION for CHANGE > >							
14							
JUSTIFICATION for CHANGE > >							

TOTAL SLA AMOUNT **$37,128.62** *SHOULD MATCH AMOUNT NOTED ABOVE*

$0.00 SHOULD BE ZERO

Expense SLA Form - revised 05.26.2016

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Westlake Academy
Program Summary
Fiscal Year 2016/2017

		GFOA REQUIREMENTS BASED ON THIS			
		PY ESTIMATED vs CY PROPOSED			
		Estimated Budget FY 15/16	Proposed Budget FY 16/17	CHANGE AMOUNT	CHANGE PERCENT
1	Transportation	28,400	28,400	-	0%
2	Parking	25,050	25,050	-	0%
3	Athletic Activities	81,150	90,724	9,574	12%
4	Interest Earned	3,000	3,000	-	0%
5	WAF Blacksmith Donation	1,025,000	1,000,000	(25,000)	-2%
6	WAF Salary Reimbursement	60,436	66,432	5,996	10%
7	Town Contribution - Westlake Reserve	300,000	300,000	-	0%
8	Town Contribution	15,000	15,000	-	0%
9	Other Local Revenue (BTS, Tech & Other)	70,500	143,256	72,756	103%
10	Food Services	6,000	6,000	-	0%
11	**Total Local Revenues**	**1,614,536**	**1,677,862**	**63,326**	**4%**
12	TEA - Foundation School Funds	5,788,829	5,606,212	(182,617)	-3%
13	TEA - Available School Funds	138,891	308,298	169,407	122%
14	CTE Funding (additional TEA-FSP Funds)	-	356,475	356,475	100%
15	TEA - IB Training	-	-	-	0%
16	TRS On-behalf/Medicare Part B	414,401	450,326	35,925	9%
17	**Total State Revenues**	**6,342,121**	**6,721,311**	**35,925**	**1%**
18	**TOTAL REVENUES & OTHER SOURCES**	**7,956,657**	**8,399,173**	**$ 442,516**	**6%**
19	Function 11 - Instructional	5,361,249	4,788,354	(572,895)	-11%
20	Function 12 - Resources & Media	76,348	84,089	7,741	10%
21	Function 13 - Curriculum & Staff Development	147,909	127,802	(20,107)	-14%
22	Function 21 - Instructional Leadership	276,108	276,548	440	0%
23	Function 23 - School Leadership	816,705	851,510	34,805	4%
24	Function 31 - Guidance & Counseling	233,403	236,600	3,197	1%
25	Function 33 - Health Services	68,166	68,024	(142)	0%
26	Function 36 - Co/Extracurricular Activities	148,258	175,826	27,568	19%
27	Function 41 - Administrative	363,460	276,495	(86,965)	-24%
28	Function 51 - Maintenance & Operations	933,345	940,838	7,493	1%
29	Function 52 - Security & Monitoring Services	-	-	-	0%
30	Function 53 - Data Processing	172,888	192,401	19,513	11%
31	Function 61 - Community Services	115,445	122,020	6,575	6%
32	Function 71 - Debt Service	90,565	257,238	166,673	184%
33	**TOTAL EXPENDITURES by FUNCTION**	**8,803,848**	**8,397,745**	**$ (406,103)**	**-5%**
34	Object Code 61XX - Salaries	6,166,842	6,290,364	123,521	2%
35	Object Code 62XX - Contracted Services	1,100,582	1,024,552	(76,030)	-7%
36	Object Code 63XX - Supplies & Materials	966,926	374,383	(592,543)	-61%
37	Object Code 64XX - Other Operating Costs	478,933	451,208	(27,725)	-6%
38	Object Code 65XX - Debt Service	90,565	257,238	166,673	184%
39	**TOTAL EXPENDITURES by OBJECT CODE**	**8,803,848**	**8,397,745**	**$ (406,103)**	**-5%**
40	Other Resources - Local	482,425	-	(482,425)	-100%
41	Other Uses - Local	-	-	-	0%
42	**NET OTHER SOURCES (USES)**	**482,425**	**-**	**$ (482,425)**	**-100%**
43	**EXCESS REVENUES OVER(UNDER) EXPENDITURES**	**$ (364,766)**	**$ 1,428**	**$ 366,194**	**-100%**
44	FUND BALANCE BEGINNING	1,482,157	1,117,391	(364,766)	-25%
45	**FUND BALANCE ENDING**	**$ 1,117,391**	**$ 1,118,819**	**$ 1,428**	**0%**

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Capital Project Fund
Program Summary
Fiscal Year 2016/2017

		GFOA REQUIREMENTS BASED ON THIS				SLA REQUIREMENTS BASED ON THIS			
		PY ESTIMATED vs CY PROPOSED				BASE VS PROPOSED			
		Estimated Budget FY 15/16	Proposed Budget FY 16/17	CHANGE AMOUNT	CHANGE PERCENT	Base Budget FY 16/17	Proposed Budget FY 16/17	CHANGE AMOUNT	CHANGE PERCENT
1	General Sales Tax - on going	-	-	-	0%	-	-	-	0%
2	General Sales Tax - one time	-	-	-	0%	-	-	-	0%
3	Property Tax	-	-	-	0%	-	-	-	0%
4	Hotel Tax	-	-	-	0%	-	-	-	0%
5	Beverage Tax	-	-	-	0%	-	-	-	0%
6	Charge for Services	-	-	-	0%	-	-	-	0%
7	Contributions	2,148,450	-	(2,148,450)	-100%	-	-	-	0%
8	Duct Bank Revenue	-	-	-	0%	-	-	-	0%
9	Fines & Forfeitures	-	-	-	0%	-	-	-	0%
10	Franchise Fees	-	-	-	0%	-	-	-	0%
11	Investment Earnings	6,000	6,000	-	0%	6,000	6,000	-	0%
12	Misc Income	-	-	-	0%	-	-	-	0%
13	Permits & Fees	-	-	-	0%	-	-	-	0%
14	Permits & Fees Building	-	-	-	0%	-	-	-	0%
14	TRA Wastewater Fees	-	-	-	0%	-	-	-	0%
15	**Total Revenues**	**2,154,450**	**6,000**	**(2,148,450)**	**-100%**	**6,000**	**6,000**	**-**	**0%**
16	Transfers In	-	-	-	0%	-	-	-	0%
17	Other Sources	-	8,500,000	8,500,000	0%	-	8,500,000	8,500,000	0%
18	**Total Other Sources**	**-**	**8,500,000**	**8,500,000**	**0%**	**-**	**8,500,000**	**8,500,000**	**0%**
19	**TOTAL REVENUES & OTHER SOURCES**	**2,154,450**	**8,506,000**	**$ 6,351,550**	**295%**	**6,000**	**8,506,000**	**8,500,000**	**141667%**
20	Payroll Salaries	-	-	-	0%	-	-	-	0%
21	Payroll Insurance	-	-	-	0%	-	-	-	0%
22	Payroll Retirement	-	-	-	0%	-	-	-	0%
23	Payroll SS/Medicare	-	-	-	0%	-	-	-	0%
24	Payroll TWC/WC	-	-	-	0%	-	-	-	0%
25	Payroll Transfer In	-	-	-	0%	-	-	-	0%
26	Payroll Transfer Out	-	-	-	0%	-	-	-	0%
27	**Total Payroll and Related**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
28	Supplies	-	-	-	0%	-	-	-	0%
29	Services	-	-	-	0%	-	-	-	0%
30	Insurance	-	-	-	0%	-	-	-	0%
31	Repair & Maintenance	-	-	-	0%	-	-	-	0%
32	Rent & Utilities	-	-	-	0%	-	-	-	0%
33	Economic Development	-	-	-	0%	-	-	-	0%
34	Water Purchases	-	-	-	0%	-	-	-	0%
35	Debt - All Other	-	-	-	0%	-	-	-	0%
36	**Total Expenditures**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
37	**TOTAL OPERATING EXPENDITURES**	**-**	**-**	**$ -**	**0%**	**-**	**-**	**-**	**0%**
38	Capital Outlay	-	-	-	0%	-	-	-	0%
39	Capital Projects	2,241,200	9,603,085	7,361,885	0%	2,259,000	9,603,085	7,344,085	0%
40	**Total Capital**	**2,241,200**	**9,603,085**	**7,361,885**	**328%**	**2,259,000**	**9,603,085**	**7,344,085**	**325%**
41	Transfers Out	-	-	-	0%	-	-	-	0%
42	Other Uses	-	-	-	0%	-	-	-	0%
43	**Total Other Uses**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
44	**TOTAL CAPITAL AND OTHER USES**	**2,241,200**	**9,603,085**	**$ 7,361,885**	**328%**	**2,259,000**	**9,603,085**	**7,344,085**	**325%**
45	**EXCESS REVENUES OVER(UNDER) EXPENDITURES**	**$ (86,750)**	**$ (1,097,085)**	**$ (1,010,335)**	**1165%**	**$ (2,253,000)**	**$ (1,097,085)**	**$ 1,155,915**	**-51%**
								-	
46	FUND BALANCE BEGINNING	2,144,983	2,058,233	(86,750)	-4%	2,058,233	2,058,233	-	0%
47	**FUND BALANCE ENDING**	**$ 2,058,233**	**$ 961,148**	**$ (1,097,085)**	**-53%**	**$ (194,767)**	**$ 961,148**	**$ 1,155,915**	**-593%**

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EXPENSE SERVICE LEVEL ADJUSTMENT

Fiscal Year: 2016 / 2017

FUND INFORMATION

Fund Name: 410 - Capital Projects Fund

Department Info: n/a

Contact Name: Ford, Jaymi

Today's Date: Tuesday, August 02, 2016

BUDGET INFORMATION

	ACCOUNT TYPE		REVISION 2 BASE BUDGET AMT		REVISION 5 NEW BUDGET AMT		CHANGE AMOUNT
ADD	Revenues, Transfers In & Other Sources:	+	$6,000.00	+	$8,506,000.00	=	$8,500,000.00
MINUS	Expenses, Transfers Out & Other Uses:	-	$2,259,000.00	-	$9,603,085.00	=	$7,344,085.00
EQUALS	**Net Budget Impact:**	=	**-$2,253,000.00**	=	**-$1,097,085.00**	=	**$1,155,915.00** *

* any variance requires an SLA

ACCOUNTS CAUSING VARIANCE

	Type	Recur	Funding	ACCOUNT NUMBER	ACCT DESCRIPTION	CHANGE AMT	PERSPECTIVE & OBJECTIVE *(drop down menu)*
1	N	O	IR	410-33501-00-000-000064	Fire Station Complex	$8,500,000.00	FS - Increase Financial Capacity & Reserves
JUSTIFICATION for CHANGE > >				increased bond revenue for fire station complex - moved out from FY15/16			
					TOTAL REVENUES	$8,500,000.00	
2	N	O	FB	410-72000-00-000-000064	Fire Station Complex	$6,653,000.00	PFT - Improve Technology, Facilities & Equipment
JUSTIFICATION for CHANGE > >				increase cost for Fire Station Complex (base was $2.215M increased to $7.697M)			
3	N	O	FB	410-73000-00-000-000041	E. Dove Rd Recon/Drain Vaq-TB	$691,085.00	MAO - Encourage Westlake's unique sense of place
JUSTIFICATION for CHANGE > >				stabilization of road subgrade and 6" of asphalt to approximately 6,500 LF of Dove Road.			
					TOTAL EXPENDITURES	$7,344,085.00	
4							
JUSTIFICATION for CHANGE > >							
5							
JUSTIFICATION for CHANGE > >							
6							
JUSTIFICATION for CHANGE > >							
7							
JUSTIFICATION for CHANGE > >							
8							
JUSTIFICATION for CHANGE > >							
9							
JUSTIFICATION for CHANGE > >							
10							
JUSTIFICATION for CHANGE > >							
11							
JUSTIFICATION for CHANGE > >							
12							
JUSTIFICATION for CHANGE > >							
13							
JUSTIFICATION for CHANGE > >							
14							
JUSTIFICATION for CHANGE > >							

TOTAL SLA AMOUNT **$1,155,915.00** *SHOULD MATCH AMOUNT NOTED ABOVE*

$0.00 SHOULD BE ZERO

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Expense SLA Form - revised 05.26.2016

Westlake Academy Expansion Fund
Program Summary
Fiscal Year 2016/2017

		GFOA REQUIREMENTS BASED ON THIS				SLA REQUIREMENTS BASED ON THIS			
		PY ESTIMATED vs CY PROPOSED				BASE VS PROPOSED			
		Estimated Budget FY 15/16	Proposed Budget FY 16/17	CHANGE AMOUNT	CHANGE PERCENT	Base Budget FY 16/17	Proposed Budget FY 16/17	CHANGE AMOUNT	CHANGE PERCENT
1	General Sales Tax - on going	-	-	-	0%	-	-	-	0%
2	General Sales Tax - one time	-	-	-	0%	-	-	-	0%
3	Property Tax	-	-	-	0%	-	-	-	0%
4	Hotel Tax	-	-	-	0%	-	-	-	0%
5	Beverage Tax	-	-	-	0%	-	-	-	0%
6	Charge for Services	-	-	-	0%	-	-	-	0%
7	Contributions	-	-	-	0%	-	-	-	0%
8	Duct Bank Revenue	-	-	-	0%	-	-	-	0%
9	Fines & Forfeitures	-	-	-	0%	-	-	-	0%
10	Franchise Fees	-	-	-	0%	-	-	-	0%
11	Investment Earnings	785	785	-	0%	785	785	-	0%
12	Misc Income	-	-	-	0%	-	-	-	0%
13	Permits & Fees	-	-	-	0%	-	-	-	0%
14	Permits & Fees Building	-	-	-	0%	-	-	-	0%
14	TRA Wastewater Fees	-	-	-	0%	-	-	-	0%
15	**Total Revenues**	**785**	**785**	**-**	**0%**	**785**	**785**	**-**	**0%**
16	Transfers In	530,000	980,000	450,000	0%	530,000	980,000	450,000	0%
17	Other Sources	-	-	-	0%	-	-	-	0%
18	**Total Other Sources**	**530,000**	**980,000**	**450,000**	**0%**	**530,000**	**980,000**	**450,000**	**0%**
19	**TOTAL REVENUES & OTHER SOURCES**	**530,785**	**980,785**	**$ 450,000**	**85%**	**530,785**	**980,785**	**450,000**	**85%**
20	Payroll Salaries	-	-	-	0%	-	-	-	0%
21	Payroll Insurance	-	-	-	0%	-	-	-	0%
22	Payroll Retirement	-	-	-	0%	-	-	-	0%
23	Payroll SS/Medicare	-	-	-	0%	-	-	-	0%
24	Payroll TWC/WC	-	-	-	0%	-	-	-	0%
25	Payroll Transfer In	-	-	-	0%	-	-	-	0%
26	Payroll Transfer Out	-	-	-	0%	-	-	-	0%
27	**Total Payroll and Related**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
28	Supplies	-	-	-	0%	-	-	-	0%
29	Services	-	-	-	0%	-	-	-	0%
30	Insurance	-	-	-	0%	-	-	-	0%
31	Repair & Maintenance	-	-	-	0%	-	-	-	0%
32	Rent & Utilities	-	-	-	0%	-	-	-	0%
33	Economic Development	-	-	-	0%	-	-	-	0%
34	Water Purchases	-	-	-	0%	-	-	-	0%
35	Debt - All Other	-	-	-	0%	-	-	-	0%
36	**Total Expenditures**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
37	**TOTAL OPERATING EXPENDITURES**	**-**	**-**	**$ -**	**0%**	**-**	**-**	**-**	**0%**
38	Capital Outlay	-	-	-	0%	-	-	-	0%
39	Capital Projects	1,500	1,500	-	0%	1,500	1,500	-	0%
40	**Total Capital**	**1,500**	**1,500**	**-**	**0%**	**1,500**	**1,500**	**-**	**0%**
41	Transfers Out	-	-	-	0%	-	-	-	0%
42	Other Uses	-	-	-	0%	-	-	-	0%
43	**Total Other Uses**	**-**	**-**	**-**	**0%**	**-**	**-**	**-**	**0%**
44	**TOTAL CAPITAL AND OTHER USES**	**1,500**	**1,500**	**$ -**	**0%**	**1,500**	**1,500**	**-**	**0%**
45	**EXCESS REVENUES OVER(UNDER) EXPENDITURES**	**$ 529,285**	**$ 979,285**	**$ 450,000**	**85%**	**$ 529,285**	**$ 979,285**	**$ 450,000**	**85%**
								-	
46	FUND BALANCE BEGINNING	395,753	925,038	529,285	134%	925,038	925,038	-	0%
47	**FUND BALANCE ENDING**	**$ 925,038**	**$ 1,904,323**	**$ 979,285**	**106%**	**$ 1,454,323**	**$ 1,904,323**	**$ 450,000**	**31%**

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EXPENSE SERVICE LEVEL ADJUSTMENT

Fiscal Year: 2016 / 2017

FUND INFORMATION

Fund Name: 412 - Westlake Academy Expansion

Department Info: n/a

Contact Name: Meyer, Troy

Today's Date: Tuesday, August 02, 2016

BUDGET INFORMATION

	ACCOUNT TYPE		REVISION 2 BASE BUDGET AMT		REVISION 5 NEW BUDGET AMT		CHANGE AMOUNT
ADD	Revenues, Transfers In & Other Sources:	+	$530,785.00	+	$980,785.00	=	$450,000.00
MINUS	Expenses, Transfers Out & Other Uses:	-	$1,500.00	-	$1,500.00	=	$0.00
EQUALS	**Net Budget Impact:**	=	**$529,285.00**	=	**$979,285.00**	=	**$450,000.00** *

* any variance requires an SLA

ACCOUNTS CAUSING VARIANCE

	Type	Recur	Funding	ACCOUNT NUMBER	ACCT DESCRIPTION	CHANGE AMT	PERSPECTIVE & OBJECTIVE *(drop down menu)*
1	E	P	IR	412-52523-88-00	Transfer in from ED	$450,000.00	FS - Increase Financial Capacity & Reserves
JUSTIFICATION for CHANGE > >	increased revenue transfer in from economic development fund ($10K per lot for entrada/granada)						
					TOTAL REVENUES	$450,000.00	
2							
JUSTIFICATION for CHANGE > >							
3							
JUSTIFICATION for CHANGE > >							
4							
JUSTIFICATION for CHANGE > >							
5							
JUSTIFICATION for CHANGE > >							
6							
JUSTIFICATION for CHANGE > >							
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JUSTIFICATION for CHANGE > >							
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JUSTIFICATION for CHANGE > >							
14							
JUSTIFICATION for CHANGE > >							

TOTAL SLA AMOUNT **$450,000.00** *SHOULD MATCH AMOUNT NOTED ABOVE*

$0.00 SHOULD BE ZERO

Expense SLA Form - revised 05.26.2016

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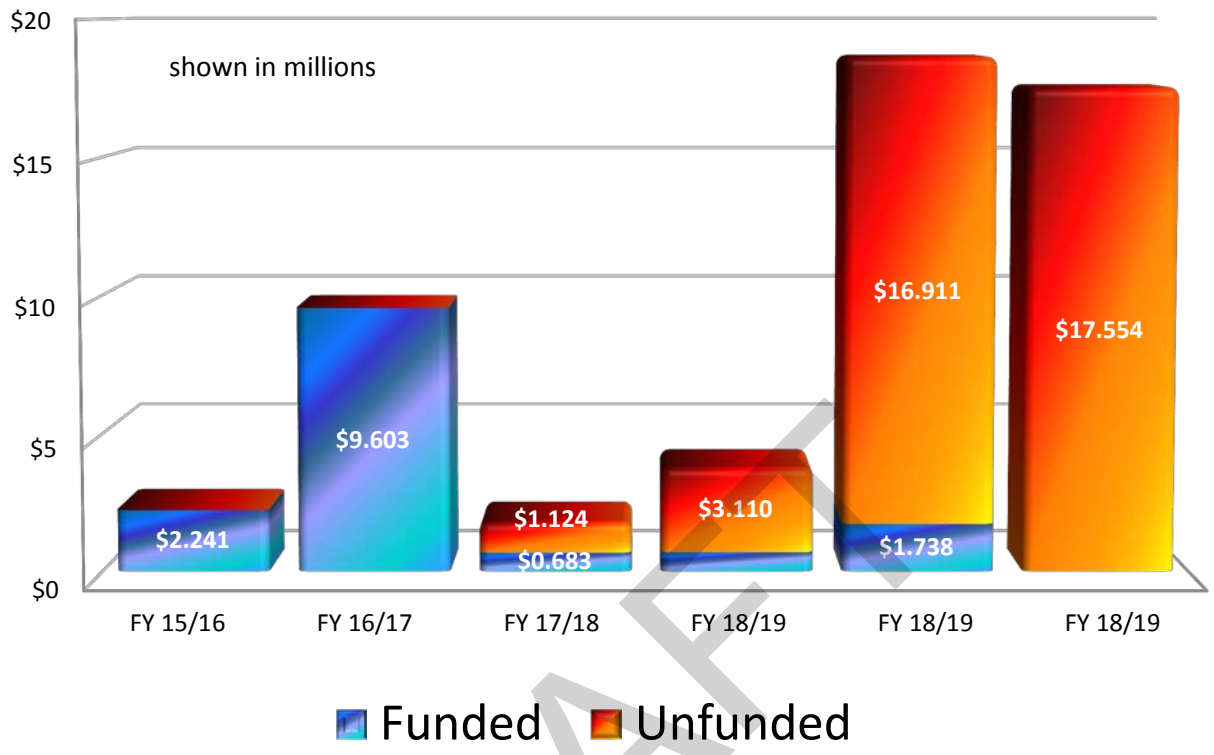
Funded vs Unfunded/Under Discussion
Capital Projects



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Funded vs Unfunded (Under Discussion) Capital Improvements
The above chart depicts the current proposed Capital Improvement Plan identifying funded vs unfunded projects.

This multi-year capital plan will provide Council with a guide that communicates the program need or deficiency, as well as the funding requirements.

It is important to note that projects which do not receive funding in a given year are moved out to the future years in order to communicate to those with decision making responsibility the need to provide necessary funding, or through evaluation, eliminate the project entirely.

ALL FUNDED AND PROPOSED CAPITAL PROJECTS
FIVE YEAR PROJECTION

★ new project added or moved from unfunded (under consideration) this year

	Proj No.	Project Description	Totals Thru FY 14/15	FY 15/16 Estimated	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	FIVE YEAR TOTAL	PROJECT TOTAL
					----------Five Year Projection----------						
1	CP64	Fire Station Complex	19,500	2,098,000	8,868,000	359,352	-	-	-	$ 9,227,352	$ 11,344,852
2	CP71	Outdoor Learning Space (Academy)	-	58,200	44,000	-	-	-	-	44,000	102,200
3	CP65	Maintenance & Storage Facility	-	-	-	41,200	-	-	-	41,200	41,200
4		**Sub-Total - Facilities Improvements**	$ 19,500	$ 2,156,200	$ 8,912,000	$ 400,552	$ -	$ -	$ -	$ 9,312,552	$ 11,488,252
5											
6	CP34	Roanoke Road Recon/Drain South	2,900	-	-	-	-	453,000	-	$ 453,000	$ 455,900
7	CP68	FM 1938/Dove Road Signalization	2,400	10,000	-	-	-	-	-	-	12,400
8	CP40	Sam School Rd Recon/Drainage	-	-	-	281,960	-	-	-	281,960	281,960
9	CP41	Dove Rd Recon/Drain (Vaq/TB)	-	75,000	691,085	-	-	-	-	691,085	766,085
10	CP60	Pearson Lane Recon/Drainage	-	-	-	-	404,125	-	-	404,125	404,125
11	CP53	Trail - Dove/Pearson/Aspen	-	-	-	-	290,016	-	-	290,016	290,016
12	CP58	Ottinger Road Recon/Drainage	-	-	-	-	-	983,954	-	983,954	983,954
13	CP52	Trail - Academy to Cemetery	-	-	-	-	-	300,949	-	300,949	300,949
14		**Sub-Total - Road/Street/Trail Improvements**	$ 5,300	$ 85,000	$ 691,085	$ 281,960	$ 694,141	$ 1,737,903	$ -	$ 3,405,089	$ 3,495,389
15											
16		**TOTAL GOVERNMENTAL PROJECTS**	$ 24,800	$ 2,241,200	$ 9,603,085	$ 682,512	$ 694,141	$ 1,737,903	$ -	$ 12,717,641	$ 14,983,641
17											
18											
19	n/a	n/a	-	-	-	-	-	-	-	-	-
20		**TOTAL UTILITY FUND PROJECTS**	-	-	-	-	-	-	-	-	-
21											
22											
23											
24		**GRAND TOTAL ALL PROJECTS**	$ 24,800	$ 2,241,200	$ 9,603,085	$ 682,512	$ 694,141	$ 1,737,903	$ -	$ 12,717,641	$ 14,983,641
25											
26											
27											

28	FUNDING ANALYSIS	Totals Thru FY 14/15	FY 15/16 Estimated	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	FIVE YEAR TOTAL	PROJECTS COST
30	Cash	$ 5,300	$ 143,200	$ 735,085	$ 323,160	$ -	$ -	$ -	$ 1,058,245	$ 1,206,745
31	FY 15/16 Fire Station - 30 yr Bonds	19,500	2,098,000	8,868,000	359,352	-	-	-	9,227,352	11,344,852
32	FY 18/19 Street/Trail - 20 yr Bonds	-	-	-	-	694,141	1,737,903	-	2,432,044	2,432,044
33	**GRAND TOTAL**	$ 24,800	$ 2,241,200	$ 9,603,085	$ 682,512	$ 694,141	$ 1,737,903	$ -	$ 12,717,641	$ 14,983,641

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FUNDED CAPITAL IMPROVEMENT

Fire Station Complex

Project Description:
This project will provide a fire station, which includes four (4) bays, sleeping areas for staff members, meeting room, kitchen/food preparation, storage and offices for administration. The station is estimated to be 22K square feet of usable space and would also include the Town's Emergency Operations Center (EOC) with a back-up generator for sustainability. The project includes the acquisition of land and foundation upgrades; however, it does not include any apparatus or a training facility. Reflects 5% increase due to recent cost of construction.

PROJECT EXPENSE

410-72000-00-000-000064	Totals Thru	Estimated	5 Year Projection					Project
EXPENDITURE TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Consultant/Engineering	-		700,000	4,100	-		-	704,100
Construction	-		5,000,000	155,252	-		-	5,155,252
Design	19,500	100,000	232,500	200,000	-		-	552,000
FF&E	-	-	275,000	-	-	-	-	275,000
IT/Security	-	-	212,500	-	-	-	-	212,500
Contingency	-	-	150,000	-	-	-	-	150,000
Contingency-Exterior only	-	-	1,998,000					1,998,000
Other (Foundation)	-	-	300,000	-	-	-	-	300,000
Land (Per appraisal)	-	*1,998,000*	-	-	-	-	-	*1,998,000*
EXPENDITURES TOTAL	**19,500**	**2,098,000**	**8,868,000**	**359,352**	**-**	**-**	**-**	**11,344,852**

PROJECT FUNDING

410-33501-00-000-000064	Totals Thru	Estimated	5 Year Projection					Project
FUNDING TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Cash (Fund Balance)	19,500	-	-	359,352	-	-	-	378,852
Bonds 2015/16 CO	-	100,000	8,868,000	-	-	-	-	8,968,000
Contributions (in-kind)	-	*1,998,000*		-			-	*1,998,000*
FUNDING TOTAL	**19,500**	**2,098,000**	**8,868,000**	**359,352**	**-**	**-**	**-**	**11,344,852**

IMPACT ON OPERATING BUDGET

	Totals Thru	Estimated	5 Year Projection					Project
IMPACT TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Supplies	-	-	-			-	-	-
Services	-	-	-	-	5,150	5,305	5,464	15,918
Insurance	-	-	-	-	4,893	5,040	5,191	15,124
Repair & Maintenance	-	-	-	-	50,000	20,000	15,000	85,000
Rent & Utilities	-	-	-	-	64,580	66,517	68,513	199,610
Debt Service	-	-	-	422,807	422,807	422,807	422,807	1,691,228
OPERATING IMPACT	**-**	**-**	**-**	**422,807**	**547,430**	**519,669**	**516,975**	**2,006,880**

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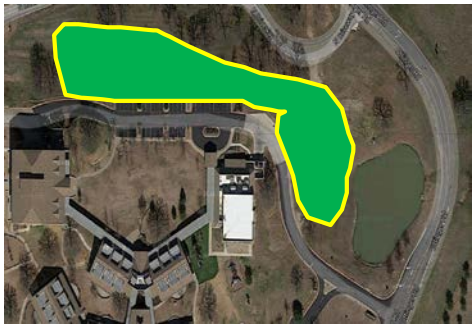
FUNDED CAPITAL IMPROVEMENT

Outdoor Learning Space

Project Description:
The outdoor classroom/greenhouse would greatly facilitate teachers' flexibility in their lessons to incorporate more hands-on science experiences. Establishing an area for on-going investigations would provide the students an authentic opportunity to connect their learning to the natural environment. Activities may include plant and animal investigations (including insects & small invertebrates), water chemistry projects using both our own pond as well as additional water sources housed within the facility, earth science, as well as understanding weather and weather patterns. The greenhouse is of particular interest to the middle and upper grades in establishing an environment for our living science projects. The space will be located along the northdrive and around the pond.



PROJECT EXPENSE

410-74400-00-000-000071	Totals Thru	Estimated	5 Year Projection					Project
EXPENDITURE TYPE	**FY 14/15**	**FY 15/16**	**FY 16/17**	**FY 17/18**	**FY 18/19**	**FY 19/20**	**FY 20/21**	**Total**
Engineering	-	-	-	-	-	-	-	-
Construction	-	50,200	44,000	-	-	-	-	94,200
Design	-	8,000	-	-	-	-	-	8,000
FF&E	-	-	-	-	-	-	-	-
IT/Security	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
Other (Foundation)	-	-	-	-	-	-	-	-
Other Admin cost	-	-	-	-	-	-	-	-
EXPENDITURES TOTAL	**-**	**58,200**	**44,000**	**-**	**-**	**-**	**-**	**102,200**

PROJECT FUNDING

410-33700-00-000-000071	Totals Thru	Estimated	5 Year Projection					Project
FUNDING TYPE	**FY 14/15**	**FY 15/16**	**FY 16/17**	**FY 17/18**	**FY 18/19**	**FY 19/20**	**FY 20/21**	**Total**
Cash (Fund Balance)	-	-	-	-	-	-	-	-
Transfer in from General Fund	-	-	-	-	-	-	-	-
Transfer in from Utility Fund	-	-	-	-	-	-	-	-
Grant - Foundation	-	102,200	-	-	-	-	-	102,200
Other	-	-	-	-	-	-	-	-
FUNDING TOTAL	**-**	**102,200**	**-**	**-**	**-**	**-**	**-**	**102,200**

IMPACT ON OPERATING BUDGET

	Totals Thru	Estimated	5 Year Projection					Project
IMPACT TYPE	**FY 14/15**	**FY 15/16**	**FY 16/17**	**FY 17/18**	**FY 18/19**	**FY 19/20**	**FY 20/21**	**Total**
Supplies	-	-	-	-	-	-	-	-
Services	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	2,000	2,060	2,122	2,185	8,367
Utilities	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
OPERATING IMPACT	**-**	**-**	**-**	**2,000**	**2,060**	**2,122**	**2,185**	**8,367**

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FUNDED CAPITAL IMPROVEMENT

Maintenance & Storage Facility

Project Description:
The proposed Maintenance and Public Works facility would utilize the existing Fire Department engine bay once a permanent Fire Station has been constructed. The building would provide storage space for weather event supplies, small equipment, and pumps. It will also serve as a work area to make repairs on equipment, etc. Pushed out from 16/17 to 17/18 and inflated 3%

PROJECT EXPENSE								
410-72000-00-000-000065	**Totals Thru**	**Estimated**	**5 Year Projection**					**Project**
EXPENDITURE TYPE	**FY 14/15**	**FY 15/16**	**FY 16/17**	**FY 17/18**	**FY 18/19**	**FY 19/20**	**FY 20/21**	**Total**
Engineering	-	-	-	-	-	-	-	-
Construction	-	-	-	2,060	-	-	-	2,060
Design	-	-	-	-	-	-	-	-
FF&E	-	-	-	20,600	-	-	-	20,600
Building retrofit	-	-	-	18,540	-	-	-	18,540
Other	-	-	-	-	-	-	-	-
EXPENDITURES TOTAL	**-**	**-**	**-**	**41,200**	**-**	**-**	**-**	**41,200**

PROJECT FUNDING								
410-10110-00-000-000000	**Totals Thru**	**Estimated**	**5 Year Projection**					**Project**
FUNDING TYPE	**FY 14/15**	**FY 15/16**	**FY 16/17**	**FY 17/18**	**FY 18/19**	**FY 19/20**	**FY 20/21**	**Total**
Cash (Fund Balance)	-	-	-	41,200	-	-	-	41,200
Contributions/Grants	-	-	-	-	-	-	-	-
Bonds	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
FUNDING TOTAL	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**41,200**

IMPACT ON OPERATING BUDGET								
	Totals Thru	**Estimated**	**5 Year Projection**					**Project**
IMPACT TYPE	**FY 14/15**	**FY 15/16**	**FY 16/17**	**FY 17/18**	**FY 18/19**	**FY 19/20**	**FY 20/21**	**Total**
Supplies	-	-	-				-	
Services	-	-	-				-	
Insurance	-	-	-	567	583	601	619	
Repair & Maintenance	-	-	-	1,030	1,061	1,093	1,126	
Rent & Utilities	-	-	-	5,150	5,305	5,464	5,628	
Debt Service	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
OPERATING IMPACT	**-**	**-**	**-**	**6,747**	**6,949**	**7,157**	**7,372**	

DRAFT

FUNDED CAPITAL IMPROVEMENT

Roanoke Road Reconstruction and Drainage South

(Highway 170 south to Town limits)

Project Description:
The project will provide stabilization of road subgrade and 6" of asphalt to approximately 4,000 LF of Roanoke Road and replace/improve culverts and ditches, consistent with 2011 Graham Pavement Evaluation Study. Project improvements will be from Highway 170 south to the Town limits. Anticipate crack sealing during the 2nd year after completion.

PROJECT EXPENSE								
410-73000-00-000-000034	Totals Thru	Estimated	5 Year Projection					Project
EXPENDITURE TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Engineering	2,900	-	-	-	-	50,000	-	52,900
Construction	-	-	-	-	-	403,000	-	403,000
Design	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
EXPENDITURES TOTAL	**2,900**	**-**	**-**	**-**	**-**	**453,000**	**-**	**455,900**

PROJECT FUNDING								
410-10110-00-000-000034	Totals Thru	Estimated	5 Year Projection					Project
FUNDING TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Cash (Fund Balance)	2,900	-	-	-	-	-	-	2,900
Contributions/Grants	-	-	-	-	-	-	-	-
Bonds 2018/19	-	-	-	-	-	453,000	-	453,000
Unfunded	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
FUNDING TOTAL	**2,900**	**-**	**-**	**-**	**-**	**453,000**	**-**	**455,900**

IMPACT ON OPERATING BUDGET								
	Totals Thru	Estimated	5 Year Projection					Project
IMPACT TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Supplies	-	-	-	-	-	-	-	
Services	-	-	-	-	-	-	-	
Insurance	-	-	-	-	-	-	-	
Repair & Maintenance	-	-	-	-	-	-	5,088	
Rent & Utilities	-	-	-	-	-	-	-	
Debt Service	-	-	-	-	-	30,038	30,038	
OPERATING IMPACT	**-**	**-**	**-**	**-**	**-**	**30,038**	**35,126**	**-**

DRAFT

FUNDED CAPITAL IMPROVEMENT

Sam School Road Reconstruction and Drainage
(Solana to Town limits)

Project Description:
The project will provide stabilization of road subgrade and 6" of asphalt to approximately 2,000 LF of Sam School Road and replace/improve culverts and ditches, consistent with 2011 Graham Pavement Evaluation Study. Anticipate crack sealing 2nd year from completion. Includes 150 linear feet of sidewalk.

PROJECT EXPENSE								
410-73000-00-000-000040	Totals Thru	Estimated	5 Year Projection					Project
EXPENDITURE TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Engineering	-	-	-	44,308	-	-	-	44,308
Construction	-	-	-	237,652	-	-	-	237,652
Design	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
EXPENDITURES TOTAL	**-**	**-**	**-**	**281,960**	**-**	**-**	**-**	**281,960**

PROJECT FUNDING								
410-10110-00-000-000040	Totals Thru	Estimated	5 Year Projection					Project
FUNDING TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Cash (Fund Balance)	-	-	-	281,960	-	-	-	281,960
Contributions/Grants	-	-	-	-	-	-	-	-
Bond Issuance	-	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
FUNDING TOTAL	**-**	**-**	**-**	**281,960**	**-**	**-**	**-**	**281,960**

IMPACT ON OPERATING BUDGET								
	Totals Thru	Estimated	5 Year Projection					Project
IMPACT TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Supplies	-	-	-	-	-	-	-	-
Services	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-	-
Rent & Utilities	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-		-	-
OPERATING IMPACT	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

DRAFT

FUNDED CAPITAL IMPROVEMENT

Dove Road Reconstruction and Drainage
(Vaquero to Terra Bella)

Project Description:
The project will provide stabilization of road subgrade and 6" of asphalt to approximately 6,500 LF of Dove Road and replace/improve culverts and ditches, consistent with 2011 Graham Pavement Evaluation Study. Staff is working with the Southlake developer to include a portion of this project when the Southlake portion is realighed and reconstructed in 2015/2016.

PROJECT EXPENSE								
410-73000-00-000-000041	Totals Thru	Estimated	5 Year Projection					Project
EXPENDITURE TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Engineering	-	75,000	25,000	-	-	-	-	100,000
Construction	-	-	666,085	-	-	-	-	666,085
Design	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
EXPENDITURES TOTAL	**-**	**75,000**	**691,085**	**-**	**-**	**-**	**-**	**766,085**

PROJECT FUNDING								
410-33501-00-000-000041	Totals Thru	Estimated	5 Year Projection					Project
FUNDING TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Cash (Fund Balance)	-	366,000	400,085	-	-	-	-	766,085
Contributions/Grants	-	-	-	-	-	-	-	-
Bonds 2017/18 CO	-	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
FUNDING TOTAL	**-**	**366,000**	**400,085**	**-**	**-**	**-**	**-**	**766,085**

IMPACT ON OPERATING BUDGET								
	Totals Thru	Estimated	5 Year Projection					Project
IMPACT TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Supplies	-	-	-	-	-	-	-	
Services	-	-	-	-	-	-	-	
Insurance	-	-	-	-	-	-	-	
Repair & Maintenance	-	-	-	-	-	5,000	5,150	
Rent & Utilities	-	-	-	-	-	-	-	
Debt Service	-	-	-	-	-	-	-	
OPERATING IMPACT	**-**	**-**	**-**	**-**	**-**	**5,000**	**5,150**	**-**

DRAFT

FUNDED CAPITAL IMPROVEMENT

Pearson Lane Reconstruction/Drainage & Trail - Dove Road / Pearson Road / Aspen Lane

Project Description:
This project will providetrail connectivity from Aspen Lane north to Dove Road along the east side of Pearson Road. This will include crosswalk devices at the corner of Dove and Pearson. In addition the project will provide stabilization of road subgrade and 5" of asphalt to approximately 1,300 LF of Pearson Lane and replace/improve culverts and ditches, consistent with 2011 Graham Pavement Evaluation Study. Anticipate crack sealing during the 2nd year after completion.

Project 53 Trail = $290,016
Project 60 R&D = $404,125

PROJECT EXPENSE								
410-74400-00-000-000053	**Totals Thru**	**Estimated**	**5 Year Projection**					**Project**
410-73000-00-000-000060	**FY 14/15**	**FY 15/16**	**FY 16/17**	**FY 17/18**	**FY 18/19**	**FY 19/20**	**FY 20/21**	**Total**
Trail - Engineering	-	-	-	-	22,260	-	-	22,260
Trail - Construction	-	-	-	-	222,600	-	-	222,600
Trail - Contingency	-	-	-	-	45,156	-	-	45,156
Road - Engineering	-	-	-	-	57,505	-	-	57,505
Road - Construction	-	-	-	-	346,620	-	-	346,620
EXPENDITURES TOTAL	**-**	**-**	**-**	**-**	**694,141**	**-**	**-**	**694,141**

PROJECT FUNDING								
410-33501-00-000-000053	**Totals Thru**	**Estimated**	**5 Year Projection**					**Project**
410-33501-00-000-000060	**FY 14/15**	**FY 15/16**	**FY 16/17**	**FY 17/18**	**FY 18/19**	**FY 19/20**	**FY 20/21**	**Total**
Cash (Fund Balance)	-	-	-	-	-	-	-	-
Contributions/Grants	-	-	-	-	-	-	-	-
Bonds 2018/19 CO	-	-	-	-	694,141	-	-	694,141
Unfunded	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
FUNDING TOTAL	**-**	**-**	**-**	**-**	**694,141**	**-**	**-**	**694,141**

IMPACT ON OPERATING BUDGET								
	Totals Thru	**Estimated**	**5 Year Projection**					**Project**
IMPACT TYPE	**FY 14/15**	**FY 15/16**	**FY 16/17**	**FY 17/18**	**FY 18/19**	**FY 19/20**	**FY 20/21**	**Total**
Supplies	-	-	-	-	-	-	-	-
Trail - Services	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-
Trail - Repair & Maint	-	-	-	-	-	-	-	-
Trail - Rent & Utilities	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	42,230	42,230	-
OPERATING IMPACT	**-**	**-**	**-**	**-**	**-**	**42,230**	**42,230**	**-**

DRAFT

FUNDED CAPITAL IMPROVEMENT

Ottinger Road Reconstruction/Drainage & Trail
(North of Westlake Academy)

Project Description:
This project will provide stabilization of road subgrade and 7" asphalt to approximately 4,000 LF of Ottinger Road (from Westlake Academy to SH 170) and replace/improve culverts and ditches, consistent with 2011 Graham Pavement Evaluation Study. Anticipate crack sealing during the 2nd year after completion. In conjunction with this project, the existing Ottinger Road bridge will be replaced with new box culvert, much like the Dove Road improvements. Staff will determine through engineering design analysis the final design criteria including horizontal and vertical alignment. A trail will provide East to West interconnectivity within the Westlake trail system. Includes a primitive trail head on the Southeast corner of the cemetery property (primitive parking, restrooms and water fountain).

Project 52 Trail	$ 300,949
Project 58 R&D	$ 983,954
Grand Total	**$1,284,903**

PROJECT EXPENSE								
410-74400-00-000-000052	**Totals Thru**	**Estimated**	**5 Year Projection**					**Project**
410-73000-00-000-000058	**FY 14/15**	**FY 15/16**	**FY 16/17**	**FY 17/18**	**FY 18/19**	**FY 19/20**	**FY 20/21**	**Total**
Trail- Engineering/Design	-	-	-	-	-	22,999	-	22,999
Trail - Construction	-	-	-	-	-	231,080	-	231,080
Trail - Design	-	-	-	-	-	46,870	-	46,870
Road/Bridge - Engineering	-	-	-	-	-	204,985	-	204,985
Road/Bridge - Construction	-	-	-	-	-	778,969	-	778,969
EXPENDITURES TOTAL	**-**	**-**	**-**	**-**	**-**	**1,284,903**	**-**	**1,284,903**

PROJECT FUNDING								
410-33501-00-000-000052	**Totals Thru**	**Estimated**	**5 Year Projection**					**Project**
410-33501-00-000-000058	**FY 14/15**	**FY 15/16**	**FY 16/17**	**FY 17/18**	**FY 18/19**	**FY 19/20**	**FY 20/21**	**Total**
Cash (Fund Balance)	-	-	-	-	-	-	-	-
Contributions/Grants	-	-	-	-	-	-	-	-
Bonds 2018/2019 CO	-	-	-	-	-	1,284,903	-	1,284,903
Unfunded	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
FUNDING TOTAL	**-**	**-**	**-**	**-**	**-**	**1,284,903**	**-**	**1,284,903**

IMPACT ON OPERATING BUDGET								
	Totals Thru	**Estimated**	**5 Year Projection**					**Project**
IMPACT TYPE	**FY 14/15**	**FY 15/16**	**FY 16/17**	**FY 17/18**	**FY 18/19**	**FY 19/20**	**FY 20/21**	**Total**
Supplies	-	-	-	-	-	-	-	
Trail - Services	-	-	-	-	-	-	-	
Insurance	-	-	-	-	-	-	-	
Trail - Repair & Maintenance	-	-	-	-	-	-	-	
Trail - Rent & Utilities	-	-	-	-	-	-	-	
Debt Service	-	-	-	-	-	78,165	78,165	
OPERATING IMPACT	**-**	**-**	**-**	**-**	**-**	**78,165**	**78,165**	**-**

DRAFT

ALL UNFUNDED (UNDER DISCUSSION) CAPITAL PROJECTS
FIVE YEAR PROJECTION

★ new project added this year

	Project Description	Totals Thru FY 14/15	FY 15/16 Estimated	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	TOTAL
				----------Five Year Projection----------					
1	Municipal Town Hall Buuilding	-	-	-	-	-	318,000	8,903,455	**9,221,455**
2	WA Phase II - 15 Classroom Secondary Addition	-	-	-	-	-	4,676,839	-	**4,676,839**
3	WA Phase II - 4 Classroom Kindergarten Addition	-	-	-	-	-	2,996,035	-	**2,996,035**
4	WA Phase III - Art & Science Classrooms	-	-	-	-	-	-	1,934,422	**1,934,422**
5	WA Phase III - Performing Arts Center	-	-	-	-	-	-	5,391,638	**5,391,638**
6	WA Sports Field Lighting	-	-	-	285,000	-	-	-	**285,000**
7	**Total Facilities Improvements**	**$ -**	**$ -**	**$ -**	**$ 285,000**	**$ -**	**$ 7,990,874**	**$16,229,515**	**$ 24,505,389**
8									
9									
10	Hwy 377 Landscape Improvements	-	-	-	-	-	742,000	-	**742,000**
11	Dove & Randol Mill Traffic Circle	-	-	-	-	-	674,238	742,630	**1,416,868**
12	Trail - Fidelity Campus to Westlake Parkway on 114	-	-	-	-	-	-	311,640	**311,640**
13	Trail Connection at 114/Solana	-	-	-	-	-	-	17,345	**17,345**
14	WA Pedestrian Underpass	-	-	-	741,600	-	-	-	**741,600**
15	SH 114/170 Enhancements *(moved from Funded after 1st project completed)*	239,433	-	-	5,000	1,000,000	-	-	**1,244,433**
16	SH 114/170 Enhancements (Contributions)	-	-	-	-	2,000,000	-	-	**2,000,000**
17	**Total Road/Street Improvements/Trails**	**$ 239,433**	**$ -**	**$ -**	**$ 746,600**	**$ 3,000,000**	**$ 1,416,238**	**$ 1,071,615**	**$ 6,473,886**
18									
19									
20	Cemetery Improvements	-	-	-	92,700	65,564	67,531	69,557	**295,352**
21	15-30 Acre Community Park	-	-	-	-	-	7,349,616	183,706	**7,533,322**
22	Roanoke Road Open Space	-	-	-	-	44,908	86,520	-	**131,428**
23	**Total Parks/Cemetery**	**$ -**	**$ -**	**$ -**	**$ 92,700**	**$ 110,472**	**$ 7,503,667**	**$ 253,263**	**$ 7,960,102**
24									
25									
26									
27									
28	**TOTAL UNFUNDED (UNDER DISCUSSION)**	**$ 239,433**	**$ -**	**$ -**	**$ 1,124,300**	**$ 3,110,472**	**$ 16,910,779**	**$17,554,393**	**$ 38,939,377**

DRAFT

ALL UNFUNDED (UNDER DISCUSSION) CAPITAL PROJECTS
FIVE YEAR PROJECTION

★ new project added this year

	Project Description	Totals Thru FY 14/15	FY 15/16 Estimated	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	TOTAL
				----------Five Year Projection----------					
1	Municipal Town Hall Buuilding	-	-	-	-	-	318,000	8,903,455	**9,221,455**
2	WA Phase II - 15 Classroom Secondary Addition	-	-	-	-	-	4,676,839	-	**4,676,839**
3	WA Phase II - 4 Classroom Kindergarten Addition	-	-	-	-	-	2,996,035	-	**2,996,035**
4	WA Phase III - Art & Science Classrooms	-	-	-	-	-	-	1,934,422	**1,934,422**
5	WA Phase III - Performing Arts Center	-	-	-	-	-	-	5,391,638	**5,391,638**
6	WA Sports Field Lighting	-	-	-	285,000	-	-	-	**285,000**
7	**Total Facilities Improvements**	**$ -**	**$ -**	**$ -**	**$ 285,000**	**$ -**	**$ 7,990,874**	**$16,229,515**	**$ 24,505,389**
8									
9									
10	Hwy 377 Landscape Improvements	-	-	-	-	-	742,000	-	**742,000**
11	Dove & Randol Mill Traffic Circle	-	-	-	-	-	674,238	742,630	**1,416,868**
12	Trail - Fidelity Campus to Westlake Parkway on 114	-	-	-	-	-	-	311,640	**311,640**
13	Trail Connection at 114/Solana	-	-	-	-	-	-	17,345	**17,345**
14	WA Pedestrian Underpass	-	-	-	741,600	-	-	-	**741,600**
15	SH 114/170 Enhancements *(moved from Funded after 1st project completed)*	239,433	-	-	5,000	1,000,000	-	-	**1,005,000**
16	SH 114/170 Enhancements (Contributions)	-	-	-	-	2,000,000	-	-	**2,000,000**
17	**Total Road/Street Improvements/Trails**	**$ 239,433**	**$ -**	**$ -**	**$ 746,600**	**$ 3,000,000**	**$ 1,416,238**	**$ 1,071,615**	**$ 6,234,453**
18									
19									
20	Cemetery Improvements	-	-	-	92,700	65,564	67,531	69,557	**295,352**
21	15-30 Acre Community Park	-	-	-	-	-	7,349,616	183,706	**7,533,322**
22	Roanoke Road Open Space	-	-	-	-	44,908	86,520	-	**131,428**
23	**Total Parks/Cemetery**	**$ -**	**$ -**	**$ -**	**$ 92,700**	**$ 110,472**	**$ 7,503,667**	**$ 253,263**	**$ 7,960,102**
24									
25									
26									
27									
28	**TOTAL UNFUNDED (UNDER DISCUSSION)**	**$ 239,433**	**$ -**	**$ -**	**$ 1,124,300**	**$ 3,110,472**	**$ 16,910,779**	**$17,554,393**	**$ 38,699,944**

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UNFUNDED (UNDER DISCUSSION) CAPITAL IMPROVEMENT

Municipal Building

Project Description:
Currently, this facility is proposed as an approximately 20,000 square foot municipal building . Staff believes if the project is located within Entrada, it will become a catalyst for the development and establish a meeting place for the community as well as provide for long term municipal service delivery to Westlake. Costs are escalated by 3% annually based on today's projections. In anticipation of receiving a 5 year lease for town hall, staff is proposing to begin engineering and design in FY 19/20 with construction and completion in FY 20/21 and 21/22 (both years expenditures are included in FY 20/21).

PROJECT EXPENSE

410-72000-00-000-000063	Totals Thru	Estimated	5 Year Projection					Project
EXPENDITURE TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Engineering	-	-	-	-	-	106,000	349,800	455,800
Construction (10% inflation)	-	-	-	-	-	-	6,725,155	6,725,155
Design	-	-	-	-	-	212,000	371,000	583,000
FF&E	-	-	-	-	-	-	424,000	424,000
IT/Security	-	-	-	-	-	-	318,000	318,000
Contingency	-	-	-	-	-	-	265,000	265,000
Other (Foundation)	-	-	-	-	-	-	318,000	318,000
Other Admin cost	-	-	-	-	-	-	132,500	132,500
EXPENDITURES TOTAL	**-**	**-**	**-**	**-**	**-**	**318,000**	**8,903,455**	**9,221,455**

PROJECT FUNDING

410-33501-00-000-000063	Totals Thru	Estimated	5 Year Projection					Project
FUNDING TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Cash (Fund Balance)	-	-	-	-	-	318,000	671,500	989,500
Transfer in from General Fund	-	-	-	-	-	-	-	-
Transfer in from Utility Fund	-	-	-	-	-	-	1,546,125	1,546,125
Contribution (Other)	-	-	-	-	-	-	6,685,830	6,685,830
FUNDING TOTAL	**-**	**-**	**-**	**-**	**-**	**318,000**	**8,903,455**	**9,221,455**

IMPACT ON OPERATING BUDGET

	Totals Thru	Estimated	5 Year Projection					Project
IMPACT TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Supplies	-	-	-	-	-	-	26,500	26,500
Services	-	-	-	-	-	-	15,900	15,900
Insurance	-	-	-	-	-	-	5,300	5,300
Repair & Maintenance	-	-	-	-	-	-	31,800	31,800
Utilities ($3/sq ft)	-	-	-	-	-	-	63,600	63,600
OPERATING IMPACT	**-**	**-**	**-**	**-**	**-**	**-**	**143,100**	**143,100**

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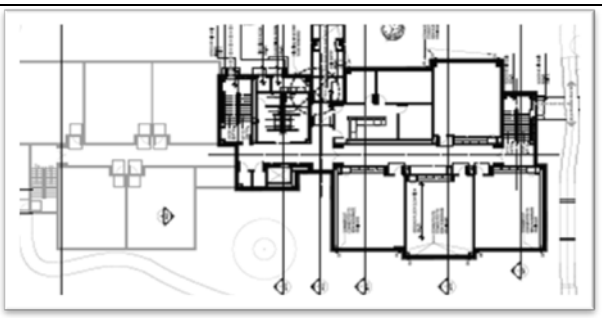
UNFUNDED (UNDER DISCUSSION) CAPITAL IMPROVEMENT

Westlake Academy - Phase II - 15 Classroom Secondary Addition

Project Description:
As part of Phase II of the Westlake Academy Master Plan, this project includes a 15 classroom addition to the Secondary School. The building will total approximately 11,000 sq. feet and will be attached onto the north side of the existing building. The adopted Master Plan shows 12 classrooms for Phase II. The additional 3 classrooms are due to value engineering when Phase I was bid. Phase II will bring an additional 276 students to total 1,098. K-5 = 18 students and 6-12 = 24 students.



PROJECT EXPENSE

EXPENDITURE TYPE	Totals Thru FY 14/15	Estimated FY 15/16	5 Year Projection FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Project Total
Engineering	-	-	-	-	-	344,169	-	344,169
Construction	-	-	-	-	-	3,441,719	-	3,441,719
Design	-	-	-	-	-	180,250	-	180,250
FF&E	-	-	-	-	-	247,200	-	247,200
IT/Security	-	-	-	-	-	154,500	-	154,500
Contingency	-	-	-	-	-	154,500	-	154,500
Other (Foundation)	-	-	-	-	-	103,000	-	103,000
Other Admin costs	-	-	-	-	-	51,500	-	51,500
EXPENDITURES TOTAL	**-**	**-**	**-**	**-**	**-**	**4,676,839**	**-**	**4,676,839**

PROJECT FUNDING

FUNDING TYPE	Totals Thru FY 14/15	Estimated FY 15/16	5 Year Projection FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Project Total
Cash/Transfers	-	-	-	-	-	-	-	-
Granada Lots ($10K x 84)	410,000	430,000	-	-	-	-	-	840,000
Unfunded	-	-	-	-	-	3,836,839	-	3,836,839
FUNDING TOTAL	**410,000**	**430,000**	**-**	**-**	**-**	**3,836,839**	**-**	**4,676,839**

IMPACT ON OPERATING BUDGET (ACADEMY)

IMPACT TYPE	Totals Thru FY 14/15	Estimated FY 15/16	5 Year Projection FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	TOTAL
Supplies	-	-	-	-	-	-	-	-
Services	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-	-
Rent & Utilities	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
OPERATING IMPACT	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

DRAFT

UNFUNDED (UNDER DISCUSSION) CAPITAL IMPROVEMENT

Westlake Academy - Phase II - 4 Classroom Kindergarten Addition

Project Description:
Per the Master Plan this project is part of Phase II. The Kindergarten addition would be located east of the original primary building. This would include: 4 classrooms with individual restrooms in each room for a total of 4,600 square feet that will match existing exterior building features. Phase II will bring an additional 276 students to total 1,098. K-5 grades = 18 students and 6-12 grades = 24 students.

PROJECT EXPENSE

EXPENDITURE TYPE	Totals Thru FY 14/15	Estimated FY 15/16	5 Year Projection FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Project Total
Engineering	-	-	-	-	-	24,205	-	24,205
Construction	-	-	-	-	-	2,200,000	-	2,200,000
Design	-	-	-	-	-	11,330	-	11,330
FF&E	-	-	-	-	-	100,500	-	100,500
IT/Security	-	-	-	-	-	60,000	-	60,000
Contingency	-	-	-	-	-	95,000	-	95,000
Other (Foundation)	-	-	-	-	-	475,000	-	475,000
Other Admin costs	-	-	-	-	-	30,000	-	30,000
EXPENDITURES TOTAL	**-**	**-**	**-**	**-**	**-**	**2,996,035**	**-**	**2,996,035**

PROJECT FUNDING

FUNDING TYPE	Totals Thru FY 14/15	Estimated FY 15/16	5 Year Projection FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Project Total
Cash/Transfers	-	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	2,996,035	-	2,996,035
Other	-	-	-	-	-	-	-	-
FUNDING TOTAL	**-**	**-**	**-**	**-**	**-**	**2,996,035**	**-**	**2,996,035**

IMPACT ON OPERATING BUDGET (ACADEMY)

IMPACT TYPE	Totals Thru FY 14/15	Estimated FY 15/16	5 Year Projection FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	TOTAL
Supplies	-	-	-	-	-	-	-	
Services	-	-	-	-	-	-	-	
Insurance	-	-	-	-	-	-	-	
Repair & Maintenance	-	-	-	-	-	-	-	
Rent & Utilities	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-
OPERATING IMPACT	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

DRAFT

UNFUNDED (UNDER DISCUSSION) CAPITAL IMPROVEMENT

Westlake Academy - Phase III - Arts & Science Classroom Addition

Project Description:
As part of Phase III of the WA Master Plan, this would be an additional 5,200 square foot single-story building attached to the existing Sam & Margret Lee Arts and Sciences Center. The addition would include 3 classrooms, labs and offices.

PROJECT EXPENSE								
	Totals Thru	Estimated	5 Year Projection					Project
EXPENDITURE TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Engineering	-	-	-	-	-	-	17,304	17,304
Construction	-	-	-	-	-	-	1,602,350	1,602,350
Design	-	-	-	-	-	-	160,268	160,268
Other (FF&E)	-	-	-	-	-	-	154,500	154,500
IT/Security	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
Other (Foundation)	-	-	-	-	-	-	-	-
Other Admin costs	-	-	-	-	-	-	-	-
EXPENDITURES TOTAL	**-**	**-**	**-**	**-**	**-**	**-**	**1,934,422**	**1,934,422**

PROJECT FUNDING								
	Totals Thru	Estimated	5 Year Projection					Project
FUNDING TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Cash/Transfers	-	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	1,934,422	1,934,422
Other	-	-	-	-	-	-	-	-
FUNDING TOTAL	**-**	**-**	**-**	**-**	**-**	**-**	**1,934,422**	**1,934,422**

IMPACT ON OPERATING BUDGET (ACADEMY)								
	Totals Thru	Estimated	5 Year Projection					
IMPACT TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	TOTAL
Supplies	-	-	-	-	-	-	-	
Services	-	-	-	-	-	-	-	
Insurance	-	-	-	-	-	-	-	
Repair & Maintenance	-	-	-	-	-	-	-	
Rent & Utilities	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-
OPERATING IMPACT	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

DRAFT

UNFUNDED (UNDER DISCUSSION) CAPITAL IMPROVEMENT

Westlake Academy - Phase III - Performing Arts Center

Project Description:
In Phase III of the Westlake Academy Master Plan, a new 16,000 square feet auditorium is proposed with a raised stage, fixed seating, dressing rooms, lighting, restrooms, offices, and a lobby. This building would be located to the west of the Sam and Margaret Lee Arts & Sciences Building. We anticipate the cost of the interior ammenities to be provided through contributions/grants.

PROJECT EXPENSE

EXPENDITURE TYPE	Totals Thru FY 14/15	Estimated FY 15/16	5 Year Projection FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Project Total
Engineering	-	-	-	-	-	-	28,840	28,840
Construction	-	-	-	-	-	-	4,486,680	4,486,680
Design	-	-	-	-	-	-	438,368	438,368
Other (FF&E)	-	-	-	-	-	-	437,750	437,750
IT/Security	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	103,000	103,000
Other (Foundation)	-	-	-	-	-	-	-	-
Other Admin costs	-	-	-	-	-	-	-	-
EXPENDITURES TOTAL	**-**	**-**	**-**	**-**	**-**	**-**	**5,391,638**	**5,391,638**

PROJECT FUNDING

FUNDING TYPE	Totals Thru FY 14/15	Estimated FY 15/16	5 Year Projection FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Project Total
Cash/Transfers	-	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	5,391,638	5,391,638
Other	-	-	-	-	-	-	-	-
FUNDING TOTAL	**-**	**-**	**-**	**-**	**-**	**-**	**5,391,638**	**5,391,638**

IMPACT ON OPERATING BUDGET (ACADEMY)

IMPACT TYPE	Totals Thru FY 14/15	Estimated FY 15/16	5 Year Projection FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	TOTAL
Supplies	-	-	-	-	-	-	-	
Services	-	-	-	-	-	-	-	
Insurance	-	-	-	-	-	-	-	
Repair & Maintenance	-	-	-	-	-	-	-	
Rent & Utilities	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-
OPERATING IMPACT	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

DRAFT

UNFUNDED (UNDER DISCUSSION) CAPITAL IMPROVEMENT

Westlake Academy - Sports Field Lighting

Project Description:
The project pertains to sports field lighting to be located at Westlake Acdemy. The proposal includes four 70 foot tall light poles with 1500-watt fixtures on each pole. Would need to comport to our outdoor lighting standards and directives from the Council and Planning & Zoning recommendations regarding low lighting conditions.

PROJECT EXPENSE								
	Totals Thru	Estimated	5 Year Projection					Project
EXPENDITURE TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Engineering	-	-	-	15,000	-	-	-	15,000
Construction	-	-	-	250,000	-	-	-	250,000
Design	-	-	-	-	-	-	-	-
Other (FF&E)	-	-	-	-	-	-	-	-
IT/Security	-	-	-	-	-	-	-	-
Contingency	-	-	-	20,000	-	-	-	20,000
Other (Foundation)	-	-	-	-	-	-	-	-
Other Admin costs	-	-	-	-	-	-	-	-
EXPENDITURES TOTAL	**-**	**-**	**-**	**285,000**	**-**	**-**	**-**	**285,000**

PROJECT FUNDING								
	Totals Thru	Estimated	5 Year Projection					Project
FUNDING TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Cash/Transfers	-	-	-	-	-	-	-	-
Unfunded	-	-	-	285,000	-	-	-	285,000
Other	-	-	-	-	-	-	-	-
FUNDING TOTAL	**-**	**-**	**-**	**285,000**	**-**	**-**	**-**	**285,000**

IMPACT ON OPERATING BUDGET (ACADEMY)								
	Totals Thru	Estimated	5 Year Projection					
IMPACT TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	TOTAL
Supplies	-	-	-	-	1,300	1,300	1,300	
Services	-	-	-	-		1,200	1,200	
Insurance	-	-	-	-	500	500	500	
Repair & Maintenance	-	-	-	-	1,000	1,000	1,000	
Rent & Utilities	-	-	-	-	-	1,500	1,500	
Other	-	-	-	-	-	-	-	
OPERATING IMPACT	**-**	**-**	**-**	**-**	**2,800**	**5,500**	**5,500**	**-**

DRAFT

UNFUNDED (UNDER DISCUSSION) CAPITAL IMPROVEMENT

Hwy 377 Landscape Improvements

Project Description:
The project will include streetscape enhancements (hardscape, landscape) along US Hwy 377 starting at Westport Parkway stretching north for 3/4 mile. The enhancements will only be located in the median and consist of native and naturalized plantings, trees, plant bed preparations, drip irrigation, and concrete edging/mowstrip. Since the project will be within state ROW, the Town will submit this project to TxDOT for potential grant funding opportunities similar to the FM 1938 median landscape project.

PROJECT EXPENSE								
	Totals Thru	Estimated	5 Year Projection					Project
EXPENDITURE TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Engineering	-	-	-	-	-	106,000	-	106,000
Construction	-	-	-	-	-	636,000	-	636,000
Design	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
EXPENDITURES TOTAL	**-**	**-**	**-**	**-**	**-**	**742,000**	**-**	**742,000**

PROJECT FUNDING								
	Totals Thru	Estimated	5 Year Projection					Project
FUNDING TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Cash (Fund Balance)	-	-	-	-	-	-	-	-
Contributions/Grants	-	-	-	-	-	-	-	-
Bonds 2016/17 CO $2.58M	-	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	742,000	-	742,000
Other	-	-	-	-	-	-	-	-
FUNDING TOTAL	**-**	**-**	**-**	**-**	**-**	**742,000**	**-**	**742,000**

IMPACT ON OPERATING BUDGET								
	Totals Thru	Estimated	5 Year Projection					Project
IMPACT TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Supplies	-	-	-	-	-	-	-	-
Services	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	
Repair & Maintenance	-	-	-	-	-	5,150	5,305	
Rent & Utilities	-	-	-	-	-	10,300	10,609	
Debt Service	-	-	-	-	-	-	-	
OPERATING IMPACT	**-**	**-**	**-**	**-**	**-**	**15,450**	**15,914**	**-**

DRAFT

UNFUNDED (UNDER DISCUSSION) CAPITAL IMPROVEMENT

Dove Road & Randol Mill Traffic Circle

Project Description:
Reconstruction and reconfiguration of Dove Road and Randol Mill from a 3-way stop intersection to a traffic circle to improve traffic safety. Pavement construction will be consistent with 2011 Graham Pavement Evaluation Study.

PROJECT EXPENSE								
	Totals Thru	Estimated	5 Year Projection					Project
EXPENDITURE TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Engineering	-	-	-	-	-	-	106,090	106,090
Construction	-	-	-	-	-	-	636,540	636,540
Design	-	-	-	-	-	36,050	-	36,050
Contingency	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	638,188	-	638,188
EXPENDITURES TOTAL	**-**	**-**	**-**	**-**	**-**	**674,238**	**742,630**	**1,416,868**

PROJECT FUNDING								
	Totals Thru	Estimated	5 Year Projection					Project
FUNDING TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Cash (Fund Balance)	-	-	-	-	-	-	-	-
Contributions/Grants	-	-	-	-	-	-	-	-
Bond Issuance	-	-	-	-	-	-	-	-
UnFunded	-	-	-	-	-	674,238	742,630	1,416,868
Other	-	-	-	-	-	-	-	-
FUNDING TOTAL	**-**	**-**	**-**	**-**	**-**	**674,238**	**742,630**	**1,416,868**

IMPACT ON OPERATING BUDGET								
	Totals Thru	Estimated	5 Year Projection					Project
IMPACT TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Supplies	-	-	-	-	-	-	-	-
Services	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	2,971	3,060	
Rent & Utilities	-	-	-	-	-	5,941	6,119	
Debt Service	-	-	-	-	-	-	-	
OPERATING IMPACT	**-**	**-**	**-**	**-**	**-**	**8,912**	**9,179**	**-**

DRAFT

UNFUNDED (UNDER DISCUSSION) CAPITAL IMPROVEMENT

Trail - Fidelity Campus to Westlake Parkway on 114

Project Description:
This project will provide connectivity from Hwy 114 to Capital Parkway along the east side of Westlake Parkway.

PROJECT EXPENSE								
	Totals Thru	Estimated	5 Year Projection					Project
EXPENDITURE TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Engineering	-	-				-	23,850	23,850
Construction	-	-				-	241,945	241,945
Design	-	-					45,845	45,845
Contingency	-	-					-	-
Other	-	-	-	-	-	-	-	-
EXPENDITURES TOTAL	**-**	**-**	**-**	**-**	**-**	**-**	**311,640**	**311,640**

PROJECT FUNDING								
	Totals Thru	Estimated	5 Year Projection					Project
FUNDING TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Cash (Fund Balance)	-	-	-	-	-	-	-	-
Contributions/Grants	-	-	-	-	-	-	-	-
Bonds	-	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	311,640	311,640
Other	-	-	-	-	-	-	-	-
FUNDING TOTAL	**-**	**-**	**-**	**-**	**-**	**-**	**311,640**	**311,640**

IMPACT ON OPERATING BUDGET								
	Totals Thru	Estimated	5 Year Projection					Project
IMPACT TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Supplies	-	-	-	-	-	-	-	-
Services	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-	-
Rent & Utilities	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
OPERATING IMPACT	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

DRAFT

UNFUNDED (UNDER DISCUSSION) CAPITAL IMPROVEMENT

Trail Connection at 114 and Solana

Project Description:
This project will be a cooperative effort between Westlake, Trophy Club, and Southlake consisting of the design and engineering of an intra-city trail system. The engineering/design costs will be shared with all cities. Construction and landscaping are estimated costs until engineering and design are completed. The Town continues to work with DTZ to construct the trail between Sam School Road and Hwy 114.

PROJECT EXPENSE								
	Totals Thru	Estimated	5 Year Projection					Project
EXPENDITURE TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Engineering	-	-				-	-	-
Construction	-	-				-	17,345	17,345
Design	-	-					-	-
Contingency	-	-					-	-
Other	-	-	-	-	-	-	-	-
EXPENDITURES TOTAL	**-**	**-**	**-**	**-**	**-**	**-**	**17,345**	**17,345**

PROJECT FUNDING								
	Totals Thru	Estimated	5 Year Projection					Project
FUNDING TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Cash (Fund Balance)	-	-	-	-	-	-	-	-
Contributions/Grants	-	-	-	-	-	-	-	-
Bonds	-	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	17,345	17,345
Other	-	-	-	-	-	-	-	-
FUNDING TOTAL	**-**	**-**	**-**	**-**	**-**	**-**	**17,345**	**17,345**

IMPACT ON OPERATING BUDGET								
	Totals Thru	Estimated	5 Year Projection					Project
IMPACT TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Supplies	-	-	-	-	-	-	-	-
Services	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-	-
Rent & Utilities	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
OPERATING IMPACT	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

DRAFT

UNFUNDED (UNDER DISCUSSION) CAPITAL IMPROVEMENT

Westlake Academy - Pedestrian Underpass

Project Description:
This project will provide for the construction of a pedestrian underpass on the south side of the Westlake Academy campus and connections to the existing trail system. This will require the reconstruction of a section of Ottinger Road and the relocation of water, gas, and telecommunications.

PROJECT EXPENSE								
	Totals Thru	Estimated	5 Year Projection					Project
EXPENDITURE TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Engineering	-	-	-	61,800	-	-	-	61,800
Construction	-	-	-	618,000	-	-	-	618,000
Design	-	-	-	-	-	-	-	-
Contingency	-	-	-	61,800	-	-	-	61,800
Other	-	-	-	-	-	-	-	-
EXPENDITURES TOTAL	**-**	**-**	**-**	**741,600**	**-**	**-**	**-**	**741,600**

PROJECT FUNDING								
	Totals Thru	Estimated	5 Year Projection					Project
FUNDING TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Cash (Fund Balance)	-	-	-	-	-	-	-	-
Contributions/Grants	-	-	-	-	-	-	-	-
Bonds 2011 CO $2.095M	-	-	-	-	-	-	-	-
Unfunded	-	-	-	741,600	-	-	-	741,600
Other	-	-	-	-	-	-	-	-
FUNDING TOTAL	**-**	**-**	**-**	**741,600**	**-**		**-**	**741,600**

IMPACT ON OPERATING BUDGET								
	Totals Thru	Estimated	5 Year Projection					Project
IMPACT TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Supplies	-	-	-	-	-	-	-	-
Services	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-	-
Rent & Utilities	-	-	-	-	206	212	219	
Debt Service	-	-	-	-	-	-	-	-
OPERATING IMPACT	**-**	**-**	**-**	**-**	**206**	**212**	**219**	**-**

DRAFT

UNFUNDED (UNDER DISCUSSION) CAPITAL IMPROVEMENT

SH114/170 Enhancements

Project Description:
This project was anticipated to be a cooperative effort between Westlake, Trophy Club, and Roanoke consisting of the design and construction of landscape and hardscape improvements to the SH 170 & Hwy 114 interchange to include plantings, painting, and entry monuments. Maintenance is for irrigation only. To-date the Town has paid $239,433 for engineering and paintintg in FY 13/14. Project costs are estimated to be $3,000,000 for construction. Funding participation is anticipated to be 1/3 from each party. This project will be submitted for a TxDot grant (Green Ribbon). The Town anticipates getting $160,000 reimbursement of engineering costs in FY 15/16 from Trophy Club and Roanoke and will use those funds towards the final construction. If project does not move forward, the funds will go to the Capital Projects fund balance.

PROJECT EXPENSE

EXPENDITURE TYPE	Totals Thru FY 14/15	Estimated FY 15/16	5 Year Projection FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Project Total
Engineering	-	-	-	5,000	-	-	-	5,000
Construction	-		-	-	3,000,000	-	-	3,000,000
Design	-	-	-	-	-	-	-	-
Painting	239,433	-	-	-	-	-	-	239,433
Other	-	-	-	-	-	-	-	-
EXPENDITURES TOTAL	**239,433**	**-**	**-**	**5,000**	**3,000,000**	**-**	**-**	**3,244,433**

PROJECT FUNDING

FUNDING TYPE	Totals Thru FY 14/15	Estimated FY 15/16	5 Year Projection FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Project Total
Cash (Fund Balance)	-	-	-	-	-	-	-	-
Contributions/Grants	149,622		-	-	2,000,000	-	-	2,149,622
Bonds 2011 CO $2.095M	89,811	-	-	-	-	-	-	89,811
Bonds 2018/2019 CO	-	-	-	5,000	1,000,000	-	-	1,005,000
Other	-	-	-	-	-	-	-	-
FUNDING TOTAL	**239,433**	**-**	**-**	**5,000**	**3,000,000**	**-**	**-**	**3,244,433**

IMPACT ON OPERATING BUDGET

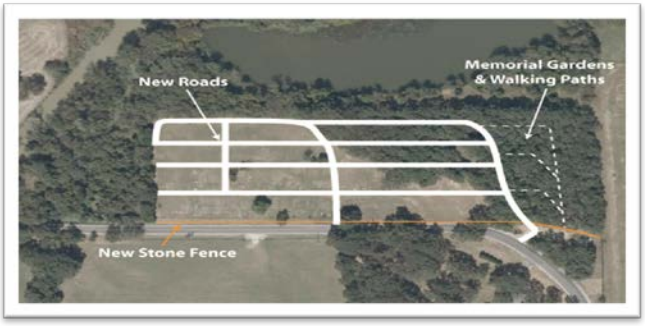
IMPACT TYPE	Totals Thru FY 14/15	Estimated FY 15/16	5 Year Projection FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Project Total
Supplies	-	-	-	-	-	-	-	-
Services	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-	-
Rent & Utilities	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	60,835	60,835	-
OPERATING IMPACT	**-**	**-**	**-**	**-**	**-**	**60,835**	**60,835**	**-**

DRAFT

UNFUNDED (UNDER DISCUSSION) CAPITAL IMPROVEMENT

Cemetery Improvements

Project Description:
These improvements will consist of section markers, roadways and landscaping. The project also anticipates a future trail head with rest facilities that will accomodate the future cemetery/academy trail. Based on current funding sources, this project will be dependent upon the future sale of plots and would be completed in four phases. Phase I & II includes the road improvements and Phase III & IV will consist of the landscaping and trail improvements.



PROJECT EXPENSE								
	Totals Thru	Estimated	5 Year Projection					Project
EXPENDITURE TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Engineering	-	-	-	-	-	-	-	-
Construction	-	-	-	92,700	65,564	67,531	69,557	295,351
Design	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
EXPENDITURES TOTAL	**-**	**-**	**-**	**92,700**	**65,564**	**67,531**	**69,557**	**295,351**

PROJECT FUNDING								
	Totals Thru	Estimated	5 Year Projection					Project
FUNDING TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Cash (Fund Balance)	-	-	-	-	-	-	-	-
Contributions/Grants	-	-	-	-	-	-	-	-
Bond Issuance	-	-	-	-	-	-	-	-
Unfunded	-	-	-	92,700	65,564	67,531	69,557	295,351
Other	-	-	-	-	-	-	-	-
FUNDING TOTAL	**-**	**-**	**-**	**92,700**	**65,564**	**67,531**	**69,557**	**295,351**

IMPACT ON OPERATING BUDGET								
	Totals Thru	Estimated	5 Year Projection					Project
IMPACT TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Supplies	-	-	-	-	-	-	-	
Services	-	-	-	-	5,614	5,782	5,955	
Insurance	-	-	-	-	-	-	-	
Repair & Maintenance	-	-	-	-	16,841	17,346	17,866	
Rent & Utilities	-	-	-	-	-	-	-	
Debt Service	-	-	-	-	-	-	-	-
OPERATING IMPACT	**-**	**-**	**-**	**-**	**22,454**	**23,128**	**23,821**	**-**

DRAFT

UNFUNDED (UNDER DISCUSSION) CAPITAL IMPROVEMENT

15-30 Acre Community Park

Project Description:
This project would include the purchase of 15 to 30 acres of open space with the ability to add amenities such as small covered pavilions, trail heads, playground stations, sports fields, general use open spaces, dog park, restroom, football field, running track, cross country trail, outdoor tennis and basketball courts, baseball and softball fields. The project would include restrooms, concession area with outdoor eating area and parking. This facility would provide programs and activities to the Westlake community and Westlake Academy.

PROJECT EXPENSE

EXPENDITURE TYPE	Totals Thru FY 14/15	Estimated FY 15/16	5 Year Projection FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Project Total
Engineering	-	-	-	-	-	65,508	67,473	132,981
Construction	-	-	-	-	-	2,793,100	-	2,793,100
Design	-	-	-	-	-	65,508	67,473	132,981
Contingency	-	-	-	-	-	58,300	48,760	107,060
Land Purchase(390K for 10 Acres)	-	-	-	-	-	4,367,200	-	4,367,200
EXPENDITURES TOTAL	**-**	**-**	**-**	**-**	**-**	**7,349,616**	**183,706**	**7,533,322**

PROJECT FUNDING

FUNDING TYPE	Totals Thru FY 14/15	Estimated FY 15/16	5 Year Projection FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Project Total
Cash (Fund Balance)	-	-	-	-	-	-	-	-
Contributions/Grants	-	-	-	-	-	-	-	-
Bond Issuance	-	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	7,349,616	183,706	7,533,322
Other	-	-	-	-	-	-	-	-
FUNDING TOTAL	**-**	**-**	**-**	**-**	**-**	**7,349,616**	**183,706**	**7,533,322**

IMPACT ON OPERATING BUDGET

IMPACT TYPE	Totals Thru FY 14/15	Estimated FY 15/16	5 Year Projection FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Project Total
Supplies	-	-	-			2,975	3,065	
Services	-	-	-			17,851	18,387	
Insurance	-	-	-			-	-	
Repair & Maintenance	-	-	-			2,975	3,065	
Rent & Utilities	-	-	-			9,521	9,807	
Debt Service	-	-	-	-	-	-	-	-
OPERATING IMPACT	**-**	**-**	**-**	**-**	**-**	**33,323**	**34,323**	**-**

DRAFT

UNFUNDED (UNDER DISCUSSION) CAPITAL IMPROVEMENT

Roanoke Road Open Space

Project Description:
The town owns two acres of undeveloped open space located south of HWY 170 on Roanoke Road. This project would be completed in two phases. Phase I includes the removal of all the brush and mesquite trees, adding park benches and planting trees. Phase II would include adding a trail head with a five to six space parking area.

PROJECT EXPENSE								
	Totals Thru	Estimated	5 Year Projection					Project
EXPENDITURE TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Engineering	-	-	-	-	-	-	-	-
Construction	-	-	-	-	32,373	86,520	-	118,893
Design	-	-	-	-	12,535	-	-	12,535
Contingency	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
EXPENDITURES TOTAL	**-**	**-**	**-**	**-**	**44,908**	**86,520**	**-**	**131,428**

PROJECT FUNDING								
	Totals Thru	Estimated	5 Year Projection					Project
FUNDING TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Cash (Fund Balance)	-	-	-	-	-	-	-	-
Contributions/Grants	-	-	-	-	-	-	-	-
Bond Issuance	-	-	-	-	-	-	-	-
Unfunded	-	-	-	-	44,908	86,520	-	131,428
Other	-	-	-	-	-	-	-	-
FUNDING TOTAL	**-**	**-**	**-**	**-**	**44,908**	**86,520**	**-**	**131,428**

IMPACT ON OPERATING BUDGET								
	Totals Thru	Estimated	5 Year Projection					Project
IMPACT TYPE	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	Total
Supplies	-	-	-	-	-	-	-	-
Services	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-	-
Rent & Utilities	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
OPERATING IMPACT	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

DRAFT

TOWN OF WESTLAKE
FIVE YEAR FORECAST
All Municipal Funds

	DESCRIPTION			ESTIMATED FY 15-16	REVISION 5 PROPOSED FY 16-17	1 FY 17-18	2 FY 18-19	3 FY 19-20	4 FY 20-21
1	**GENERAL FUND**								
2	Sales Tax (ongoing 100% minus one time)		3.0%	4,450,000	4,450,000	4,583,500	4,721,005	4,862,635	5,008,514
3	Sales Tax (audit/one-time)		fixed	100,000	100,000	200,000	200,000	200,000	200,000
4	Sales Tax - additional due to commercial (CVS)		fixed	0	0	37,500	51,500	51,500	51,500
5	Sales Tax Allocation to 4B		linked to 4B	(1,137,500)	(1,137,500)	(1,205,250)	(1,243,126)	(1,278,534)	(1,315,004)
6	Sales Tax Allocation to ED		linked to ED	(102,000)	(102,000)	(102,000)	(102,000)	(102,000)	(102,000)
7	**Sales Tax Subtotal**			**3,310,500**	**3,310,500**	**3,513,750**	**3,627,379**	**3,733,601**	**3,843,011**
8	Property Tax		3.0%	1,312,000	1,437,057	1,480,168	1,524,573	1,570,311	1,617,420
9	Additional Property Tax	residential	schedule	0	0	209,414	322,594	461,925	566,736
10	Additional Property Tax	commercial	schedule	0	0	0	0	0	0
11	**Property Tax Subtotal**			**1,312,000**	**1,437,057**	**1,689,583**	**1,847,168**	**2,032,235**	**2,184,156**
12	Grading/Bldg/Plan Review/EMS Fees			375,437	100,000	100,000	100,000	100,000	100,000
13	**Total Permits and Fees From Schedule**	**OTHER**		**375,437**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**
14	GRANADA	Xfr out to CP	schedule	223,652	298,203	298,203	149,101	0	0
15	ENTRADA	Xfr out to CP	schedule	97,975	326,583	244,937	163,292	163,292	163,292
16	VAQUERO	keep in GF	schedule	208,813	208,813	208,813	208,813	208,813	0
17	QUAIL HOLLOW	keep in GF	schedule	0	104,406	104,406	104,406	104,406	104,406
18	CARLYLE	keep in GF	schedule	74,551	29,820	0	0	0	0
19	ALL OTHER	keep in GF	schedule	29,820	44,730	29,820	29,820	29,820	29,820
20	**Total Permits and Fees From Schedule**	**RESIDENTIAL**		**634,811**	**1,012,556**	**886,180**	**655,433**	**506,331**	**297,518**
21	ENTRADA	Xfr out to CP	schedule	133,247	347,375	416,080	28,563	0	0
22	SCHWAB	keep in GF	schedule	0	471,786	471,786	0	0	0
23	ALL OTHER	keep in GF	schedule	0	0	0	0	0	0
24	**Total Permits and Fees From Schedule**	**COMMERCIAL**		**133,247**	**819,161**	**887,866**	**28,563**	**0**	**0**
25	**Total Permits and Fees (Building Residential & Commercial)**			**1,143,495**	**1,931,717**	**1,874,046**	**783,995**	**606,331**	**397,518**
26	Liquor Permit Fees	10	2.5%	3,310	3,310	3,392	3,477	3,563	3,652
27	Other Misc Permits	10	2.5%	1,450	1,450	1,486	1,523	1,561	1,600
28	Reforestation Tree Escrow	12	2.5%	251,100	0	0	0	0	0
29	Gas Well Misc Fees	12	2.5%	22,950	22,950	23,521	24,107	24,707	25,323
30	Insurance & Surety Review Fees	12	2.5%	3,000	3,000	3,075	3,151	3,230	3,310
31	Renewal Fees	12	2.5%	1,000	1,000	1,025	1,050	1,077	1,103
32	Engineer Review/Civil	12	2.5%	15,000	15,000	15,374	15,756	16,149	16,551
33	Development Fees	12	2.5%	45,589	45,589	46,724	47,888	49,080	50,302
34	Development Fees - Entrada	12	2.5%	30,000	0	0	0	0	0
35	Contractor Registration Fees	12	2.5%	16,575	16,575	16,988	17,411	17,844	18,289
36	EMS Revenues	14	2.5%	136,500	139,913	143,396	146,967	150,626	154,377
37	Firefighter Equipment Fees	14	2.5%	2,000	2,000	2,050	2,101	2,153	2,207
38	Fire Code Inspections	14	2.5%	525	525	538	551	565	579
39	Court Administrative Fees	15	2.5%	8,800	8,975	9,198	9,428	9,662	9,903
40	**Total Permits and Fees (Not Related to SFR Building Permits)**			**537,799**	**260,287**	**266,768**	**273,410**	**280,218**	**287,195**
41	Flex Plan Gain	10	2.5%	0	0	0	0	0	0
42	Parking Lot Rental	10	2.5%	10,808	0	0	0	0	0
43	Special Events	10	2.5%	2,750	2,750	2,818	2,889	2,961	3,034
44	Sales of Surplus/Scrap Items	10	2.5%	600	600	615	630	646	662
45	Insurance Refund/Equity Return	10	2.5%	9,800	9,800	10,044	10,294	10,550	10,813
46	Administrative CC Fee	10	2.5%	500	500	512	525	538	552
47	Misc Revenue Dept 10	10	2.5%	3,405	3,405	3,490	3,577	3,666	3,757
48	Misc Revenue Dept 12	12	2.5%	250	250	256	263	269	276
49	Misc Revenue Dept 16	16	2.5%	6,730	6,730	6,898	7,069	7,245	7,426
50	Facility Rental	17	2.5%	4,450	4,450	4,561	4,674	4,791	4,910
51	**Misc Income**			**39,293**	**28,485**	**29,194**	**29,921**	**30,666**	**31,430**
52	AT&T/SBC		2.5%	478,500	492,855	505,127	517,705	530,596	543,807
53	Verizon		2.5%	52,242	53,810	55,149	56,523	57,930	59,373
54	TXU/Atmos Gas		2.5%	47,828	49,262	50,489	51,746	53,035	54,355
55	Charter		2.5%	6,793	6,997	7,171	7,349	7,532	7,720
56	One Source		2.5%	4,594	4,732	4,849	4,970	5,094	5,221
57	Southwestern Bell		2.5%	184	189	194	199	204	209
58	Tri-County Electric		2.5%	349,965	360,464	369,440	378,639	388,067	397,730
59	Trinity Waste/AWIN Mgmt		2.5%	41,500	42,745	43,809	44,900	46,018	47,164
60	Misc. Franchise Fees		2.5%	48,200	49,646	50,882	52,149	53,447	54,778
61	**Franchise Fees**			**1,029,805**	**1,060,699**	**1,087,110**	**1,114,179**	**1,141,922**	**1,170,356**

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TOWN OF WESTLAKE
FIVE YEAR FORECAST
All Municipal Funds

	DESCRIPTION					ESTIMATED FY 15-16	REVISION 5 PROPOSED FY 16-17	1 FY 17-18	2 FY 18-19	3 FY 19-20	4 FY 20-21
62	Citation Revenue				2.5%	720,000	727,200	745,307	763,865	782,886	802,380
63	Citation Revenue				2.5%	0	0	0	0	0	0
64	Court Techology				2.5%	16,000	16,320	16,726	17,143	17,570	18,007
65	Court Security				2.5%	12,000	12,240	12,545	12,857	13,177	13,505
66	Warrant Fees				2.5%	41,000	41,820	42,861	43,929	45,022	46,143
67	NSF Check Fees				2.5%	700	715	733	751	770	789
68	Court Efficiency Fees				2.5%	750	765	784	804	824	844
69	Law Enforcement Stds/Edu				2.5%	665	680	697	714	732	750
70	Collection Fees				2.5%	5,500	5,610	5,750	5,893	6,040	6,190
71	**Fines and Forfeitures (Court)**					**796,615**	**805,350**	**825,403**	**845,956**	**867,020**	**888,609**
72	Beverage Tax				2.5%	61,280	62,506	64,062	65,657	67,292	68,968
73	Beverage Tax				2.5%	0	0	0	0	0	0
74	**Beverage Tax**					**61,280**	**62,506**	**64,062**	**65,657**	**67,292**	**68,968**
75	Interest Income	Dept 11			2.5%	9,440	9,723	9,965	10,213	10,468	10,728
76	Interest Income	Dept 15			2.5%	1,470	1,499	1,536	1,575	1,614	1,654
77	**Interest Income**					**10,910**	**11,222**	**11,502**	**11,788**	**12,082**	**12,382**
78	Contributions	Dept 11			2.5%	0	0	0	0	0	0
79	Contributions	Dept 14			2.5%	10,000	10,000	10,249	10,504	10,766	11,034
80	**Contributions**					**10,000**	**10,000**	**10,249**	**10,504**	**10,766**	**11,034**
81	Transfer In - UF 500 Impact				2.5%	293,745	50,430	51,686	52,973	54,292	55,644
82	Transfer In - VA 220 Dept 22				2.5%	13,300	15,600	15,988	16,387	16,795	17,213
83	**Transfers In**					**307,045**	**66,030**	**67,674**	**69,359**	**71,086**	**72,856**
84	**Total Revenues & Transfers In**					**8,558,742**	**8,983,854**	**9,439,341**	**8,679,317**	**8,853,220**	**8,967,516**
85											
86	Payroll Salaries	Full Time		41110	2.5%	(2,619,672)	(3,044,477)	(3,120,588)	(3,198,603)	(3,278,568)	(3,360,532)
87	Payroll Salaries	Part Time		41210	2.5%	(249,069)	(223,661)	(229,252)	(234,984)	(240,858)	(246,880)
88	Payroll Salaries	Overtime		41120	2.5%	(150,592)	(121,422)	(124,458)	(127,569)	(130,758)	(134,027)
89	Payroll Salaries	Premium Pay		41510	2.5%	(16,158)	(13,561)	(13,900)	(14,248)	(14,604)	(14,969)
90	Payroll Salaries	Security		41516	0.0%	(10,000)	-	-	-	-	-
91	Payroll Salaries	Merit Pay		41660	0.0%	(7,800)	-	-	-	-	-
92	Payroll Salaries	Car Allowance		41640	0.0%	(24,675)	(23,000)	(23,000)	(23,000)	(23,000)	(23,000)
93	Payroll Salaries	Phone Allowance		41641	0.0%	(8,160)	(7,680)	(7,680)	(7,680)	(7,680)	(7,680)
94	Payroll Insurance	Medical		42110	10.0%	(421,816)	(488,248)	(537,073)	(590,780)	(649,858)	(714,844)
95	Payroll Insurance	Dental		42111	2.5%	(26,746)	(30,677)	(31,444)	(32,230)	(33,036)	(33,862)
96	Payroll Insurance	Life		42130	0.0%	(22,058)	(25,055)	(25,055)	(25,055)	(25,055)	(25,055)
97	Payroll Taxes	SS FICA		42210	2.5%	(186,883)	(212,896)	(218,218)	(223,673)	(229,265)	(234,997)
98	Payroll Taxes	Medicare		42220	2.5%	(44,551)	(49,723)	(50,966)	(52,240)	(53,546)	(54,885)
99	Payroll Taxes	Unemployment		42510	2.5%	(6,456)	(7,898)	(8,095)	(8,298)	(8,505)	(8,718)
100	Payroll Taxes	Workers Comp		42610	2.5%	(35,063)	(38,020)	(38,970)	(39,945)	(40,943)	(41,967)
101	Payroll Retirement	TMRS		42310	2.5%	(354,067)	(390,301)	(400,059)	(410,060)	(420,312)	(430,820)
102	Payroll Retirement	ICMA		42311	0.0%	(24,200)	(25,400)	(25,400)	(25,400)	(25,400)	(25,400)
103	Payroll Transfers In		11	42698	2.5%	139,755	150,659	139,755	139,755	139,755	139,755
104	Payroll Transfers In		16	42698	2.5%	217,745	229,926	217,745	217,745	217,745	217,745
105	Payroll Transfers In		17	42698	2.5%	60,175	56,355	60,175	60,175	60,175	60,175
106	Payroll Transfers In		18	42698	2.5%	222,940	241,788	222,940	222,940	222,940	222,940
107	Payroll Transfers In		19	42698	2.5%	54,124	43,718	54,124	54,124	54,124	54,124
108	Payroll Transfers In		21	42698	2.5%	10,804	11,210	10,804	10,804	10,804	10,804
109	Payroll Transfers In		22	42698	2.5%	189,872	198,790	189,872	189,872	189,872	189,872
110	**Total Payroll and Related**					**(3,312,551)**	**(3,769,572)**	**(3,958,743)**	**(4,118,349)**	**(4,285,974)**	**(4,462,219)**
111	General Services		Dept	10	2.5%	(350,490)	(387,290)	(396,972)	(406,897)	(417,069)	(427,496)
112	Administrative		Dept	11	2.5%	(30,618)	(30,618)	(31,383)	(32,168)	(32,972)	(33,796)
113	Planning & Development		Dept	12	2.5%	(293,780)	(393,780)	(293,780)	(301,124)	(308,652)	(316,369)
114	Town Secretary		Dept	13	2.5%	(42,352)	(45,352)	(46,486)	(47,648)	(48,839)	(50,060)
115	Fire Department		Dept	14	2.5%	(77,628)	(78,366)	(80,325)	(82,333)	(84,392)	(86,501)
116	Municipal Court		Dept	15	2.5%	(117,403)	(130,403)	(133,663)	(137,005)	(140,430)	(143,941)
117	Public Works		Dept	16	2.5%	(97,000)	(97,000)	(99,425)	(101,911)	(104,458)	(107,070)
118	Facilities Maintenance		Dept	17	2.5%	(19,303)	(56,303)	(57,710)	(59,153)	(60,632)	(62,147)
119	Finance Department		Dept	18	2.5%	(38,371)	(38,371)	(39,331)	(40,314)	(41,322)	(42,355)
120	Parks & Recreations		Dept	19	2.5%	(50,875)	(57,050)	(58,476)	(59,938)	(61,437)	(62,973)
121	Information Technology		Dept	20	2.5%	(52,415)	(106,065)	(108,717)	(111,435)	(114,220)	(117,076)
122	Human Resources		Dept	21	2.5%	(18,025)	(20,580)	(21,095)	(21,622)	(22,162)	(22,716)
123	Communications		Dept	22	2.5%	(8,100)	(8,100)	(8,303)	(8,510)	(8,723)	(8,941)

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TOWN OF WESTLAKE
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All Municipal Funds

	DESCRIPTION			ESTIMATED FY 15-16	REVISION 5 PROPOSED FY 16-17	1 FY 17-18	2 FY 18-19	3 FY 19-20	4 FY 20-21
124	Police Services	Dept 23	2.5%	(898,486)	(915,104)	(937,982)	(961,431)	(985,467)	(1,010,104)
125	Additional Infrastructure Inspection Expenditure		fixed	0	0	0	0	0	0
126	**Total Service Expenditures**			**(2,094,846)**	**(2,364,382)**	**(2,313,647)**	**(2,371,488)**	**(2,430,775)**	**(2,491,544)**
127	Office Rent		0.0%	(141,706)	(339,150)	(339,150)	(339,150)	(339,150)	(339,150)
129	Electric Service		0.0%	(22,000)	(59,850)	(59,850)	(59,850)	(59,850)	(59,850)
131	Electric Service - Fire Station		2.5%	(4,430)	(4,430)	(4,541)	(4,654)	(4,771)	(4,890)
132	Electric Service - Public Works		2.5%	(2,035)	(2,035)	(2,086)	(2,138)	(2,191)	(2,246)
133	Electric Service - Parks/Rec		2.5%	(8,780)	(8,780)	(9,000)	(9,224)	(9,455)	(9,691)
134	Electric Service - Parchman		2.5%	(50)	(50)	(51)	(53)	(54)	(55)
135	Telephone Service - Town		2.5%	(5,750)	(5,750)	(5,894)	(6,041)	(6,192)	(6,347)
136	Telephone Service - Fire Dept		2.5%	(4,295)	(4,295)	(4,402)	(4,512)	(4,625)	(4,741)
137	Telephone Service - Court		2.5%	0	0	0	0	0	0
138	Internet Service - Town		2.5%	(7,600)	(7,600)	(7,790)	(7,985)	(8,184)	(8,389)
139	Internet Service - Fire Dept		2.5%	(850)	(850)	(871)	(893)	(915)	(938)
140	Internet Service - Court		2.5%	0	0	0	0	0	0
141	Internet Service - Facilities		2.5%	(500)	(500)	(513)	(525)	(538)	(552)
142	Water Service - Town		2.5%	0	0	0	0	0	0
143	Water Service - Fire Dept		2.5%	(2,450)	(2,450)	(2,511)	(2,574)	(2,638)	(2,704)
144	Water Service - ROW Irrigation		2.5%	(135,000)	(135,000)	(138,375)	(141,834)	(145,380)	(149,015)
145	Water Service - Parks & Rec		2.5%	(660)	(660)	(677)	(693)	(711)	(729)
146	Gas Service - Town		2.5%	0	0	0	0	0	0
147	Gas Service - Fire Station		2.5%	(1,500)	(1,500)	(1,538)	(1,576)	(1,615)	(1,656)
148	**Total Rent & Utilities**			**(337,606)**	**(572,900)**	**(577,248)**	**(581,704)**	**(586,271)**	**(590,953)**
149	General Services	10	2.5%	(30,042)	(30,042)	(30,793)	(31,563)	(32,352)	(33,161)
150	Administrative	11	2.5%	(4,310)	(4,310)	(4,418)	(4,528)	(4,641)	(4,757)
151	Planning & Development	12	2.5%	(28,300)	(28,300)	(29,008)	(29,733)	(30,476)	(31,238)
152	Town Secretary	13	2.5%	(3,773)	(3,773)	(3,867)	(3,964)	(4,063)	(4,164)
153	Fire Department	14	2.5%	(69,647)	(69,647)	(71,388)	(73,173)	(75,002)	(76,877)
154	Municipal Court	15	2.5%	(12,426)	(12,351)	(12,660)	(12,976)	(13,301)	(13,633)
155	Public Works	16	2.5%	(4,376)	(4,376)	(4,486)	(4,598)	(4,713)	(4,830)
156	Facilities Maintenance	17	2.5%	(17,178)	(29,178)	(29,907)	(30,655)	(31,422)	(32,207)
157	Finance Department	18	2.5%	(6,340)	(6,340)	(6,499)	(6,661)	(6,827)	(6,998)
158	Parks & Recreations	19	2.5%	(7,645)	(9,645)	(9,886)	(10,133)	(10,387)	(10,646)
159	Information Technology	20	2.5%	(5,850)	(5,850)	(5,996)	(6,146)	(6,300)	(6,457)
160	Human Resources	21	2.5%	(3,270)	(4,270)	(4,377)	(4,486)	(4,598)	(4,713)
161	Communications	22	2.5%	(7,500)	(7,500)	(7,688)	(7,880)	(8,077)	(8,279)
162	**Total Supplies**			**(200,657)**	**(215,582)**	**(220,971)**	**(226,496)**	**(232,158)**	**(237,962)**
163	General Services	10	2.5%	(26,578)	(26,578)	(27,242)	(27,923)	(28,622)	(29,337)
164	Planning & Development	12	2.5%	(504)	(504)	(517)	(530)	(543)	(556)
165	Fire Department	14	2.5%	(8,395)	(8,395)	(8,605)	(8,820)	(9,040)	(9,267)
166	Municipal Court	15	2.5%	(530)	(530)	(543)	(557)	(571)	(585)
167	Facilities Maintenance	17	2.5%	(372)	(372)	(381)	(391)	(401)	(411)
168	**Total Insurance**			**(36,379)**	**(36,379)**	**(37,288)**	**(38,221)**	**(39,176)**	**(40,156)**
169	Fire Department	14	2.5%	(56,696)	(70,595)	(66,533)	(68,529)	(70,585)	(72,702)
170	Municipal Court	15	2.5%	(600)	(600)	(615)	(630)	(646)	(662)
171	Public Works	16	2.5%	(38,295)	(38,295)	(39,252)	(40,234)	(41,240)	(42,271)
172	Facilities Maintenance	17	2.5%	(29,910)	(34,220)	(35,076)	(35,952)	(36,851)	(37,772)
173	Parks & Recreations	19	2.5%	(59,500)	(59,500)	(60,988)	(62,512)	(64,075)	(65,677)
174	**Total Repair & Maintenance**			**(185,001)**	**(203,210)**	**(202,463)**	**(207,857)**	**(213,397)**	**(219,084)**
175	General Service Debt	10	2.5%	(36,678)	(36,678)	(36,678)	(36,678)	(36,678)	(36,678)
176	K-5 Westlake Reserve Slots		fixed	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)
177	**Total Debt**			**(336,678)**	**(336,678)**	**(336,678)**	**(336,678)**	**(336,678)**	**(336,678)**
178	Capital Operating Impact - Facilities		fixed	0	0	(8,747)	(133,632)	(106,141)	(103,725)
179	Capital Operating Impact - Roads		fixed	0	0	0	0	(216,268)	(221,506)
180	**Total Capital Operating Impact**			**0**	**0**	**(8,747)**	**(133,632)**	**(322,409)**	**(325,231)**
181	Planning & Development	12	2.5%	(485)	(485)	(497)	(510)	(522)	(535)
182	Fire Department	14	2.5%	(15,900)	(27,900)	(15,900)	(16,377)	(16,868)	(17,374)
183	Municipal Court	15	2.5%	(325)	(325)	(333)	(341)	(350)	(359)
184	Public Works	16	2.5%	(500)	(500)	(513)	(525)	(538)	(552)
185	Facilities Maintenance	17	2.5%	(1,500)	(175,000)	(1,500)	(1,538)	(1,576)	(1,615)
186	Finance Department	18	2.5%	(2,800)	(2,800)	(2,870)	(2,942)	(3,015)	(3,091)
187	Parks & Recreations	19	2.5%	(500)	(1,000)	(1,025)	(1,051)	(1,077)	(1,104)

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REVISION 5

	DESCRIPTION			ESTIMATED FY 15-16	PROPOSED FY 16-17	1 FY 17-18	2 FY 18-19	3 FY 19-20	4 FY 20-21
188	**Total Capital Outlay**			**(22,010)**	**(208,010)**	**(22,638)**	**(23,283)**	**(23,947)**	**(24,630)**
189	Transfer Out - ED 210	ends 15/16	fixed	(35,758)	0	0	0	0	0
190	Transfer Out - GMR 600		linked to GMR	(350,000)	(350,000)	(550,000)	(350,000)	(225,000)	(350,000)
191	Transfer Out - VMR 605		linked to VMR	(110,000)	0	0	(25,000)	(35,000)	(25,000)
192	Transfer Out - DS 300		linked to DS	(576,663)	(754,035)	(432,237)	(432,237)	(432,237)	(432,237)
193	**Transfers Out - Operating**			**(1,072,422)**	**(1,104,035)**	**(982,237)**	**(807,237)**	**(692,237)**	**(807,237)**
194	Transfer Out - CP 410 (Entrada/Granada)		linked to dept12	0	0	(959,220)	(340,956)	(163,292)	(163,292)
195	Planning & Development (Add'l personnel)			0	0	315,395	324,857	334,603	344,641
196	Keep all Entrada/Granada fees			0	0	643,825	16,099	(171,311)	(181,349)
197	**Transfers Out - Non Operating**			**0**	**0**	**0**	**0**	**0**	**0**
198	**Total Expenditures & Transfers Out**			**(7,598,149)**	**(8,810,747)**	**(8,660,660)**	**(8,844,945)**	**(9,163,022)**	**(9,535,695)**
199									
200	**NET R&TI Over(Under) E&TO**			**960,592**	**173,107**	**778,681**	**(165,628)**	**(309,801)**	**(568,179)**
201	Beginning Fund Balance			7,240,729	8,201,322	8,374,429	9,153,110	8,987,482	8,677,681
202	**Ending Fund Balance**			**8,201,322**	**8,374,429**	**9,153,110**	**8,987,482**	**8,677,681**	**8,109,501**
203	Restricted/Committed/Assigned		0.0%	689,185	689,185	689,185	689,185	689,185	689,185
204	**Unassigned Ending Balance**			**7,512,137**	**7,685,244**	**8,463,925**	**8,298,297**	**7,988,496**	**7,420,316**
205	$ per Day for Operations (including GMR transfer)			$ 20,817	$ 24,139	$ 23,728	$ 24,233	$ 25,104	$ 26,125
206	Operating Days			361	318	357	342	318	284
226									
227									
228	**CEMETERY FUND**								
229	Section Sales		2.5%	11,125	11,125	11,402	11,686	11,977	12,275
230	Perpetual Care - Section 15%		2.5%	150	150	154	158	161	166
231	Perpetual Care-interment 100 %		2.5%	50	50	51	53	54	55
232	Marker Sales		2.5%	250	250	256	263	269	276
233	Contractor Fee		2.5%	350	350	359	368	377	386
234	Interest Income		2.5%	120	120	123	126	129	132
235	**Total Revenues**			**12,045**	**12,045**	**12,345**	**12,652**	**12,967**	**13,290**
236	Contract Services		2.5%	(250)	(250)	(256)	(263)	(269)	(276)
237	Irrigation R&M		2.5%	(250)	(250)	(256)	(263)	(269)	(276)
238	Contract Landscaping		2.5%	(3,625)	(3,625)	(3,716)	(3,809)	(3,904)	(4,001)
239	Computer Eqpmt/Software		2.5%	(250)	(250)	(256)	(263)	(269)	(276)
240	Grounds R&M		2.5%	(250)	(250)	(256)	(263)	(269)	(276)
241	Training/Meetings/Seminars		2.5%	(250)	(250)	(256)	(263)	(269)	(276)
242	Dues & Memberships		2.5%	(100)	(100)	(103)	(105)	(108)	(110)
243	Cost of Sales - Cemetery Lots		2.5%	(700)	(700)	(718)	(735)	(754)	(773)
244	**Total Expenditures**			**(5,675)**	**(5,675)**	**(5,817)**	**(5,962)**	**(6,111)**	**(6,264)**
245									
246	**NET R&TI Over(Under) E&TO**			**6,370**	**6,370**	**6,528**	**6,690**	**6,856**	**7,026**
247	Beginning Fund Balance			154,738	161,108	167,478	174,006	180,696	187,552
248	**Ending Fund Balance**			**161,108**	**167,478**	**174,006**	**180,696**	**187,552**	**194,579**
249	Restricted/Committed/Assigned			161,108	167,478	174,006	180,696	187,552	194,579
250	**Unassigned Ending Balance**			**0**	**0**	**0**	**0**	**0**	**0**
257									
258									
259	**UTILITY FUND**								
260	Water Revenue		2.5%	2,516,326	2,541,488	2,604,771	2,669,630	2,736,104	2,804,233
261	DS - Hillwood Service Area		2.5%	48,000	48,000	49,195	50,420	51,676	52,962
262	DS - Town Service Area Accts		2.5%	43,000	43,000	44,071	45,168	46,293	47,445
263	Waste Management		2.5%	5,252	5,305	5,437	5,572	5,711	5,853
264	Sewer Revenue - Westlake		2.5%	722,817	730,044	748,222	766,853	785,947	805,518
265	Sewer Revenue - Keller		2.5%	1,248	1,260	1,291	1,324	1,356	1,390
266	Water Tap Fees		2.5%	21,426	21,640	22,179	22,731	23,297	23,877
267	Sewer Tap Fees		2.5%	10,764	10,872	11,143	11,420	11,705	11,996
268	Fort Worth Impact fees		2.5%	50,430	50,935	52,203	53,503	54,835	56,201
269	**Charge For Service Total**			**3,419,262**	**3,452,544**	**3,538,513**	**3,626,622**	**3,716,924**	**3,809,476**
270	Meter Repair & Replacement		2.5%	1,970	1,970	2,019	2,069	2,121	2,174
271	Interest Income		2.5%	6,550	6,550	6,713	6,880	7,052	7,227
272	Duct Bank Leases		2.5%	30,964	30,964	31,735	32,525	33,335	34,165
273	TRA Wastewater Settle-Up		2.5%	91,655	91,655	93,937	96,276	98,674	101,130

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274	Duct Bank Permit Fees - other	2.5%	15,500	15,500	15,886	16,282	16,687	17,102
275	Duct Bank Permit Fees - Vaquer	2.5%	12,400	12,400	12,709	13,025	13,350	13,682
276	Duct Bank Permit Fees - Terra	2.5%	6,200	6,200	6,354	6,513	6,675	6,841
277	Duct Bank Permit Fees - Granada	2.5%	40,300	40,300	41,303	42,332	43,386	44,466
278	Duct Bank Permit Fees - Carlyle	2.5%	3,100	3,100	3,177	3,256	3,337	3,420
279	Insurance Refund/Equity Return	2.5%	1,650	1,683	1,725	1,768	1,812	1,857
280	Misc Reimbursements	2.5%	675	675	692	709	727	745
281	Misc Revenue Dept 16	2.5%	6,120	6,120	6,272	6,429	6,589	6,753
282	Administrative CC Fee	2.5%	280	286	293	300	307	315
283	**Total Misc Income**		**217,364**	**217,403**	**222,816**	**228,364**	**234,050**	**239,878**
284	**Total Revenues & Transfers In**		**3,636,626**	**3,669,947**	**3,761,329**	**3,854,986**	**3,950,975**	**4,049,354**
285								
286	PR Transfer Out	2.5%	(404,494)	(431,755)	(442,548)	(453,612)	(464,952)	(476,576)
289	**Total Payroll and Related**		**(404,494)**	**(431,755)**	**(442,548)**	**(453,612)**	**(464,952)**	**(476,576)**
290	Office Rent	2.5%	(30,675)	(72,675)	(72,675)	(72,675)	(72,675)	(72,675)
292	Electric Service	2.5%	(3,560)	(12,825)	(12,825)	(12,825)	(12,825)	(12,825)
294	Telephone Service Dept 10	2.5%	(1,100)	(1,100)	(1,128)	(1,156)	(1,185)	(1,214)
295	Telephone Service Dept 16	2.5%	(2,000)	(2,000)	(2,050)	(2,101)	(2,154)	(2,208)
297	Water - Pump Station Dept 16	2.5%	(20,600)	(20,600)	(21,115)	(21,643)	(22,184)	(22,739)
298	Electric - Pump Station Dept 16	2.5%	(72,100)	(72,100)	(73,903)	(75,750)	(77,644)	(79,585)
299	Electric - Lift Station Dept 16	2.5%	(2,678)	(2,678)	(2,745)	(2,814)	(2,884)	(2,956)
302	Internet Service Dept 10	2.5%	(1,600)	(1,600)	(1,640)	(1,681)	(1,723)	(1,766)
303	**Total Rent & Utilities**		**(134,313)**	**(185,578)**	**(188,080)**	**(190,644)**	**(193,273)**	**(195,967)**
306	Mechanical Equipment	2.5%	(1,000)	(1,000)	(1,025)	(1,051)	(1,077)	(1,104)
308	Water Meters /Equipment	2.5%	(15,000)	(15,000)	(15,375)	(15,759)	(16,153)	(16,557)
309	Water Taps	2.5%	(8,780)	(8,780)	(9,000)	(9,224)	(9,455)	(9,691)
310	**Total Capital Outlay**		**(24,780)**	**(24,780)**	**(25,400)**	**(26,034)**	**(26,685)**	**(27,352)**
311	Insurance General Liability	2.5%	(450)	(450)	(461)	(473)	(485)	(497)
312	Insurance Automobile	2.5%	(2,500)	(2,500)	(2,563)	(2,627)	(2,692)	(2,760)
313	Insurance Property	2.5%	(5,300)	(5,300)	(5,433)	(5,568)	(5,708)	(5,850)
314	**Total Insurance**		**(8,250)**	**(8,250)**	**(8,456)**	**(8,668)**	**(8,884)**	**(9,106)**
318	WaterTower Landscape R&M	2.5%	(7,000)	(7,000)	(7,175)	(7,354)	(7,538)	(7,727)
319	Water Main R&M	2.5%	(34,600)	(34,600)	(35,465)	(36,352)	(37,260)	(38,192)
320	Water Tower R&M	2.5%	(1,000)	(1,000)	(1,025)	(1,051)	(1,077)	(1,104)
321	Sewer Main R&M	2.5%	(18,000)	(18,000)	(18,450)	(18,911)	(19,384)	(19,869)
322	Pump Station Landscape R&M	2.5%	(13,500)	(13,500)	(13,838)	(14,183)	(14,538)	(14,901)
323	Lift Station R&M	2.5%	(6,000)	(6,000)	(6,150)	(6,304)	(6,461)	(6,623)
324	Instrument R&M	2.5%	(9,750)	(9,750)	(9,994)	(10,244)	(10,500)	(10,762)
325	Ground Storage Tank R&M	2.5%	(2,300)	(2,300)	(2,358)	(2,416)	(2,477)	(2,539)
326	Generator R&M	2.5%	(4,000)	(4,000)	(4,100)	(4,203)	(4,308)	(4,415)
327	Pump Station R&M	2.5%	(22,500)	(22,500)	(23,063)	(23,639)	(24,230)	(24,836)
328	Duct Bank R&M	2.5%	(4,350)	(4,350)	(4,459)	(4,570)	(4,684)	(4,802)
330	Meter Repair & Replacement	2.5%	(102,000)	(25,000)	(25,625)	(26,266)	(26,922)	(27,595)
334	Vehicle R&M	2.5%	(1,000)	(1,000)	(1,025)	(1,051)	(1,077)	(1,104)
335	**Total Repair and Maintenance Insurance**		**(226,000)**	**(149,000)**	**(152,725)**	**(156,543)**	**(160,457)**	**(164,468)**
336	Bank Service Charges	2.5%	(2,600)	(2,600)	(2,665)	(2,732)	(2,800)	(2,870)
337	Engineering	2.5%	(775)	(775)	(794)	(814)	(835)	(855)
338	Water Utility Engineering	2.5%	(35,000)	(35,000)	(35,875)	(36,772)	(37,691)	(38,633)
339	Auditor	2.5%	(6,750)	(6,750)	(6,919)	(7,092)	(7,269)	(7,451)
341	Attorney - Boyle & Lowry	2.5%	(15,000)	(15,000)	(15,375)	(15,759)	(16,153)	(16,557)
342	Attorney - Lloyd Gosselink	2.5%	(10,000)	(10,000)	(10,250)	(10,506)	(10,769)	(11,038)
343	Contract Labor	2.5%	(5,000)	(5,000)	(5,125)	(5,253)	(5,384)	(5,519)
344	Contract Services	2.5%	(4,300)	(4,300)	(4,408)	(4,518)	(4,631)	(4,746)
345	TRA-Wastewater Treatment	2.5%	(340,000)	(340,000)	(348,500)	(357,213)	(366,143)	(375,296)
346	Southlake-Wastewater Treatment	2.5%	(440,000)	(90,000)	(92,250)	(94,556)	(96,920)	(99,343)
347	Testing-Water/Bacteria/Rgltry	2.5%	(10,000)	(10,000)	(10,250)	(10,506)	(10,769)	(11,038)
348	Utility Billing	2.5%	(25,000)	(25,000)	(25,625)	(26,266)	(26,922)	(27,595)
349	Line Location	2.5%	(5,390)	(5,390)	(5,525)	(5,663)	(5,804)	(5,950)
350	Application Software Maint.	2.5%	(10,750)	(10,750)	(11,019)	(11,294)	(11,577)	(11,866)
351	Keller Waste Water	2.5%	(1,300)	(1,300)	(1,333)	(1,366)	(1,400)	(1,435)
352	Mobile Phone	2.5%	(2,000)	(2,000)	(2,050)	(2,101)	(2,154)	(2,208)
353	Misc Rental/Lease	2.5%	(500)	(500)	(513)	(525)	(538)	(552)

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TOWN OF WESTLAKE
FIVE YEAR FORECAST
All Municipal Funds

REVISION 5

	DESCRIPTION			ESTIMATED FY 15-16	PROPOSED FY 16-17	1 FY 17-18	2 FY 18-19	3 FY 19-20	4 FY 20-21
354	Travel Airfare		2.5%	(800)	(800)	(820)	(841)	(862)	(883)
355	Travel Car Rental/Parking		2.5%	(100)	(100)	(103)	(105)	(108)	(110)
356	Travel Lodging		2.5%	(1,000)	(1,000)	(1,025)	(1,051)	(1,077)	(1,104)
357	Travel Meals		2.5%	(100)	(100)	(103)	(105)	(108)	(110)
359	Training/Seminars/Meetings		2.5%	(3,000)	(3,000)	(3,075)	(3,152)	(3,231)	(3,311)
360	Dues & Subscriptions		2.5%	(470)	(470)	(482)	(494)	(506)	(519)
361	Printing		2.5%	(1,130)	(1,130)	(1,158)	(1,187)	(1,217)	(1,247)
362	Courier Service		2.5%	(200)	(200)	(205)	(210)	(215)	(221)
363	**Total Service**			**(921,165)**	**(571,165)**	**(585,444)**	**(600,080)**	**(615,082)**	**(630,459)**
365	Safety Supplies		2.5%	(100)	(100)	(103)	(105)	(108)	(110)
366	Misc Hand Tools		2.5%	(1,000)	(1,000)	(1,025)	(1,051)	(1,077)	(1,104)
367	Chemical Supplies		2.5%	(350)	(350)	(359)	(368)	(377)	(386)
368	Office Supplies		2.5%	(1,550)	(1,550)	(1,589)	(1,628)	(1,669)	(1,711)
370	Postage & Shipping		2.5%	(400)	(400)	(410)	(420)	(431)	(442)
374	Vehicle Fuel		2.5%	(3,000)	(3,000)	(3,075)	(3,152)	(3,231)	(3,311)
375	Uniforms		2.5%	(500)	(500)	(513)	(525)	(538)	(552)
376	Capital Operating Impact - Utility		fixed	0	0	(25,956)	(26,735)	(27,537)	(28,363)
377	**Total Supplies**			**(10,905)**	**(6,900)**	**(33,029)**	**(33,984)**	**(34,967)**	**(35,979)**
378	Water Purchases		2.5%	(890,000)	(934,500)	(957,863)	(981,809)	(1,006,354)	(1,031,513)
379	Water Service Charge		2.5%	(600)	(600)	(615)	(630)	(646)	(662)
380	Peak Payment		2.5%	(390,000)	(409,500)	(419,738)	(430,231)	(440,987)	(452,011)
381	**Total Water Purchase Expense**			**(1,280,600)**	**(1,344,600)**	**(1,378,215)**	**(1,412,670)**	**(1,447,987)**	**(1,484,187)**
382	Transfer Out - UMR 510		fixed	(300,000)	(300,000)	(100,000)	(100,000)	(100,000)	(100,000)
384	Transfer Out - VMR Fund 605		fixed	(8,333)	(8,333)	(8,333)	(8,333)	(8,333)	(8,333)
385	Transfer Out - GF 100 Impact Fees		1.5%	(37,500)	(50,430)	(51,186)	(51,954)	(52,734)	(53,525)
386	Transfer Out - GF 100 Loan Repymt	ends 15/16	fixed	(256,245)	0	0	0	0	0
387	**Total Transfers Out**			**(602,078)**	**(358,763)**	**(159,520)**	**(160,288)**	**(161,067)**	**(161,858)**
388	Fort Worth Payment - Phase I		0.0%	(888,158)	(888,158)	0	0	0	0
389	Fort Worth Payment - Phase II (Engineering)		0.0%	(226,532)	0	0	0	0	0
390	DS - Principal Keller OH Storage		schedule	(99,336)	(104,143)	(108,950)	(113,756)	(120,165)	0
391	DS - Interest Keller OH Storage		schedule	(20,542)	(16,395)	(11,986)	(7,393)	(2,523)	0
392	DS - Hillwood Service Area		2.5%	(48,240)	(48,240)	(49,446)	(50,682)	(51,949)	(53,248)
393	DS - Town Service Area		2.5%	(43,215)	(43,215)	(44,295)	(45,403)	(46,538)	(47,701)
394	DS - Principal - 2013 CO Ground Storage Tank		schedule	(21,450)	(22,000)	(22,000)	(22,550)	(23,650)	(23,650)
395	DS - Interest - 2013 CO Ground Storage Tank		schedule	(33,896)	(33,461)	(33,021)	(32,576)	(32,114)	(31,582)
396	**Total Debt**			**(1,381,368)**	**(1,155,611)**	**(269,699)**	**(272,360)**	**(276,939)**	**(156,181)**
397	**Total Expenditures & Transfers Out**			**(4,993,954)**	**(4,236,402)**	**(3,243,115)**	**(3,314,884)**	**(3,390,295)**	**(3,342,135)**
398									
399	**NET R&TI Over(Under) E&TO**			**(1,357,328)**	**(566,455)**	**518,213**	**540,102**	**560,680**	**707,219**
400	Beginning Fund Balance			3,226,933	1,869,605	1,303,150	1,821,363	2,361,465	2,922,145
401	**Ending Fund Balance**			**1,869,605**	**1,303,150**	**1,821,363**	**2,361,465**	**2,922,145**	**3,629,364**
402	Restricted/Committed/Assigned		1.5%	1,266,461	310,669	313,994	317,763	323,477	203,882
403	**Unassigned Ending Balance**			**603,144**	**992,481**	**1,507,369**	**2,043,702**	**2,598,668**	**3,425,482**
404	Operating Expenditures			4,367,096	3,852,859	3,058,196	3,128,562	3,202,542	3,152,924
405	$ per Day for Operations			11,965	10,556	8,379	8,571	8,774	8,638
406	Operating Days			156	123	217	276	333	420
424									
425									
426	**UTILITY MAINT & REPLACEMENT**								
427	Interest Income		vision	2,370	2,370	125	125	125	125
428	Contributions - GW Telecomunications DB		vision	0	260,400	0	0	0	0
429	Transfers In from UF 500		vision	300,000	300,000	100,000	100,000	100,000	100,000
430	**Total Revenues & Transfers In**			**302,370**	**562,770**	**100,125**	**100,125**	**100,125**	**100,125**
431									
432	Repaint Ground Storage Tank		vision	0	(100,000)	0	0	0	0
433	GW Telecomunications Ductbank		vision	0	(720,000)	0	0	0	0
434	Sewer Easement Cleaning Machin		vision	(45,000)	0	0	0	0	0
435	Pump Station Equipment		vision	0	(87,500)	0	0	0	0
436	**Total Expenditures & Transfers Out**			**(45,000)**	**(907,500)**	**0**	**0**	**0**	**0**
437									
438	**NET R&TI Over(Under) E&TO**			**257,370**	**(344,730)**	**100,125**	**100,125**	**100,125**	**100,125**

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TOWN OF WESTLAKE
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All Municipal Funds

	DESCRIPTION				ESTIMATED FY 15-16	REVISION 5 PROPOSED FY 16-17	1 FY 17-18	2 FY 18-19	3 FY 19-20	4 FY 20-21
439	Beginning Fund Balance				420,560	677,930	333,200	433,325	533,450	633,575
440	**Ending Fund Balance**				**677,930**	**333,200**	**433,325**	**533,450**	**633,575**	**733,700**
441	Restricted/Committed/Assigned				677,930	333,200	433,325	533,450	633,575	733,700
442	**Assigned Ending Balance (projected)**				**0**	**0**	**0**	**0**	**0**	**0**
449										
450										
451	**GENERAL MAINT & REPLACEMENT**									
452	Firefighter Equipment Fees	dept	14	vision	6,000	6,000	2,000	2,000	2,000	2,000
454	Ladder Pump	dept	14	vision	1,550	1,550	1,750	1,750	1,750	1,750
455	Fire Dept Bldg Replacement	dept	14	vision	14,995	0	0	0	0	0
456	Transfer in from GF	dept	88	vision	350,000	350,000	550,000	350,000	225,000	350,000
457	**Total Revenues & Transfers In**				**372,545**	**357,550**	**553,750**	**353,750**	**228,750**	**353,750**
458										
459	Expenditures	dept	14	vision	(44,500)	0	0	0	0	0
460	Expenditures	dept	16	vision	(67,800)	(58,000)	(304,450)	(60,000)	0	0
461	Expenditures	dept	17	vision	(224,125)	(298,700)	(131,000)	(215,000)	(176,000)	(218,000)
462	Expenditures	dept	19	vision	(22,000)	(22,000)	(10,000)	(20,000)	(10,000)	(100,000)
463	Expenditures	dept	20	vision	(77,410)	(117,500)	(112,000)	(45,000)	(45,000)	(45,000)
464	Transfers Out	dept	99	vision	0	0	0	0	0	0
465	**Total Expenditures & Transfers Out**				**(435,835)**	**(496,200)**	**(557,450)**	**(340,000)**	**(231,000)**	**(363,000)**
466										
467	**NET R&TI Over(Under) E&TO**				**(63,290)**	**(138,650)**	**(3,700)**	**13,750**	**(2,250)**	**(9,250)**
468	Beginning Fund Balance				209,069	145,779	7,129	3,429	17,179	14,929
469	**Ending Fund Balance**				**145,779**	**7,129**	**3,429**	**17,179**	**14,929**	**5,679**
470	Restricted/Committed/Assigned				145,779	7,129	3,429	17,179	14,929	5,679
471	**Unassigned Ending Balance**				**0**	**0**	**0**	**0**	**0**	**0**
478										
479										
480	**VEHICLE MAINT & REPLACEMENT**									
481	Transfer in from GF 100			vision	110,000	0	0	25,000	35,000	25,000
482	Sales of Surplus			vision	8,700	0	0	0	0	0
483	Interst Income			vision	550	550	200	200	200	200
484	Transfer in from UF 500			vision	8,333	8,333	8,333	8,333	8,333	8,333
485	**Total Revenues & Transfers In**				**127,583**	**8,883**	**8,533**	**33,533**	**43,533**	**33,533**
486										
487	Fire Vehicles	dept	14	vision	0	(55,000)	0	(110,000)	0	(1,400,000)
488	Court Vehicle	dept	15	vision	0	0	(50,000)	0	0	0
489	Public Works Vehicle	dept	16	vision	0	0	0	0	0	(50,000)
490	Facilities Vehicles	dept	17	vision	0	0	0	0	(50,000)	0
491	**Total Expenditures & Transfers Out**				**0**	**(55,000)**	**(50,000)**	**(110,000)**	**(50,000)**	**(1,450,000)**
492										
493	**NET R&TI Over(Under) E&TO**				**127,583**	**(46,117)**	**(41,467)**	**(76,467)**	**(6,467)**	**(1,416,467)**
494	Beginning Fund Balance				50,031	177,615	131,498	90,031	13,564	7,098
495	**Ending Fund Balance**				**177,615**	**131,498**	**90,031**	**13,564**	**7,098**	**(1,409,369)**
496	Restricted/Committed/Assigned				177,615	131,498	90,031	13,564	7,098	(1,409,369)
497	**Unassigned Ending Balance**				**0**	**0**	**0**	**0**	**0**	**0**
516										
517										
518	**VISITORS ASSOCIATION FUND**									
519	Hotel Tax (Marriott)			2.5%	793,000	808,860	829,001	849,643	870,799	892,482
520	Hotel Tax (Deloitte)			2.5%	32,000	32,640	33,453	34,286	35,139	36,014
521	Hotel Tax (Entrada) (50% occupancy)			fixed	0	0	0	0	0	400,000
522	**Total Hotel Tax**				**825,000**	**841,500**	**862,453**	**883,928**	**905,938**	**1,328,496**
523	General Services	dept	10	0.0%	3,735	3,735	3,735	3,735	3,735	3,735
524	Historical Board	dept	24	0.0%	11,000	11,000	11,000	11,000	11,000	11,000
525	Public Arts	dept	25	0.0%	65	65	65	65	65	65
526	Arbor Day	dept	26	0.0%	10,000	10,000	10,000	10,000	10,000	10,000
527	**Total Other Revenues**				**24,800**	**24,800**	**24,800**	**24,800**	**24,800**	**24,800**
528	**Total Revenues & Transfers In**				**849,800**	**866,300**	**887,253**	**908,728**	**930,738**	**1,353,296**
529										

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All Municipal Funds

	DESCRIPTION				ESTIMATED FY 15-16	REVISION 5 PROPOSED FY 16-17	1 FY 17-18	2 FY 18-19	3 FY 19-20	4 FY 20-21
530	Office Rent			3.0%	(30,675)	(72,675)	(72,675)	(72,675)	(72,675)	(72,675)
532	Electric Service			3.0%	(3,560)	(12,825)	(12,825)	(12,825)	(12,825)	(12,825)
534	Telephone Service			3.0%	(1,000)	(1,000)	(1,030)	(1,061)	(1,093)	(1,126)
535	Internet Service			3.0%	(1,250)	(1,250)	(1,288)	(1,326)	(1,366)	(1,407)
536	**Total Rent and Utilities**				**(36,485)**	**(87,750)**	**(87,818)**	**(87,887)**	**(87,959)**	**(88,032)**
537	PR Transfer Out				(490,920)	(500,691)	(500,691)	(500,691)	(500,691)	(500,691)
538	**Total PR Transfer Out**				**(490,920)**	**(500,691)**	**(500,691)**	**(500,691)**	**(500,691)**	**(500,691)**
539	General Services	dept	10	0.0%	(146,000)	(146,000)	(146,000)	(146,000)	(146,000)	(146,000)
540	Communications	dept	22	0.0%	(80,295)	(105,295)	(105,295)	(105,295)	(105,295)	(105,295)
541	Historical Board	dept	24	0.0%	(10,175)	(10,175)	(10,175)	(10,175)	(10,175)	(10,175)
542	Public Arts	dept	25	0.0%	(3,870)	(3,870)	(3,870)	(3,870)	(3,870)	(3,870)
543	Arbor Day	dept	26	0.0%	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
544	**Total Service**				**(242,340)**	**(267,340)**	**(267,340)**	**(267,340)**	**(267,340)**	**(267,340)**
545	General Services	dept	10	0.0%	(14,500)	(14,500)	(14,500)	(14,500)	(14,500)	(14,500)
546	Communications	dept	22	0.0%	(100)	(100)	(100)	(100)	(100)	(100)
547	Historical Board	dept	24	0.0%	(925)	(925)	(925)	(925)	(925)	(925)
548	Public Arts	dept	25	0.0%	(1,130)	(1,130)	(1,130)	(1,130)	(1,130)	(1,130)
549	Arbor Day	dept	26	0.0%	(750)	(750)	(750)	(750)	(750)	(750)
550	**Total Supplies**				**(17,405)**	**(17,405)**	**(17,405)**	**(17,405)**	**(17,405)**	**(17,405)**
551	Transfer Out - GF 100 Dept 22 exp			3.0%	(13,300)	(15,600)	(16,068)	(16,550)	(17,047)	(17,558)
552	Transfer Out - DS 300			3.0%	(142,250)	(142,250)	(146,518)	(150,913)	(155,440)	(160,104)
553	**Total Transfers Out**				**(155,550)**	**(157,850)**	**(162,586)**	**(167,463)**	**(172,487)**	**(177,662)**
554	**Total Expenditures & Transfers Out**				**(942,700)**	**(1,031,036)**	**(1,035,839)**	**(1,040,786)**	**(1,045,882)**	**(1,051,130)**
555										
556	**NET R&TI Over(Under) E&TO**				**(92,900)**	**(164,736)**	**(148,586)**	**(132,058)**	**(115,144)**	**302,166**
557	Beginning Fund Balance				1,082,882	989,982	825,245	676,659	544,601	429,457
558	**Ending Fund Balance**				**989,982**	**825,245**	**676,659**	**544,601**	**429,457**	**731,623**
559	Restricted/Committed/Assigned				151,700	142,250	146,518	150,913	155,440	160,104
560	**Unassigned Ending Balance**				**838,282**	**682,995**	**530,142**	**393,688**	**274,017**	**571,519**
568										
569										
570	**4B ECONOMIC DEVELOPMENT FUND**									
571	Sales tax (on-going)			3.0%	1,137,500	1,137,500	1,205,250	1,243,126	1,278,534	1,315,004
572	Sales tax (one-time)			fixed	0	0	0	0	0	0
574	**Total Revenues & Transfers In**				**1,137,500**	**1,137,500**	**1,205,250**	**1,243,126**	**1,278,534**	**1,315,004**
575										
576	Transfer Out - DS 300			3.0%	(1,137,500)	(1,137,500) #	(1,205,250)	(1,243,126)	(1,278,534)	(1,315,004)
577	**Total Expenditures & Transfers Out**				**(1,137,500)**	**(1,137,500)**	**(1,205,250)**	**(1,243,126)**	**(1,278,534)**	**(1,315,004)**
578										
579	**NET R&TI Over(Under) E&TO**				**0**	**0**	**0**	**0**	**0**	**0**
580	Beginning Fund Balance				0	0	0	0	0	0
581	**Ending Fund Balance**				**0**	**0**	**0**	**0**	**0**	**0**
582	Restricted/Committed/Assigned				0	0	0	0	0	0
583	**Unassigned Ending Balance**				**0**	**0**	**0**	**0**	**0**	**0**
590										
591										
592	**ECONOMIC DEVELOPMENT FUND**									
593	General Sales Tax			0.0%	102,000	102,000	102,000	102,000	102,000	102,000
594	Hotel/Motel Tax			0.0%	32,000	32,320	32,320	32,320	32,320	32,320
595	Economic Development for WA		10K/Lot	schedule	530,000	980,000	650,000	400,000	300,000	300,000
596	Transfers In		ends 15/16		35,758	0	0	0	0	0
597	**Total Revenues & Transfers In**				**699,758**	**1,114,320**	**784,320**	**534,320**	**434,320**	**434,320**
598										
599	ED Principal - Fidelity 1		End FY2016		(30,237)	0	0	0	0	0
600	ED Interest - Fidelity 1		End FY2016		(5,522)	0	0	0	0	0
601	ED - Deloitte Sales Tax			0.0%	(102,000)	(102,000)	(102,000)	(102,000)	(102,000)	(102,000)
602	ED - Deloitte Hotel Tax		53,000	0.0%	(32,000) #	(32,320)	(32,320)	(32,320)	(32,320)	(32,320)
603	Transfer Out - WAE 412			schedule	(530,000)	(980,000)	(650,000)	(400,000)	(300,000)	(300,000)
604	**Total Expenditures & Transfers Out**				**(699,758)**	**(1,114,320)**	**(784,320)**	**(534,320)**	**(434,320)**	**(434,320)**
605										
606	**NET R&TI Over(Under) E&TO**				**0**	**0**	**0**	**0**	**0**	**0**

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TOWN OF WESTLAKE
FIVE YEAR FORECAST
All Municipal Funds

	DESCRIPTION		ESTIMATED FY 15-16	REVISION 5 PROPOSED FY 16-17	1 FY 17-18	2 FY 18-19	3 FY 19-20	4 FY 20-21
607	Beginning Fund Balance		0	0	0	0	0	0
608	**Ending Fund Balance**		**0**	**0**	**0**	**0**	**0**	**0**
609	Restricted/Committed/Assigned		0	0	0	0	0	0
610	**Unassigned Ending Balance**		**0**	**0**	**0**	**0**	**0**	**0**
616								
617								
618	**PUBLIC IMPROVEMENT DISTRICT**							
619	Inspection Fees	0.0%	743,800	0	0	0	0	0
622	Development Fees (Platting)	0.0%	8,700	0	0	0	0	0
623	Miscellaneous Reimbursments	0.0%	53,000	0	0	0	0	0
624	**Total Revenues & Transfers In**		**805,500**	**0**	**0**	**0**	**0**	**0**
625								
626	Engineering	0.0%	(63,120)	0	0	0	0	0
627	Filing Fees	0.0%	(200)	0	0	0	0	0
628	Consultant Fees	0.0%	(147,575)	0	0	0	0	0
631	Boyle & Lowry	0.0%	(9,265)	0	0	0	0	0
632	Admin Fees	0.0%	(11,150)	0	0	0	0	0
635	Construction Expense	0.0%	(40,000)	0	0	0	0	0
636	**Total Expenditures & Transfers Out**		**(271,310)**	**0**	**0**	**0**	**0**	**0**
637								
638	**NET R&TI Over(Under) E&TO**		**534,190**	**0**	**0**	**0**	**0**	**0**
639	Beginning Fund Balance		180,719	714,909	714,909	714,909	714,909	714,909
640	**Ending Fund Balance**		**714,909**	**714,909**	**714,909**	**714,909**	**714,909**	**714,909**
641	Restricted/Committed/Assigned		714,909	714,909	714,909	714,909	714,909	714,909
642	**Unassigned Ending Balance**		**0**	**0**	**0**	**0**	**0**	**0**
648								
649								
650	**LONE STAR FUND**							
651	Revenues	vision	30	30	15	15	15	15
652	**Total Revenues & Transfers In**		**30**	**30**	**15**	**15**	**15**	**15**
653								
654	Expenditures	3.0%	0	0	0	0	0	0
655	**Total Expenditures & Transfers Out**		**0**	**0**	**0**	**0**	**0**	**0**
656								
657	**NET R&TI Over(Under) E&TO**		**30**	**30**	**15**	**15**	**15**	**15**
658	Beginning Fund Balance		13,632	13,662	13,692	13,707	13,722	13,737
659	**Ending Fund Balance**		**13,662**	**13,692**	**13,707**	**13,722**	**13,737**	**13,752**
660	Restricted/Committed/Assigned		13,662	13,692	13,707	13,722	13,737	13,752
661	**Unassigned Ending Balance**		**0**	**0**	**0**	**0**	**0**	**0**
679								
680								
681	**DEBT SERVICE FUND - All Other**							
682	Transfer in - GF 100	0.0%	576,663	754,035	942,909	900,541	1,011,825	968,645
684	Transfer In - VA 220	0.0%	142,250	142,250	146,518	150,913	155,440	160,104
685	Transfer In - 4B 200	0.0%	1,137,500	1,137,500	1,205,250	1,243,126	1,278,534	1,315,004
686	**Total Transfers In**		**1,856,413**	**2,033,785**	**2,294,677**	**2,294,580**	**2,445,799**	**2,443,752**
687								
688	Bank Charge - 2007 GORB	Refunding of 2002	(400)	(400)	(400)	(400)	(400)	(400)
689	DS Principal - Issue 2007 GORB		(410,000)	(425,000)	(40,000)	(40,000)	(45,000)	(50,000)
690	DS Interest - Issue 2007 GORB		(291,983)	(276,608)	(259,608)	(258,008)	(256,408)	(254,608)
691	Bank Charge - 2011 GORB	Refunding of 2002/2003	(400)	(400)	(400)	(400)	(400)	(400)
692	DS Principal - Issue 2011 GORB		(100,000)	(275,000)	(700,000)	(715,000)	(730,000)	(750,000)
693	DS Interest - Issue 2011 GORB		(212,400)	(207,275)	(192,650)	(171,425)	(149,750)	(127,550)
697	Bank Charge - 2013 CO	WA Expansion	(400)	(400)	(400)	(400)	(400)	(400)
698	DS Principal - Issue 2013 CO		(173,550)	(178,000)	(178,000)	(182,450)	(191,350)	(191,350)
699	DS Interest - Issue 2013 CO		(274,248)	(270,732)	(267,172)	(263,568)	(259,830)	(255,525)
700	Bank Charge - 2013 GORB	Refunding of 2008	(400)	(400)	(400)	(400)	(400)	(400)
701	DS Principal - Issue 2013 GORB		(100,000)	(130,000)	(125,000)	(135,000)	(140,000)	(145,000)
702	DS Interest - Issue 2013 GORB		(42,250)	(39,950)	(37,400)	(34,463)	(31,025)	(27,463)
703	Bank Charge - 2014 GORB	Refunding of 2003	(400)	(400)	(400)	(400)	(400)	(400)

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704	DS Principal - Issue 2014 GORB			(185,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
705	DS Interest - Issue 2014 GORB			(67,160)	(65,220)	(65,040)	(64,860)	(64,680)	(64,500)
706	2016-17 CO (FS Land/Bldg) ($60K per $1M) (30yr)($8.4M)			0	(159,000)	(422,807)	(422,807)	(422,807)	(422,807)
707	2019-20 CO (Roads)			0	0	0	0	(147,949)	(147,949)
709	**Total Expenditures & Transfers Out**			**(1,858,591)**	**(2,033,785)**	**(2,294,677)**	**(2,294,580)**	**(2,445,799)**	**(2,443,752)**
710									
711	**NET R&TI Over(Under) E&TO**			**(2,178)**	**0**	**0**	**0**	**0**	**0**
712	Beginning Fund Balance			2,178	(0)	(0)	(0)	(0)	(0)
713	**Ending Fund Balance**			(0)	(0)	(0)	(0)	(0)	(0)
714	Restricted/Committed/Assigned			(0)	(0)	(0)	(0)	(0)	(0)
715	**Unassigned Ending Balance**			**0**	**0**	**0**	**0**	**0**	**0**
721									
722									
723	**DEBT SERVICE FUND - PROPERTY TAX**								
725	Property Tax CY 2011 CO			161,915	83,572	115,700	117,756	119,716	121,580
730	**Total Revenues**	**moved from fund 300**		**161,915**	**83,572**	**115,700**	**117,756**	**119,716**	**121,580**
731									
732	Bank Charge - 2011 CO	MOVED FROM 300		(400)	(400)	(400)	(400)	(400)	(400)
733	DS Principal - Issue 2011 CO	MOVED FROM 300	schedule	(100,000)	(75,000)	(79,000)	(83,000)	(87,000)	(91,000)
734	DS Interest - Issue 2011 CO	MOVED FROM 300	schedule	(50,277)	(38,148)	(36,300)	(34,356)	(32,316)	(30,180)
735	**Total Expenditures**	**moved from fund 300**		**(150,677)**	**(113,548)**	**(115,700)**	**(117,756)**	**(119,716)**	**(121,580)**
736									
737	**NET R&TI Over(Under) E&TO**			**11,238**	**(29,976)**	**0**	**0**	**0**	**0**
738	Beginning Fund Balance			18,738	29,976	0	0	0	0
739	**Ending Fund Balance**			**29,976**	**0**	**0**	**0**	**0**	**0**
740	Restricted/Committed/Assigned			29,976	0	0	0	0	0
741	**Unassigned Ending Balance**			**0**	**0**	**0**	**0**	**0**	**0**
759									
760									
761	**CAPITAL PROJECTS FUND**								
762									
764	Interest Income		vision	6,000	6,000	6,000	6,000	6,000	6,000
765	**NET**			**6,000**	**6,000**	**6,000**	**6,000**	**6,000**	**6,000**
770									
771	Bond Revenue		vision	0	0	0	0	453,000	0
772	**S. ROANOKE ROAD RECON & DRAINAGE**		**vision**	**0**	**0**	**0**	**0**	**(453,000)**	**0**
773	**NET**			**0**	**0**	**0**	**0**	**0**	**0**
774									
775	Cash (Fund Balance)		vision	0	0	0	0	0	0
776	**SAM SCHOOL ROAD RECON & DRAINANGE**		**vision**	**0**	**0**	**(281,960)**	**0**	**0**	**0**
777	**NET**			**0**	**0**	**(281,960)**	**0**	**0**	**0**
778									
779	Cash (Fund Balance)		vision	0	0	0	0	0	0
780	**E. DOVE ROAD RECON & DRAINAGE (Vaquero - TB)**		**vision**	**(75,000)**	**(691,085)**	**0**	**0**	**0**	**0**
781	**NET**			**(75,000)**	**(691,085)**	**0**	**0**	**0**	**0**
782									
783	Bond Revenue		vision	0	0	0	0	300,949	0
784	**TRAIL - WESTLAKE ACADEMY TO CEMETARY**		**vision**	**0**	**0**	**0**	**0**	**(300,949)**	**0**
785	**NET**			**0**	**0**	**0**	**0**	**0**	**0**
786									
787	Bond Revenue		vision	0	0	0	290,016	0	0
788	**TRAIL - DOVE/PEARSON/ASPEN**		**vision**	**0**	**0**	**0**	**(290,016)**	**0**	**0**
789	**NET**			**0**	**0**	**0**	**0**	**0**	**0**
790									
791	Bond Revenue		vision	0	0	0	0	983,954	0
792	**OTTINGER ROAD RECON & DRAINAGE**		**vision**	**0**	**0**	**0**	**0**	**(983,954)**	**0**
793	**NET**			**0**	**0**	**0**	**0**	**0**	**0**
794									
795	Bond Revenue		vision	0	0	0	404,125	0	0
796	**PEARSON LANE RECON & DRAINAGE**		**vision**	**0**	**0**	**0**	**(404,125)**	**0**	**0**
797	**NET**			**0**	**0**	**0**	**0**	**0**	**0**

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TOWN OF WESTLAKE
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	DESCRIPTION			ESTIMATED FY 15-16	REVISION 5 PROPOSED FY 16-17	1 FY 17-18	2 FY 18-19	3 FY 19-20	4 FY 20-21
798									
804	Cash (Fund Balance)		vision	0	0	0	0	0	0
805	Bond Revenue		vision	0	8,500,000	0	0	0	0
806	Contribution Revenue	(193)	vision	1,998,000	0	0	0	0	0
807	**FIRE STATION COMPLEX**	**(539,807)**	**vision**	**(2,098,000)**	(8,868,000)	**(359,352)**	**0**	**0**	**0**
808	**NET**			**(100,000)**	**(368,000)**	**(359,352)**	**0**	**0**	**0**
809									
810	Cash (Fund Balance)		vision	0	0	0	0	0	0
811	**MAINTENANCE AND STORAGE FACILITY**		**vision**	**0**	**0**	**(41,200)**	**0**	**0**	**0**
812	**NET**			**0**	**0**	**(41,200)**	**0**	**0**	**0**
813									
814	Cash		vision	0	0	0	0	0	0
815	**DOVE ROAD/FM1938 SIGNALIZATION**		**vision**	**(10,000)**	**0**	**0**	**0**	**0**	**0**
816	**NET**			**(10,000)**	**0**	**0**	**0**	**0**	**0**
817									
818	Contribution Revenue		vision	21,850	0	0	0	0	0
819	**SOLANA/SH114 SIGNALIZATION**		**vision**	**0**	**0**	**0**	**0**	**0**	**0**
820	**NET**			**21,850**	**0**	**0**	**0**	**0**	**0**
821									
822	Contribution Revenue		vision	26,400	0	0	0	0	0
823	**SOLANA/FM1938 SIGNALIZATION**		**vision**	**0**	**0**	**0**	**0**	**0**	**0**
824	**NET**			**26,400**	**0**	**0**	**0**	**0**	**0**
825									
826	WAF Grant			102,200	0	0	0	0	0
827	**OUTDOOR LEARNING CENTER**			**(58,200)**	**(44,000)**	**0**	**0**	**0**	**0**
828	**NET**			**44,000**	**(44,000)**	**0**	**0**	**0**	**0**
829									
830	Total Revenues & Transfers in			2,154,450	8,506,000	6,000	700,141	1,743,903	6,000
832	Total Expenditures & Transfers Out			(2,241,200)	(9,603,085)	(682,512)	(694,141)	(1,737,903)	-
833	**NET R&TI Over(Under) E&TO**			**(86,750)**	**(1,097,085)**	**(676,512)**	**6,000**	**6,000**	**6,000**
834	Beginning Fund Balance			2,144,983	2,058,233	961,148	284,636	290,636	296,636
835	**Ending Fund Balance**			**2,058,233**	**961,148**	**284,636**	**290,636**	**296,636**	**302,636**
836	Restricted/Committed/Assigned			2,058,233	961,148	284,636	290,636	296,636	302,636
837	**Unassigned Ending Balance**			**0**	**0**	**0**	**0**	**0**	**0**
845									
846									
847	**WESTLAKE ACADEMY EXPANSION**								
848	Interest Earned		vision	785	785	500	500	500	500
849	Transfer in from ED 200		vision	530,000	980,000	650,000	400,000	300,000	300,000
850	**Total Revenues & Transfers In**			**530,785**	**980,785**	**650,500**	**400,500**	**300,500**	**300,500**
851									
865	Construction Expense		vision	0	0	0	0	(450,000)	(450,000)
866	Water Service		vision	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
871	**Total Expenditures & Transfers Out**			**(1,500)**	**(1,500)**	**(1,500)**	**(1,500)**	**(451,500)**	**(451,500)**
872									
873	**NET R&TI Over(Under) E&TO**			**529,285**	**979,285**	**649,000**	**399,000**	**(151,000)**	**(151,000)**
874	Beginning Fund Balance			395,753	925,038	1,904,323	2,553,323	2,952,323	2,801,323
875	**Ending Fund Balance**			**925,038**	**1,904,323**	**2,553,323**	**2,952,323**	**2,801,323**	**2,650,323**
876	Restricted Funds			925,038	1,904,323	2,553,323	2,952,323	2,801,323	2,650,323
877	**Unassigned Ending Balance (projected)**			**0**	**0**	**0**	**0**	**0**	**0**
878									

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Town Council

Item # 3 – Adjournment
Work Session